



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**

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1 [REPORT ON ACTION TAKEN IN CLOSED SESSION ON TUESDAY,
2 APRIL 16, 2013, READ IN BY LORAYNE LINGAT ON PAGE 97]
3
4
5

6 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. WE
7 APPRECIATE YOUR ATTENDANCE HERE AT THE REGULARLY SCHEDULED
8 MEETING OF LOS ANGELES COUNTY BOARD OF SUPERVISORS APRIL 16.
9 SERGEANT AT ARMS, LADIES AND GENTLEMEN, IS PAUL KOBLENTZ. OUR
10 EXECUTIVE OFFICER, SACHI HAMAI, IS HERE. AND COUNTY COUNSEL
11 JOHN KRATTLI AS WELL AS OUR CHIEF EXECUTIVE OFFICER, WILLIAM T
12 FUJIOKA. WE DO HAVE A QUORUM. WE ARE PLEASED THAT YOU ARE
13 HERE. THIS MORNING'S INVOCATION WILL BE OFFERED BY PASTOR SAM
14 MEZA LIVING HOPE, SAN FERNANDO VALLEY AT THE INVITATION OF
15 SUPERVISOR YAROSLAVSKY. OUR PLEDGE WILL BE LED BY ROBERT
16 WILLIAM JOHNSON, A MEMBER OF POST NUMBER 8, AMERICAN LEGION AT
17 THE INVITATION OF SUPERVISOR RIDLEY-THOMAS. IF YOU WILL STAND
18 FOR THE MORNING'S INVOCATION. PLEASE NOTE THAT THE ORDER OF
19 THE PRESIDENT OF THE UNITED STATES THAT OUR FLAGS HAVE BEEN
20 LOWERED IN OBSERVANCE OF THE TRAGEDY IN THE CITY OF BOSTON. WE
21 ASK FOR A MOMENT OF SILENCE PRIOR TO THE INVOCATION IN MEMORY
22 OF THOSE WHO WERE HARMED AND EVEN LOST THEIR LIVES. A MOMENT
23 OF SILENCE, PLEASE. (MOMENT OF SILENCE OBSERVED). PASTOR MEZA.
24



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1 **PASTOR SAM MEZA:** I WANT TO THANK YOU FOR THIS GREAT HONOR TO
2 BE HERE TODAY. MAY THE LORD BLESS ALL OF US. DEAR HEAVENLY
3 FATHER, WE THANK YOU THAT WE'RE ALIVE, THAT WE'RE ABLE TO DO
4 YOUR WILL THIS MORNING. WE THANK YOU FOR THE SERVANTS THAT YOU
5 HAVE PROVIDED THIS GREAT COUNTY WITH. WE PRAY A SUPERNATURAL
6 BLESSING ON THEIR LIVES TODAY. WE ASK YOU, LORD, TO, WITH
7 DIVINE PRESENCE, PROTECT LOS ANGELES, THIS COUNTY. GOD, WE
8 PRAY THAT YOU WILL SOMEHOW, THROUGH TRAGEDY, HELP US TO LOOK
9 TOWARD YOU, TO OPEN OUR HEARTS TOWARD YOU TODAY. WE DO, ONCE
10 AGAIN, PRAY FOR THE VICTIMS OF THIS SENSELESS, VILE TRAGEDY.
11 AND WE PRAY, LORD, THAT YOU WILL GRANT GREAT COMFORT AND HOPE
12 TO THOSE WHO ARE AFFLICTED TODAY IN BOSTON. WE ALSO PRAY, ONCE
13 AGAIN, FOR THE PEACE OF THIS CITY. WE PRAY THAT YOU WILL
14 DIVINELY GUIDE AND LEAD US IN THE NEXT DAYS AND MONTHS AHEAD.
15 WE ASK YOU, LORD, TO BE OUR LORD, TO BE THE ONE THAT WE LOOK
16 TOWARD AND TO NOT ONLY IN TIMES OF TROUBLE BUT EVERY DAY OF
17 OUR LIVES. ONCE AGAIN, MAY THE PEACE, THE RIGHTEOUSNESS, THE
18 JOY OF THE LORD BE OUR STRENGTH TODAY, IN YOUR MATCHLESS NAME.
19 AND WE ALL SAY AMEN.

20

21 **ROBERT WILLIAM JOHNSON:** PLEASE FACE THE FLAG. PLACE YOUR RIGHT
22 HAND OVER YOUR HEART. VETERANS MAY RENDER HAND SALUTE AND JOIN
23 ME IN THE PLEDGE OF ALLEGIANCE. [PLEDGE OF ALLEGIANCE
24 RECITED.]

25



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** LADIES AND GENTLEMEN AND MEMBERS
2 OF THE BOARD, WE WISH TO THANK OUR PLEDGE VETERAN ROBERT
3 WILLIAM JOHNSON FOR HIS BEING WITH US THIS MORNING. AND WE
4 ACKNOWLEDGE HIS LEADERSHIP AND MAKE NOTE OF THE FACT THAT HE
5 SERVED AS A LIEUTENANT COLONEL IN THE UNITED STATES AIR FORCE.
6 HE EARNED A BACHELOR'S DEGREE IN ENGINEERING FROM COLORADO STATE UNIVERSITY
7 AND WAS A MEMBER OF THE ENGINEERING UNIT IN THE AIR FORCE AND
8 WAS STATIONED AT BASES IN THE UNITED STATES AND ABROAD. HE
9 RECEIVED A NUMBER OF AWARDS AND COMMENDATIONS INCLUDING A
10 DEFENSE MERITORIOUS SERVICE MEDAL AND AN AIR FORCE
11 COMMENDATION MEDAL. AND WE NOTE THAT HE HAS LIVED IN THE
12 SECOND DISTRICT FOR SOME 44 YEARS. AND WITH THAT, WE SAY TO
13 YOU: THANK YOU VERY MUCH FOR YOUR PRESENCE HERE TODAY AND FOR
14 SERVING OUR NATION WITH SUCH DISTINCTION. [APPLAUSE.]
15 SUPERVISOR YAROSLAVSKY.

16
17 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, THANK YOU. WE WERE LED THIS
18 MORNING IN THE INVOCATION BY THE REVEREND SAMUEL MEZA, WHO'S
19 THE SENIOR PASTOR OF THE LIVING HOPE COMMUNITY CHURCH. COMING
20 FROM A LONG LINE OF MINISTERS, HIS GRANDMOTHER ESTABLISHED THE
21 CHURCH IN 1941, WHICH WAS THEN CALLED THE FIRST ASSEMBLY OF
22 VAN NUYS. THE MINISTRY WAS THEN PASSED FROM HIS FATHER TO
23 REVEREND MEZA 37 YEARS AGO. UNDER HIS LEADERSHIP, THE LIVING
24 HOPE COMMUNITY CHURCH HAS DEVELOPED A DEEP COMMITMENT TO THE
25 SURROUNDING COMMUNITY. IN ADDITION TO THE COMMUNITY OF THE SAN



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1 FERNANDO VALLEY, REVEREND MEZA HAS MINISTERED THROUGHOUT THE
2 UNITED STATES AND LATIN AMERICA. THE REVEREND MEZA AND HIS
3 WIFE JANELLE ALSO A SENIOR PASTOR HAVE THREE GROWN CHILDREN
4 AND EIGHT GRANDCHILDREN AND ABOVE AND BEYOND THE OFFICIAL BIO,
5 SAM IS A GREAT COMMUNITY LEADER AND IS ALWAYS THERE FOR US
6 WHEN WE NEED HIM, WHEN THE COMMUNITY NEEDS HIM. HE'S BEEN A
7 GOOD FRIEND TO OUR OFFICE AND APPRECIATE YOU COMING DOWN THIS
8 MORNING. THANK YOU FOR EVERYTHING. [APPLAUSE.]

9

10 **SUP. RIDLEY-THOMAS, CHAIRMAN:** WE THANK YOU FOR THIS MORNING'S
11 INVOCATION AND THE PLEDGE. I WISH TO CALL YOUR ATTENTION TO
12 THE FACT THAT WE HAVE SPECIAL GUESTS TODAY AS THIS IS TAKE OUR
13 SONS AND DAUGHTERS TO WORK DAY. SO SONS AND DAUGHTERS, WHY
14 DON'T YOU STAND SO WE CAN GIVE YOU A BIG ROUND OF APPLAUSE.
15 [APPLAUSE.] WE APPRECIATE YOUR BEING HERE AND WE TRUSTS THAT
16 YOU'LL LEARN QUITE A BIT TODAY AND THAT YOU WILL ENJOY YOUR
17 VISIT HERE AT THE COUNTY BOARD OF SUPERVISORS HALL OF
18 ADMINISTRATION. MADAM EXECUTIVE OFFICER. LET'S PROCEED WITH
19 THE AGENDA FOR TODAY.

20

21 **SACHI HAMAI, EXEC. OFFICER:** GOOD MORNING, MR. CHAIRMAN,
22 MEMBERS OF THE BOARD, WE WILL BEGIN TODAY'S AGENDA ON PAGE
23 FOUR, AGENDA FOR THE MEETING OF THE COMMUNITY DEVELOPMENT
24 COMMISSION, ITEM NUMBER 1-D. ON THIS ITEM, THERE'S A REQUEST
25 FROM A MEMBER OF THE PUBLIC TO HOLD IT. ON PAGE FIVE, BOARD OF



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1 SUPERVISORS, ITEMS 1 THROUGH 10. ON ITEM NUMBER 1, THERE'S A
2 REQUEST FROM MEMBERS OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM
3 NIUMBER 2, SUPERVISOR RIDLEY-THOMAS AND SUPERVISOR ANTONOVICH
4 ABSTAIN FROM THE VOTE. ON ITEM NUMBER 4, THERE'S A REQUEST
5 FROM A MEMBER OF THE PUBLIC TO HOLD THIS ITEM. AND ON ITEM
6 NUMBER 6 AND 7 THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC
7 TO HOLD THESE ITEMS. THE REMAINING ITEMS UNDER THE BOARD OF
8 SUPERVISORS ARE BEFORE YOU.

9

10 **SUP. RIDLEY-THOMAS, CHAIRMAN:** I THANK YOU VERY MUCH. WITH THE
11 ABSTENTIONS HAVING BEEN NOTED ON ITEM NUMBER 2, PLEASE RECORD
12 A UNANIMOUS VOTE ON THE BALANCE.

13

14 **SACHI HAMAI, EXEC. OFFICER:** THANK YOU. AND ON ITEM NUMBER 2,
15 IF I COULD GET A MOTION?

16

17 **SUP. RIDLEY-THOMAS, CHAIRMAN:** IT'S BEEN PROPERLY MOVED BY
18 SUPERVISOR MOLINA AND SECONDED BY SUPERVISOR YAROSLAVSKY.
19 PLEASE RECORD THE APPROPRIATE VOTE WITH THE ABSTENTIONS HAVING
20 BEEN NOTED.

21

22 **SACHI HAMAI, EXEC. OFFICER:** THANK YOU. ON PAGE NINE, CONSENT
23 CALENDAR, ITEMS 11 THROUGH 49. ON ITEM NUMBER 11, THERE'S A
24 REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM
25 NUMBER 14, THERE'S ALSO A REQUEST FROM A MEMBER OF THE PUBLIC



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1 TO HOLD THIS ITEM. ON ITEM NUMBER 15, SUPERVISOR KNABE AND A
2 MEMBER. PUBLIC REQUEST THAT THIS ITEM BE HELD. ON ITEM NUMBER
3 16, SUPERVISOR ANTONOVICH REQUESTS THAT THIS ITEM BE CONTINUED
4 TWO WEEKS TO APRIL 30, 2013. AND ALSO --

5

6 **SUP. RIDLEY-THOMAS, CHAIRMAN:** 16.

7

8 **SACHI HAMAI, EXEC. OFFICER:** ON 16? OKAY. SO ON ITEM NUMBER 16,
9 ALTHOUGH SUPERVISOR ANTONOVICH IS ASKING FOR A TWO-WEEK
10 EXTENSION, WE'LL HOLD THE ITEM. AND THERE'S ALSO A MEMBER OF
11 THE PUBLIC WHO'D LIKE TO SPEAK ON IT. (OFF MIC COMMENT).

12

13 **SUP. RIDLEY-THOMAS, CHAIRMAN:** LET ME THEN SAY THAT THE ITEM
14 WILL BE HELD. AND UPON THE DISCUSSION, IT WILL BE CONTINUED
15 PURSUANT TO THE REQUEST.

16

17 **SUP. KNABE:** I'M OKAY WITH A CONTINUANCE ON 16.

18

19 **SUP. RIDLEY-THOMAS, CHAIRMAN:** YES, ALL RIGHT. SUPERVISOR
20 MOLINA, YOU STILL WISH FOR IT TO BE HELD, CORRECT? THANK YOU.
21 LET'S PROCEED.

22

23 **SACHI HAMAI, EXEC. OFFICER:** OKAY. ON ITEM NUMBER 23, THERE'S A
24 REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON
25 ITEMS NUMBER 24, 25 AND 27, THERE'S ALSO A REQUEST FROM A



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1 MEMBER OF THE PUBLIC TO HOLD THESE ITEMS. ON ITEM NUMBER,
2 LET'S SEE, 40, THIS INCLUDES THE REVISIONS AS INDICATED ON THE
3 SUPPLEMENTAL AGENDA, AND ALSO THERE'S A REQUEST FROM MEMBERS
4 OF THE PUBLIC TO HOLD THESE ITEMS. ON ITEM NUMBER 43, AS
5 INDICATED ON THE POSTED AGENDA, THE DIRECTOR OF HEALTH
6 SERVICES REQUESTS THAT THIS ITEM BE REFERRED BACK TO HIS
7 DEPARTMENT. AND ON THIS ITEM, THERE'S A REQUEST FROM A MEMBER
8 OF THE PUBLIC TO HOLD IT. ON ITEM NUMBER 44, AS INDICATED ON
9 THE POSTED AGENDA, THE DIRECTOR OF HEALTH SERVICES REQUESTS
10 THAT THIS ITEM BE REFERRED BACK TO HIS DEPARTMENT. 44. AND
11 ALSO ON ITEM NUMBER 45, AS INDICATED ON THE SUPPLEMENTAL
12 AGENDA, THE DIRECTOR OF HEALTH SERVICES REQUESTS THAT THIS
13 ITEM BE REFERRED BACK TO HIS DEPARTMENT. ON ITEM NUMBER 46,
14 SUPERVISOR ANTONOVICH REQUESTS THAT THIS ITEM BE CONTINUED ONE
15 WEEK TO APRIL 23, 2013 AND ON THIS ITEM, THERE'S A REQUEST
16 FROM A MEMBER OF THE PUBLIC TO HOLD IT. ON ITEM NUMBER 47,
17 SUPERVISOR ANTONOVICH REQUESTS THAT THIS ITEM BE CONTINUED TWO
18 WEEKS TO APRIL 30, 2013. AND THE REMAINING ITEMS UNDER THE
19 BOARD OF SUPERVISORS ARE BEFORE YOU.

20

21 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. SUPERVISOR ANTONOVICH
22 MOVES. SUPERVISOR KNABE SECONDS. IF THERE ARE NO OBJECTIONS,
23 PLEASE RECORD A UNANIMOUS VOTE ON THE ITEMS READ.

24



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1 **SACHI HAMAI, EXEC. OFFICER:** THANK YOU. ON PAGE 26, DISCUSSION
2 ITEM, ITEM NUMBER 50. AND ON THIS ITEM, ALTHOUGH THE
3 SUPPLEMENTAL AGENDA INDICATES THAT THE CHIEF EXECUTIVE OFFICER
4 REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO APRIL 23,
5 2013, SUPERVISOR YAROSLAVSKY REQUESTS THAT THE ITEM BE
6 CONTINUED TWO WEEKS TO APRIL 30, 2013. ALSO ON THIS ITEM,
7 THERE'S A REQUEST FROM MEMBERS OF THE PUBLIC TO HOLD IT. 50.
8 AND THAT COMPLETES THE READING OF THE AGENDA. BOARD OF
9 SUPERVISORS SPECIAL ITEMS BEGIN WITH SUPERVISORIAL DISTRICT
10 NUMBER 1.

11

12 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHTY. THERE ARE SEVERAL
13 ITEMS THAT ARE TO BE ACKNOWLEDGED THAT ARE COUNTY-WIDE IN
14 NATURE. AND I'M GOING TO PROCEED ACCORDINGLY. MEMBERS OF THE
15 BOARD, THE FIRST ITEM THAT I WISH TO CALL TO OUR ATTENTION IS
16 THE LOS ANGELES UNIVERSAL PRESCHOOL, THAT IS L.A.U.P. AND
17 WE'RE DELIGHTED TO HAVE OUR CHIEF EXECUTIVE OFFICER FOR
18 L.A.U.P., CELIA AYALA AS WELL AS HER SPECIAL GUESTS AND IT'S
19 AN HONOR FOR US TO PRESENT THE L.A.U.P. PRESCHOOL TEACHERS OF
20 THE YEAR. EARLY CHILDHOOD EDUCATION IS FUNDAMENTALLY IMPORTANT
21 TO THE DEVELOPMENT AND MATURATION OF CHILDREN. 90 PERCENT OF
22 BRAIN DEVELOPMENT OCCURS BEFORE THE AGE OF 5. RESEARCH SHOWS
23 THAT CHILDREN WHO HAVE POOR READING SKILLS AT THE TIME THAT
24 THEY REACH THE THIRD GRADE ARE FOUR TIMES MORE LIKELY NOT TO
25 BE SUCCESSFUL IN SCHOOL AND ULTIMATELY DROPPING OUT. IT TAKES



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1 A HIGH QUALITY EARLY CHILDHOOD WORKFORCE TO ENSURE THAT A
2 CHILD IS PLACED ON A PATHWAY TO SUCCESS EARLY ON IN LIFE. AND
3 PROGRAMS SUCH AS L.A.U.P., WHICH ANNUALLY SERVES OVER 10,000
4 CHILDREN THROUGHOUT L.A. COUNTY ARE DOING JUST THAT. AND SO
5 I'M PLEASED TO BE ABLE TO PRESENT THESE STELLAR INDIVIDUALS
6 AND HAVE THE BALANCE OF THE BOARD DO LIKEWISE. THEY ARE THOSE
7 WHO WE CELEBRATE. AND WE CELEBRATE THEM WITH THE KIND OF
8 RESPECT THAT SHOULD BE ACCORDED TEACHERS BECAUSE THEY MAKE
9 SUCH A FUNDAMENTAL IMPROVEMENT IN THE QUALITY OF THE LIVES OF
10 THESE CHILDREN AND THEIR FAMILIES. SO ON BEHALF OF THE SECOND
11 DISTRICT, WE ASK THAT MAY WEBSTER COME FORWARD. MAY WEBSTER IS
12 THE PRESCHOOL TEACHER OF THE YEAR. AND SHE'S THE WINNER FOR
13 THE SECOND DISTRICT. SHE IS RELATIVELY NEW TO THE PRESCHOOL
14 CLASSROOM, BUT SHE IS CLEAR IN TERMS OF HER CONTRIBUTION AND
15 THE IMPACT SHE'S HAVING. AFTER RECEIVING HER UNDERGRADUATE
16 DEGREE FROM THE UNIVERSITY OF SOUTHERN CALIFORNIA, MAE JOINED
17 THE TEACH FOR AMERICA PROGRAM PRESCHOOL CLASSROOM TO ACT ON
18 HER BELIEF THAT EARLY CHILDHOOD HAS THE POWER TO TRANSFORM
19 LIVES. SHE THEN PURSUED A MASTER'S IN EARLY CHILDHOOD
20 DEVELOPMENT FROM LOYOLA MARYMONT UNIVERSITY AND NOW SHE WORKS
21 WITH PRESCHOOLERS IN THE LENNOX SCHOOL DISTRICT. THERE SHE
22 FOCUSES ON PROMOTING HEALTH, LITERACY, MATH SKILLS AND SELF-
23 CONFIDENCE FOR THE CHILDREN IN HER CLASSROOM. AND SO WE WANT
24 TO GIVE A BIG ROUND OF APPLAUSE TO MAY WEBSTER FOR HER



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1 ACHIEVEMENTS TO DATE AND FOR BEING OUR TEACHER OF THE YEAR.

2 MAY, CONGRATULATIONS.

3

4 **MAY WEBSTER:** THANK YOU. [APPLAUSE.] SUPERVISOR MOLINA?

5

6 **SUP. MOLINA:** MAY I ASK MISS SACKETT TO COME JOIN ME? IT'S MY
7 HONOR THIS MORNING TO PRESENT TO YOU MISS BETTY SACKETT OUR
8 FIRST DISTRICT HONOREE. BETTY IS A TEACHER AT THE JOHN TRACY
9 CLINIC IN LOS ANGELES AND HAS WORKED IN EARLY EDUCATION FOR
10 OVER 11 YEARS. AS A MASTER TEACHER, SHE OVERSEES A NURTURING
11 CLASSROOM OF CHILDREN WHO ARE HEARING IMPAIRED AND HELPS
12 PARENTS SUPPORT THEIR CHILDREN AS THEY ACQUIRE LANGUAGE AND
13 LISTENING SKILLS. BETTY HELPED DESIGN AND IMPLEMENT THE DUAL
14 LANGUAGE LEARNER INITIATIVE AT THE JOHN TRACY CLINIC WHICH
15 HELPS CHILDREN THRIVE AND GROW INTO THEIR HOME LANGUAGE. THIS
16 INNOVATIVE INITIATIVE ALSO DEVELOPS EACH CHILD'S ENGLISH
17 SKILLS WHERE ESSENTIAL TO THE SUCCESS OF THAT CHILD IN
18 KINDERGARTEN AS WELL AS BEYOND. BETTY EARNED HER BACHELOR'S
19 DEGREE IN COMMUNICATIVE DISORDERS FROM CAL STATE LONG BEACH
20 AND HER MASTER'S DEGREE FROM U.S.C. PLEASE JOIN ME IN
21 CONGRATULATING MISS BETTY SACKETT, OUR FIRST DISTRICT
22 HONOREE. CONGRATULATIONS. [APPLAUSE.]

23

24 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU, SUPERVISOR MOLINA.

25 SUPERVISOR YAROSLAVSKY, PLEASE. CHRIS CHRIS HI. COME ON UP --



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1

2 **SUP. YAROSLAVSKY:** HI, COME ON UP, CHRISTINE. OUR AWARDEE FROM

3 THE THIRD DISTRICT, GOOD TO SEE YOU AGAIN, IS CHRISTINE

4 LAMUZINA MORRISON, A WONDERFUL PRESCHOOL TEACHER FROM THE

5 STANLEY MOSK ELEMENTARY SCHOOL IN WINNETKA IN THE SAN FERNANDO

6 VALLEY. I HAD A PLEASURE TO MEET HER IN THE L.A.U.P. DINNER A

7 COUPLE OF WEEKS AGO WHERE SHE AND THESE FIVE OTHER OUTSTANDING

8 AND TALENTED PRESCHOOL TEACHERS RECEIVED THEIR AWARDS. THE

9 VIDEO THAT WAS PRESENTED THAT NIGHT SHOWED WHAT AN INNOVATIVE,

10 DEDICATED AND DYNAMIC PRESCHOOL TEACHER CHRISTINE IS AND

11 REFLECTS THE IMPORTANCE SHE PLACES ON HER PROFESSION.

12 CHRISTINE IS A FOURTH GENERATION TEACHER WHO HAS BEEN WORKING

13 TO SUPPORT PRESCHOOL CHILDREN FOR 32 YEARS, HARD TO BELIEVE.

14 CHRISTINE'S FAMILY TRADITION WILL CARRY ON WITH HER THROUGH

15 HER SON ERNIE WHO IS ALSO BECOMING A TEACHER. SHE CONTINUES TO

16 BRING ENERGY AND ENTHUSIASM INTO HER DAILY PRESCHOOL PROGRAM.

17 HER CLASSROOM CELEBRATES SELF-EXPRESSION AND HELPS HER 4 YEAR-

18 OLD STUDENTS BUILD UP THEIR SOCIAL AND EMOTIONAL SKILLS IN A

19 FUN AND THRIVING ATMOSPHERE. WOULD YOU LIKE TO COME WORK FOR

20 THE BOARD OF SUPERVISORS? [LAUGHTER.] GROWING UP IN THE SAN

21 FERNANDO VALLEY, SHE GRADUATED FROM CAL STATE NORTHRIDGE AND

22 COMPLETED HER MASTER'S DEGREE FROM PACIFIC OAKS COLLEGE. SHE

23 IS NOT ONLY AN OUTSTANDING TEACHER BUT ALSO WORKS TOGETHER

24 WITH OTHER EDUCATORS TO HELP STUDENTS PREPARE TO ENTER

25 KINDERGARTEN AND BE READY TO SUCCEED. PLEASE JOIN ME IN



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1 CONGRATULATING CHRISTINE FOR BEING NAMED ONE OF THE PRESCHOOL
2 TEACHERS OF THE YEAR FOR 2013. [APPLAUSE.]

3

4 **SUP. RIDLEY-THOMAS, CHAIRMAN:** SUPERVISOR KNABE, PLEASE.

5

6 **SUP. KNABE:** FOR THE FOURTH DISTRICT I'M PLEASED TO HONOR
7 ANTONIO GARZA, JR. WHO IS A PRESCHOOL SPECIAL EDUCATION
8 TEACHER WITH THE HACIENDA LA PUENTE SCHOOL DISTRICT. HE HAS
9 TAUGHT CHILDREN WITH SPECIAL NEEDS FOR MORE THAN 10 YEARS BUT
10 HIS PASSION IS WORKING WITH PRESCHOOL-AGED CHILDREN WITH
11 MODERATE TO SEVERE AUTISM. THESE CHILDREN COME TO HIS
12 CLASSROOM WITH LITTLE OR NO LANGUAGE ABILITIES, SIGNIFICANT
13 BEHAVIORAL CHALLENGES AND LITTLE AWARENESS OF THE WORLD AROUND
14 THEM. THROUGH ANTONIO'S COMPASSION AND EXPERTISE HE HAS NOT
15 ONLY BEEN ABLE TO IMPROVE THE LIVES OF THESE CHILDREN BUT ALSO
16 GIVE THEIR PARENTS THE TOOLS THAT THEY NEED TO CONTINUE TO
17 TAKE ON THE SIGNIFICANT CHALLENGES OF RAISING A CHILD WITH
18 AUTISM. HE'S TRULY DOING GOD'S WORK. SO, TONY, AS OUR
19 RECIPIENT, HE'S ALSO ON THE FACULTY, I SHOULD MENTION OF
20 PASADENA CITY COLLEGE WHERE HE TEACHES COURSES IN CHILD
21 DEVELOPMENT AND SPECIAL EDUCATION. CONGRATULATIONS, TONY.
22 [APPLAUSE.]

23

24 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU. SUPERVISOR
25 ANTONOVICH, PLEASE.



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1

2 **SUP. ANTONOVICH:** MR. CHAIRMAN, IN THE FIFTH DISTRICT, THERE
3 WAS A TIE. AND I'M FORTUNATE TO HAVE THOSE TWO WINNERS WITH US
4 TODAY JUANA GUZMAN AND JENNIFER WEISBART. JUANA BEGAN HER
5 TEACHING CAREER AS A 19-YEAR-OLD IN CUBA EDUCATING 4 AND 5
6 YEAR-OLDS IN A MAKESHIFT CLASSROOM. WHEN SHE SAW SHE HAD THE
7 ABILITY TO MAKE AN IMPACT IN THEIR LIVES, SHE KNEW SHE HAD
8 FOUND HER CAREER. HER CAREER, THOUGH, WAS HALTED BY THE
9 COMMUNIST TAKEOVER BY CASTRO OF CUBA, BUT SHE WAS ABLE TO
10 CONTINUE PURSUING HER DREAM WHEN SHE CAME TO THE UNITED
11 STATES. FOR THE LAST 50 YEARS, PARENTS, COWORKERS AND
12 GENERATIONS OF CHILDREN HAVE CALLED MS. GUZMAN A LEADER IN THE
13 FIELD OF EARLY EDUCATION. SHE HAS WORKED TIRELESSLY AT ALL
14 SEASONS CHILDREN'S LEARNING CENTER IN ARCADIA AS LEAD TEACHER
15 AND CURRICULUM COORDINATOR. HER ENERGY AND COMMITMENT TO HER
16 STUDENTS CONTINUE TO FILL THEM WITH A PASSION FOR LEARNING
17 THAT SERVES THEM FOR THE YEARS TO COME. AND JENNIFER IS AN
18 EDUCATOR AT BURBANK ELEMENTARY SCHOOL IN PASADENA. SHE
19 SPECIALIZES IN WORKING WITH CHILDREN WITH SPECIAL NEEDS. SHE
20 SUPPORTS STUDENTS WITH A WIDE RANGE OF DEVELOPMENTAL
21 CHALLENGES SO THAT THEY ARE ABLE TO LEARN AND THRIVE ALONGSIDE
22 THEIR TYPICALLY DEVELOPING PEERS. SHE WAS A RESIDENT OF SANTA
23 CLARITA VALLEY AND SAUGUS NATIVE BUT SAID HER EXPERIENCE
24 WORKING IN GROUP HOMES WITH ADULTS WITH AUTISM AS WELL AS AN
25 INCLUSIVE PRESCHOOL PROGRAM IN OREGON HAS HELPED SHAPE HER WAY



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1 AS SHE TEACHES HER STUDENTS TO REACH THEIR FULL POTENTIAL.
2 ACCORDING TO THE PRESCHOOL PARENT WHO NOMINATED HER FOR THIS
3 AWARD, JENNY HAD DEVELOPED A THOUGHTFUL CLASSROOM PLAN FOR
4 ENGAGING CHILDREN AND LEARNING ACTIVITIES THAT BRING OUT THE
5 BEST IN EACH STUDENT. HER CLASSROOM INFLUENCES PARENTS TO
6 RECOGNIZE THEIR CHILDREN'S CAPACITY FOR GROWTH AND ABILITY TO
7 MEET THOSE CHALLENGES. CONGRATULATIONS, BOTH JUANA AND JENNY,
8 FOR THIS GREAT AWARD. [APPLAUSE.]

9

10 **SUP. RIDLEY-THOMAS, CHAIRMAN:** LADIES AND GENTLEMEN, A BIG
11 ROUND OF APPLAUSE FOR THESE OUTSTANDING EDUCATORS. A BIG ROUND
12 OF APPLAUSE. [APPLAUSE.] AND, CELIA, IF YOU WOULD COME FORWARD
13 TO MAKE A FEW REMARKS ON BEHALF OF L.A.U.P., WE'D BE
14 DELIGHTED. THE C.E.O. CELIA AYALA.

15

16 **CELIA AYALA:** THANK YOU VERY MUCH, SUPERVISOR. FIRST OF ALL,
17 THANK YOU TO ALL OF THE SUPERVISORS FOR YOUR CONTINUED
18 INTEREST AND SUPPORT OF OUR VERY YOUNGEST CHILDREN AND TO
19 ENSURE THAT THE FUTURE WORKFORCE THAT WE NEED IN THIS GREAT
20 COUNTY OF OURS IS GOING TO BE PREPARED. THESE OUTSTANDING
21 TEACHERS ARE BUT AN EXEMPLAR OF WHAT WE ALL WANT AT L.A.U.P..
22 WE ARE GRATEFUL TO FIRST FIVE L.A. FOR ESTABLISHING L.A. UP
23 AND FOR CONTINUOUS SUPPORT. AND WE LOOK FORWARD TO MANY MORE
24 CHILDREN IN THE FUTURE BENEFITING FROM SUCH PROGRAMS. I'D ALSO
25 LIKE TO CONGRATULATE AND SHARE WITH ALL OF YOU THAT AT THE



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1 APRIL 4TH EVENT, WE ALSO DID HONOR SUPERVISOR ZEV YAROSLAVSKY
2 WITH A BETH HAMILTON LOWE AWARD FOR CHILD ADVOCACY. SO
3 CONGRATULATIONS TO SUPERVISOR YAROSLAVSKY. I DON'T KNOW WHERE
4 YOU WENT. [APPLAUSE.] BUT THANK YOU ALL FOR YOUR CONTINUED
5 SUPPORT AND CONTINUED INTEREST ON ENSURING THE FUTURE OF
6 QUALITY EDUCATION OF OUR CHILDREN.

7

8 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THANK YOU VERY MUCH.
9 A BIG ROUND OF APPLAUSE FOR THESE EXCEPTIONAL EDUCATORS. ALL
10 RIGHT. THANK YOU. [APPLAUSE.] THEY'RE LOVING THAT STAGE.
11 THEY'RE RELUCTANT TO LEAVE NOW. ALL RIGHT. WE TAKE THE
12 OPPORTUNITY TODAY TO PROCLAIM THIS MONTH APRIL 2013 AS FAIR
13 HOUSING MONTH. WE WISH TO MAKE THIS PRESENTATION TO THE
14 EXECUTIVE DIRECTOR OF HOUSING RIGHTS CENTER. CHANCELLOR
15 ALMONZOR. AND WE TAKE THIS OPPORTUNITY TO SAY THIS IS THE 45TH
16 ANNIVERSARY OF THE ENACTMENT OF THE FAIR HOUSING ACT ITSELF,
17 WHICH WAS BORN FROM THE VOICES OF CIVIL RIGHTS LEADERS WHO
18 CALLED FOR EQUALITY IN HOUSING. THIS FEDERAL LAW PROVIDES
19 EQUAL HOUSING OPPORTUNITIES FOR ALL PERSONS REGARDLESS OF
20 RACE, COLOR, RELIGION, GENDER, NATIONAL ORIGIN, FAMILY STATUS
21 AND/OR DISABILITY. SO THE LOS ANGELES COUNTY BOARD OF
22 SUPERVISORS, ALONG WITH THE COMMUNITY DEVELOPMENT COMMISSION
23 AND THE HOUSING RIGHTS CENTER AFFIRMATIVELY FURTHER FAIR
24 HOUSING THROUGH A VARIETY OF PROGRAMS AND SERVICES. AND THESE
25 PROGRAMS, THESE SERVICES DO MATTER. WE DO IT BECAUSE WE



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1 BELIEVE THAT FAIR HOUSING NOT ONLY IS THE LAW OF THE LAND, IT
2 SHOULD BE THE ORDER OF THE DAY. SO ON APRIL 18TH, THE HOUSING
3 RIGHTS CENTER WILL HOLD ITS ANNUAL HOUSING RIGHTS SUMMIT WITH
4 THE THEME "THE FUTURE OF FAIR HOUSING." THIS CONFERENCE WILL
5 INCLUDE EDUCATIONAL PANELS ON CUTTING EDGE TRENDS AND COURT
6 CASES THAT WILL INFLUENCE AND SHAPE THE FUTURE OF HOUSING. AND
7 WE TAKE THIS OPPORTUNITY, CHANCELLOR, TO MAKE THIS
8 PRESENTATION UNTO YOU AND TO THANK YOU FOR YOUR LEADERSHIP AND
9 ASK YOU TO MAKE A FEW REMARKS.

10

11 **CHANCELLOR ALMONZOR:** THANK YOU VERY MUCH FOR THIS RECOGNITION.
12 [APPLAUSE.] THE HOUSING RIGHTS CENTER WOULD LIKE TO THANK THE
13 L.A. COUNTY BOARD OF SUPERVISORS, IN PARTICULAR, SUPERVISOR
14 RIDLEY-THOMAS AND THE COMMUNITY DEVELOPMENT COMMISSION FOR
15 THIS RECOGNITION TO THE HOUSING RIGHTS CENTER AND TO THE
16 GREATER CAUSE, WHICH IS TO STOP HOUSING DISCRIMINATION BEFORE
17 IT EVEN STARTS. WE, THE HOUSING RIGHTS CENTER WE'RE LOOKING AT
18 A LOT OF DIFFERENT RECENT TRENDS. IN PARTICULAR, WE'RE LOOKING
19 AT THE RIGHT TO PROTECT PEOPLE WHO ARE BEING DISCRIMINATED
20 AGAINST BECAUSE OF THEIR SEXUAL ORIENTATION OR BECAUSE OF
21 THEIR GENDER IDENTIFICATION. WE'RE ALSO LOOKING TO PROTECT THE
22 HOUSING RIGHTS OF OUR RETURNING U.S. VETERANS, MANY OF WHOM
23 WILL BE MOTHERS, SINGLE MOTHERS WITH CHILDREN AND WHO WILL BE
24 RETURNING HOME WITH PHYSICAL AND MENTAL DISABILITIES AND WILL
25 FACE DISCRIMINATION WHEN THEY SEEK HOUSING IN LOS ANGELES



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1 COUNTY. SO THAT IS ONE OF THE PARTICULAR ISSUES THAT WE'RE
2 LOOKING AT. WE'RE ALSO LOOKING AT NEW LEGISLATION TO PROTECT
3 THE SURVIVORS OF DOMESTIC VIOLENCE AND HUMAN TRAFFICKING FROM
4 HOUSING DISCRIMINATION, AS WELL, IN PARTICULAR SO THAT THEY
5 CAN BREAK THEIR LEASES EARLY IF THEY NEED TO ESCAPE THEIR
6 PERPETRATORS. RIGHT NOW IT'S VERY DIFFICULT TO BREAK YOUR
7 LEASE EARLY. SO THAT'S SOMETHING WE'RE ALSO FIGHTING FOR. THE
8 HOUSING RIGHTS CENTER AGAIN THANKS THE L.A. COUNTY BOARD OF
9 SUPERVISORS AND OUR JOINT PARTNERSHIP TO STOP HOUSING
10 DISCRIMINATION IN L.A. COUNTY. THANK YOU. [APPLAUSE.]

11

12 **SUP. RIDLEY-THOMAS, CHAIRMAN:** WE INVITE CYNTHIA BANKS,
13 DIRECTOR OF COMMUNITY SERVICES, ALONG WITH CAROL DOMINGO, THE
14 PROGRAM MANAGER FOR THAT DEPARTMENT WITH A SERIES OF HONOREES
15 BECAUSE WE CELEBRATE MEDIATION WEEK HERE IN THE COUNTY OF LOS
16 ANGELES. THE HONOREES ARE LINDA LEWIS, MARTA VALLEGOS, RENADA
17 FRAWLEY, ALMA MARTINEZ, MARY KULBRIT, MARY BRIT, AND AYUD AL
18 JABRAR. GIVE THEM ALL A BIG ROUND OF APPLAUSE, WOULD YOU
19 PLEASE? THESE ARE MEDIATORS. [APPLAUSE.] TODAY WE RECOGNIZE
20 THE GREAT SUCCESS OF OUR COUNTY'S DISPUTE RESOLUTION PROGRAMS.
21 THESE PROGRAMS ARE VALUABLE IN MANY WAYS, BUT THEY ARE A
22 RESOURCE TO THE PUBLIC AND THE COURTS BY PROVIDING AN
23 ALTERNATIVE MEANS FOR SETTLING DISPUTES OUTSIDE OF THE
24 TRADITIONAL JUDICIAL SYSTEM AND MORE FORMAL PROCESSES. LAST
25 YEAR, THE EIGHT COMMUNITY-BASED ORGANIZATIONS AND FIVE PUBLIC



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1 ENTITIES THAT WE ACKNOWLEDGE ASSISTED MORE THAN 18,000 COUNTY
2 RESIDENTS, BUSINESSES AND ORGANIZATIONS IN RESOLVING MORE THAN
3 7,000 DISPUTES. AND I BELIEVE THAT DESERVES A BIG ROUND OF
4 APPLAUSE. [APPLAUSE.] SO WE RECOGNIZE THESE LEADERS, THESE
5 MEDIATORS, THESE PEACE KEEPERS FOR THE OUTSTANDING WORK THAT
6 THEY HAVE DONE. THE INDIVIDUALS, THE ORGANIZATIONS, THE CASES
7 THAT THEY ARE WORKING ON ARE EXEMPLARY AND DEMONSTRATING THE
8 SUCCESS OF THE DISPUTE RESOLUTION PROGRAM. SO THIS YEAR'S
9 RECIPIENT OF THE WILLIAM C. HOBBS OUTSTANDING ADULT VOLUNTEER
10 AWARD IS LINDA LEWIS. MISS LEWIS IS A VOLUNTEER FOR THE OFFICE
11 OF THE LOS ANGELES CITY ATTORNEY. SHE IS A VERY DEVOTED AND
12 CARING VOLUNTEER AND SERVED AS A LEAD FACILITATOR IN NUMEROUS
13 INSTANCES. SHE HAS MADE A DIFFERENCE IN THEIR LIVES BY
14 ENCOURAGING DIALOGUE, CREATING TRUST THAT BUILDS A FOUNDATION
15 FOR A BETTER RELATIONSHIP. LADIES AND GENTLEMEN, LINDA LEWIS.
16 [APPLAUSE.]

17
18 **SUP. RIDLEY-THOMAS, CHAIRMAN:** AND THEN WE HAVE THIS YEAR'S
19 OUTSTANDING PROJECT AWARD THAT GOES TO THE ANTELOPE VALLEY
20 PROJECT. AND SUPERVISOR ANTONOVICH, YOU OBVIOUSLY CELEBRATE
21 THIS PARTICULAR EFFORT, THE ANTELOPE VALLEY IS APPROXIMATELY
22 11,000 SQUARE SMILES AND DIVIDED BY SOME 13 NEIGHBORHOODS. AND
23 DUE TO GEOGRAPHICAL LOCATION OF THE ANTELOPE VALLEY, THE
24 RESIDENTS ARE SOMETIMES NOT AS CONNECTED AS THEY WOULD LIKE.
25 BUT THROUGH THE ADVOCACY OF THE OFFICE OF THE FIFTH DISTRICT



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1 AS WELL AS IN COLLABORATION WITH LINDA HUGHES, C.E.O. OF THE
2 CENTER FOR ALTERNATIVE LAW AND MEDIATION, OTHERWISE KNOWN AS
3 CALM, THE OFFICE OF THE LOS ANGELES CITY ATTORNEY WAS ABLE TO
4 PROMOTE AND PROVIDE MEDIATION AS A CONSTRUCTIVE PROBLEM
5 SOLVING METHOD TO ADDRESS DISPUTES IN THE ANTELOPE VALLEY
6 COMMUNITY. AND SO WE TAKE THIS OPPORTUNITY TO GIVE A SHOUT OUT
7 TO CALM. AND ACCEPTING THE AWARD TODAY IS GOING TO BE ALMA
8 MARTINEZ. ALMA? LADIES AND GENTLEMEN, THIS YEAR'S OUTSTANDING
9 CASE AWARD GOES TO WORK, PRAY, HARMONY, A COMMUNITY ADVOCACY
10 ORGANIZATION CONTACTED THE LOYOLA LAW SCHOOL CENTER FOR
11 CONFLICT RESOLUTION TO SET UP A MEDIATION ON BEHALF OF A GROUP
12 OF SERVICE EMPLOYEES WHO WERE CLAIMING DISCRIMINATION. THE
13 INDIVIDUALS ALL REPORTED DIFFERENT INSTANCES OF RELIGIOUS
14 DISCRIMINATION AND HARASSMENT. THE EMPLOYER HAD NUMEROUS
15 CONCERNS, AS WELL, ABOUT ACTIONS TAKEN TO EXTEND ITSELF TO
16 THESE EMPLOYEES. THE EMPLOYERS' ACTIONS WERE PERCEIVED AS
17 DISCRIMINATORY WHEN IN FACT THE EMPLOYERS' GOAL WAS THE
18 OPPOSITE. AN EXTENSIVE MEDIATION TOOK PLACE. ONCE EVERYONE
19 AGREED TO PARTICIPATE. DURING THE MEDIATION, EMPLOYEES LEARNED
20 THE PROPER WAY TO FILE A COMPLAINT. THE EMPLOYER LEARNED A LOT
21 ABOUT WHAT THE EMPLOYEES EXPERIENCED AS HARASSMENT AND
22 CLARIFIED THEIR PRIOR ACTIONS AND COMMITMENT TO A HARASSMENT-
23 FREE WORKFORCE AND WORKPLACE AND BOTH SIDES LEFT CONFIDENT
24 THAT THEY UNDERSTOOD ONE ANOTHER. AND SO ACCEPTING THE AWARD
25 WILL BE MARY CULBRIT, MARY BRIT AYED ALJEBRAN. GIVE THEM A BIG



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1 ROUND OF APPLAUSE FOR WORK, PRAY AND HARMONY. [APPLAUSE.] I'M
2 GOING TO CALL ON CYNTHIA BANKS JUST TO GIVE A FEW BRIEF
3 REMARKS ON THE ROLE THE DEPARTMENT PLAYS IN MAKING THESE
4 WONDERFUL THINGS HAPPEN. PLEASE GIVE A BIG ROUND OF APPLAUSE
5 AS SHE COMES. CYNTHIA?

6

7 **CYNTHIA BANKS:** THANK YOU, CHAIRMAN MARK RIDLEY-THOMAS AND
8 THANK YOU, SUPERVISORS, FOR HONORING THE PROGRAMS THAT ARE
9 PRESENTED AND OFFERED THROUGH THE DEPARTMENT OF COMMUNITY AND
10 SENIOR SERVICES TO THE CITIZENS OF LOS ANGELES COUNTY. AS THE
11 SUPERVISOR NOTED, WE, THROUGH THIS PROGRAM, SERVE AT LEAST
12 18,000 INDIVIDUALS EACH YEAR. THROUGH THE PROGRAM, HARMONY IS
13 REACHED. COMPROMISES ARE ACHIEVED. AND WE KNOW THAT IT SAVES
14 MONEY IN THE COURT SYSTEM AND IT SAVES HEARTACHE IN THE FAMILY
15 LIVES OF THOSE WE SERVE. SO I WANT TO THANK YOU AGAIN FOR
16 HONORING THE MEDIATORS. AND MY SPECIAL CONGRATULATIONS TO EACH
17 OF THE AGENCIES AND THE INDIVIDUALS WHO HAVE SERVED IN THIS
18 PROGRAM. THANK YOU. [APPLAUSE.]

19

20 **SUP. RIDLEY-THOMAS, CHAIRMAN:** WELL, LADIES AND GENTLEMEN,
21 FREDDIE ROACH IS IN THE HOUSE AND WE ARE DELIGHTED TO SEE HIM
22 HERE. GIVE HIM A BIG ROUND OF APPLAUSE. [APPLAUSE.] ALONG WITH
23 VIDEL RODRIGUEZ. MR. ROACH IS ARGUABLY THE MOST NOTEWORTHY
24 TRAINER IN BOXING TODAY AND ONE OF THE GREATEST OF ALL TIMES.
25 HE'S THE OWNER OF THE WORLD FAMOUS WILDCARD BOXING CLUB IN



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1 HOLLYWOOD AND HAS TRAINED OVER 20 WORLD CHAMPIONS. AND WE
2 ACKNOWLEDGE HIS PRESENCE TODAY. HE'S RECEIVED NUMEROUS AWARDS
3 THROUGHOUT HIS CAREER, INCLUDING THE BOXING WRITERS
4 ASSOCIATION OF AMERICA, TRAINER OF THE YEAR. HE WAS INDUCTED
5 INTO THE WORLD BOXING HALL OF FAME AS WELL AS THE CALIFORNIA
6 BOXING HALL OF FAME. AND IN 2008, FREDDIE RECEIVED THE WORLD
7 BOXING COUNCIL LIFETIME ACHIEVEMENT AWARD. TODAY WE RECOGNIZE
8 MR. ROACH BECAUSE OF HIS COMMITMENT AND HIS DEDICATION TO
9 INSPIRING THE YOUTH OF L.A. COUNTY AND OUR JUVENILE HALLS.
10 THROUGH HIS PARTICIPATION IN THE LOS ANGELES COUNTY COMMUNITY
11 AND SENIOR SERVICES HUMAN RELATIONS SPEAKING TOUR. AND IT'S
12 ENTITLED "RESPECT 101: THE HERO'S JOURNEY". WE'D LIKE TO
13 COMMEND YOU, FREDDIE, FOR TAKING TIME TO DO THIS. WE KNOW THAT
14 YOUR SCHEDULE IS IMPACTED, AND YET YOU GIVE TO THESE YOUNG
15 PEOPLE IN A WAY THAT MATTERS. YOU SHARED WITH THEM A MESSAGE
16 OF HOPE AND THE IMPORTANCE OF RESPECTING ONE'S SELF AND OTHERS
17 AND THAT REGARDLESS OF THEIR CIRCUMSTANCES, THEY CAN OVERCOME
18 INSURMOUNTABLE OBSTACLES BY MAKING BETTER CHOICES IN THEIR
19 LIVES. THAT IS A MESSAGE THAT THEY NEED. AND WE THANK YOU FOR
20 YOUR DELIVERING THAT MESSAGE TO THEM. YOU, IN FACT, EXEMPLIFY
21 A HERO'S JOURNEY. AND FOR THAT, WE ARE DELIGHTED TO COMMEND
22 YOU AND EXTEND TO YOU OUR SINCEREST GRATITUDE FOR YOUR
23 EXEMPLARY PERFORMANCE WITH THESE YOUNG PEOPLE AND WHAT YOU DO
24 FOR THE COUNTY OF LOS ANGELES AND BEYOND. FREDDIE ROACH,
25 LADIES AND GENTLEMEN. [APPLAUSE.]



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1

2 **FREDDIE ROACH:** THANK YOU. I THANK VIDEL FOR GIVING ME AN
3 OPPORTUNITY TO SPEAK IN FRONT OF THE KIDS. HOPEFULLY HE GETS
4 MY POSITIVE FEEDBACK FROM THEM. THEY'RE GREAT KIDS. THAT'S
5 WHAT IT'S ALL ABOUT, THE KIDS. THANK YOU VERY MUCH.

6 [APPLAUSE.]

7

8 **CYNTHIA BANKS:** I JUST WANT TO THANK CHAIRMAN RIDLEY-THOMAS AND
9 THE BOARD FOR HONORING THE PROGRAMS THAT WE PRESENT UNDER
10 HUMAN RELATIONS AND TO A PERSONAL THANK YOU TO MR. FREDDIE
11 ROACH FOR GIVING HIS TIME AND SHARING HIS STORY WITH THE YOUTH
12 THAT WE SERVE IN THE COMMUNITY. THANK YOU. [APPLAUSE.]

13

14 **SUP. RIDLEY-THOMAS, CHAIRMAN:** SUPERVISOR ANTONOVICH, YOU HAVE
15 PRESENTATIONS TO MAKE.

16

17 **SUP. ANTONOVICH:** MR. CHAIRMAN, MEMBERS, WE'D LIKE TO RECOGNIZE
18 -- IS CORA HERE? CORA ARAGON SORIANO IS RETIRING AFTER 26
19 YEARS WITH THE CITY OF LOS ANGELES, WHICH BEGAN BACK ON MAY
20 18, 1987 WITH THE DEPARTMENT OF BUILDING AND SAFETY AND LATER
21 SHE WAS THEN PROMOTED TO THE COMMUNITY DEVELOPMENT DEPARTMENT
22 AS EXECUTIVE ASSISTANT. IN 2009, SHE WAS ELECTED AS THE
23 PRESIDENT OF THE LOS ANGELES FILIPINO ASSOCIATION. AND IN THAT
24 TIME, SHE HAS RECEIVED MANY AWARDS FOR HER COMMUNITY SERVICE,
25 BEING NAMED ONE OF THE 100 MOST INFLUENTIAL PHILIPPINO WOMEN



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1 AND 100 MOST OUTSTANDING PHILIPPINOS. WE'D LIKE TO GIVE YOU
2 THIS PROCLAMATION ON YOUR RETIREMENT AND WISH YOU CONTINUED
3 SUCCESS IN SERVING YOUR COMMUNITY. [APPLAUSE.]

4

5 **CORA SORIANO:** THE HONORABLE BOARD OF SUPERVISORS, THANK YOU
6 VERY MUCH FOR THIS HONOR AND FOR THIS AWARD. TRULY, TRULY WILL
7 TREASURE IT. MY SPECIAL THANK YOU TO SUPERVISOR MICHAEL
8 ANTONOVICH AND TO HIS STAFF, STEPHANIE SABRITO AND ALLEN.
9 THANK YOU VERY MUCH FOR THIS HONOR. AND OF COURSE MY HUSBAND
10 IS HERE AND I WOULD LIKE TO RECOGNIZE HIM AND THANK HIM VERY
11 MUCH. AND MY FRIENDS WHO ARE HERE TO SUPPORT ME. THANK YOU.
12 COMMUNITY SERVICE IS SO EXTREMELY IMPORTANT TO ME, AND IT'S MY
13 PASSION SINCE THE TIME I HAD EXPERIENCED NEGATIVE EXPERIENCES
14 AND CHALLENGES IN CANADA AND NOBODY TO TURN TO. SO FROM THAT
15 TIME ON, I RESOLVED MYSELF TO BE OF SERVICE TO EVERYBODY AND
16 TO THE PEOPLE AROUND ME. I APPEAL TO ALL OF YOU. PLEASE, IF
17 YOU ASK YOURSELVES A QUESTION: HOW CAN WE MAKE A DIFFERENCE,
18 AN IMPACT TO THE PEOPLE AROUND US EVERY DAY OF OUR LIVES, AND
19 THIS I APPEAL TO EVERYBODY. THANK YOU AGAIN FOR THE
20 OPPORTUNITY. AND I WOULD LIKE TO THANK SPECIAL THANK AGAIN
21 SUPERVISOR MICHAEL ANTONOVICH AND THANK YOU VERY MUCH FOR THE
22 OPPORTUNITY AND WE'LL FOREVER TREASURE THIS AWARD. THANK YOU.
23 [APPLAUSE.]

24



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1 **SUP. ANTONOVICH:** NOW WE HAVE A VERY SPECIAL TREAT BECAUSE WE
2 HAVE GEORGE HERE. AND GEORGE IS ONLY EIGHT WEEKS OLD. GEORGE
3 IS A YORKIE MIX. GEORGE IS LOOKING FOR A HOME. EVERYBODY NEEDS
4 TO HAVE A GEORGE IN THEIR HOUSE. YOU CAN CALL 562-256-1364.
5 THIS IS SUCH A VERY SWEET LITTLE BOY. AND MY SECRETARY HAS A
6 SIMILAR ONE, AND SHE PUTS IN HER PURSE AND BRINGS TO WORK
7 EVERY DAY. PUTS HER BACK IN HER PURSE AND TAKES HER HOME. SHE
8 HAS BEEN A GOOD DOG. ONCE IN A WHILE SHE HAS A FEW ERRORS. I
9 KNOW GEORGE WILL NOT REPEAT THOSE ERRORS. SO ANYBODY WHO WOULD
10 LIKE TO ADOPT LITTLE GEORGE, YOU CAN CALL AGAIN, 562-256-1364
11 AND THIS LITTLE BUNDLE OF JOY. THEY DON'T GROW VERY MUCH
12 LARGER THAN YOU SEE GEORGE RIGHT NOW. LOOK AT THAT FACE.

13

14 **SUP. RIDLEY-THOMAS, CHAIRMAN:** I THANK YOU VERY MUCH,
15 SUPERVISOR ANTONOVICH AND SUPERVISOR KNABE. ALL RIGHT. THANK
16 YOU VERY MUCH. WE HAVE THREE PEOPLE WISHING TO BE HEARD BY WAY
17 OF THE COMMENT. DR. GENEVIEVE CLAVREUL IF YOU WOULD COME
18 FORWARD, ERIC PREVEN AND ARNOLD SACHS IN THAT ORDER, THANK YOU
19 VERY MUCH. PLEASE PROCEED.

20

21 **ERIC PREVEN:** GOOD MORNING, SUPERVISORS. MY NAME IS ERIC PREVEN
22 AND I AM THE COUNTY RESIDENT FROM DISTRICT 3. GOOD MORNING.
23 AND OF COURSE ALL OF OUR HEARTS GO OUT TO THE PEOPLE IN
24 BOSTON. THAT WAS A HORRIFYING INCIDENT AND I CERTAINLY HOPE
25 THAT THOSE WHO PERPETRATED THAT ACT ARE BROUGHT TO JUSTICE, IF



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1 I COULD HAVE THAT 15 SECONDS BACK. ITEM NUMBER S-1 I GUESS
2 WILL BE CALLED UP AT 11, IS THAT CORRECT? YES, OKAY. THEN I
3 WILL SKIP THAT. AND S-2 AND S-3 AND GO RIGHT TO THE ITEMS.
4 ITEM 1 IS UNFORTUNATELY SUPERVISOR KNABE IS EXTENDING THE
5 SERVICE REQUIREMENT, THE TERMED LIMITATIONS ON SERVICE
6 REQUIREMENT FOR THREE COMMISSIONERS AND MAYOR ANTONOVICH IS
7 DOING ONE. YOU KNOW, I JUST THINK THAT WE NEED FRESH EYES. I
8 THINK I BROUGHT IT TO YOUR ATTENTION A NUMBER OF TIMES. THERE
9 HAS BEEN AMPLE OPPORTUNITIES TO MIX IT UP AND YET I SEE NO
10 EFFORT. ITEM NUMBER 6, SUPERVISOR, CHAIRMAN RIDLEY-THOMAS, IS
11 OF COURSE THE MEDIATION WEEK CELEBRATION. I KNOW YOU HAVE A
12 MEDIATION SPECIALIST IN YOUR FAMILY, AND SHE WAS HONORED HERE
13 BY MAYOR ANTONOVICH. AND WE DO SUPPORT MEDIATION. AND THE
14 COUNTY OUGHT TO CONSIDER SOME MEDIATION. H.B.R. CONSULTING,
15 WHICH IS A GROUP THAT HAS BEEN LOOKING AT THE COUNTY COUNSEL'S
16 CONDUCT AND PROTOCOLS FOR MR. FUJIOKA TO THE TUNE OF 553,000
17 DOLLARS AND THEY'RE JUST ROUNDING THE CORNER ON SOME OF THEIR
18 REPORTS, IS GOING TO BE VERY FOCUSED ON GETTING SOME OF THESE
19 CASES THAT HAVE LINGERED INTO MEDIATION, I CERTAINLY HOPE.
20 I'VE ASKED TO SPEAK TO THEM. THEY'RE HERE APRIL 17TH THROUGH
21 THE 19TH TO MEET WITH THE COUNTY COUNSEL AND YET I HAVE NOT
22 HEARD BACK. BRANDY MOORE IS LOOKING INTO THAT FOR ME. ITEM
23 NUMBER 7 IS, WELL, IT'S VERY INTERESTING. JOEL BELLMAN, AS WE
24 ALL RECALL IS A PUBLIC OFFICER ON THE BOARD, DONE A GREAT JOB.
25 HE'S ALSO A GREAT BLOOD DONATION SPECIALIST. HE GAVE MORE



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1 BLOOD, HE GOT AN AWARD HERE AT THE COUNTY FOR THAT, THAN I
2 THINK ANYBODY IN LOS ANGELES, IT'S POSSIBLE. I THOUGHT OF HIM
3 WHEN THE ANNUAL AMERICAN RED CROSS APPRECIATION RECEPTION IS
4 COMING UP. AND WE'RE GOING TO PICK UP SOME PARKING FOR THAT.
5 SO THANK YOU. ITEM NUMBER 8 IS, I WAS TRYING TO LINK THESE
6 TWO, WE'RE IDENTIFYING A STRETCH OF HIGHWAY IN TOPANGA AS A
7 STATE SCENIC OVERLOOK. AND AS WE KNOW, SUPERVISOR YAROSLAVSKY
8 HAS IDENTIFIED THE ALICIA B. KATZ SCENIC OVERLOOK. WHY NOT
9 GIVE MR. BELLMAN AN OVERLOOK, TOO. THIS COULD BE A GOOD
10 OPPORTUNITY TO WORK SOME THIRD DISTRICT MAGIC ON THAT. THERE
11 ARE A LOT OF J.O.C, THAT'S JOB ORDER CONTRACTING AGREEMENTS
12 THIS YEAR, ITEM 23, ITEM 24 AND ITEM 25. AND LAST WEEK WE
13 APPROVED 45 MILLION DOLLARS OF THESE. AND I ASKED THE BOARD IF
14 POSSIBLE TO DIRECT PUBLIC WORKS AND SOME OF THE OTHER
15 DEPARTMENTS TO PUT A SPREADSHEET TOGETHER SO THAT WE COULD
16 TRACK THEM BECAUSE THE UNFORTUNATE RESULT OF THESE JOB ORDER
17 CONTRACTS THAT CAN BE COST SAVING ON THE ONE HAND IS THAT THEY
18 COST 2 PERCENT OF THE AGREEMENT. AND WHO THE AGREEMENT IS WITH
19 NEVER REALLY CROSSES THIS DESK. IT HAPPENS LATER, AFTER
20 THEY'VE BEEN APPROVED. AND THAT MAKES IT VERY HARD FOR THE
21 PUBLIC TO UNDERSTAND WHAT SPECIFICALLY IS GOING ON. I WOULD
22 JUST LIKE TO SAY THANK YOU, YOUR HONOR.

23
24 **SUP. RIDLEY-THOMAS, CHAIRMAN:** WE THANK YOU.



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1 **ERIC PREVEN:** FOR GIVING ME THAT 15 SECONDS FOR THE FOLKS. I
2 WOULD LIKE TO SAY.

3

4 **SUP. RIDLEY-THOMAS, CHAIRMAN:** MR. PREVEN, YOUR TIME HAS
5 EXPIRED. WE APPRECIATE IT. DR. CLAVREUL.

6

7 **DR. GENEVIEVE CLAVREUL:** GOOD MORNING, BOARD OF SUPERVISORS,
8 DOCTOR GENEVIEVE CLAVREUL. ON ITEM 4, IT WILL BE NICE IF WE
9 HAD SOME KNOWLEDGE ON HOW THOSE PLANS WERE GOING TO HAPPEN. WE
10 DON'T KNOW HOW MANY SQUARE FEET. WE DON'T EXACTLY WHAT'S GOING
11 TO HAPPEN. I WOULD HAVE LIKED TO HAVE SOME INFORMATION ABOUT
12 THAT. THAT WOULD HAVE BEEN NICE. AND SINCE IT WAS NOT
13 RETROFITTED, I JUST WONDER IF THEY INTEND (INAUDIBLE) THERE OR
14 NOT, THAT IS NOT INDICATED. ON ITEM 11, THAT'S ABOUT THE
15 MASTER PLAN FOR U.S.C. L.A.C.+U.S.C. AND I THOUGHT THAT THE
16 GROUP LEE, BURKHART AND LIU WAS GETTING SUFFICIENT AMOUNT OF
17 MONEY. I DON'T KNOW WHY THEY WOULD NEED AN ADDITIONAL 200,000
18 DOLLARS AND WHERE THAT MONEY COULD HAVE BEEN PROBABLY USED
19 BETTER. ON ITEM 14, I'M KIND OF CONCERNED THAT WE'RE DOING A
20 RETROACTIVE CONTRACT. I THOUGHT WE HAD STOPPED THAT A LONG
21 TIME AGO. AND TO GO BACK AND ALLOCATE FROM JULY 1ST, 2011 TO
22 09-30-2014 THE AMOUNT OF 178 MILLION IS KIND OF SCARY. WHY ARE
23 WE DOING EVERY CONTRACT? I THOUGHT THAT WAS KIND OF PROHIBITED
24 AND WE WERE NOT GOING TO DO IT ANYMORE. BUT OF COURSE THOSE



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1 ARE PROMISED, NOT KEPT. ON ITEM 15, THAT IS HELD, SO I WILL
2 COME BACK FOR 15 AND 16?

3

4 **SUP. RIDLEY-THOMAS, CHAIRMAN:** WE SUGGEST THAT YOU DO THEM NOW.
5 THANK YOU. DO THEM NOW.

6

7 **DR. GENEVIEVE CLAVREUL:** THE RULE CHANGE ALL THE TIME, THAT
8 DOESN'T MATTER. 15 IS A SOLE-VENDOR CONTRACT. AND I THINK
9 AGAIN COUNTY OF LOS ANGELES IS KIND OF AN OXYMORTON. NO CHANGE
10 HERE. AND ON ITEM 16, WE HAVE AN INCREASE TO ORACLE, WHO ALSO
11 WAS SOLE-VENDOR CONTRACT. WE HAVE AN INCREASE FROM 3 MILLION
12 TO 12 MILLION. THAT'S A FANTASTIC INCREASE, YOU KNOW. I GUESS,
13 YOU KNOW, IT PAYS TO DO BUSINESS WITH L.A. COUNTY. I CANNOT
14 UNDERSTAND THAT INCREASE. AGAIN, THAT WAS A SOLE-VENDOR
15 CONTRACT TO START WITH AND WE'RE GOING FROM 3 MILLION TO 12
16 MILLION. THE INFORMATION TECHNOLOGY IN L.A. COUNTY IS RATHER
17 POOR. WE ARE SPENDING MILLIONS. I'M SURE BUY NOW IT'S BILLIONS
18 SINCE I HAVE ASKED MY QUESTION TO GET AN ITEMIZED ACCOUNT OF
19 ALL OUR INFORMATION CONTRACT. AND YOU KNOW WHEN YOU DO A
20 REQUEST FOR INFORMATION ACT, IT DOESN'T HAVE TO BE IN WRITING.
21 I HAVE DONE IT HERE VERBALLY FOR A LONG TIME. THANK YOU.

22

23 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. SIR?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **ARNOLD SACHS:** GOOD MORNING, SIR. THANK YOU. ARNOLD SACHS. I
2 DID HOLD SEVERAL ITEMS. I HELD ITEM 1-D, AGAIN IN AN AMAZING
3 BIT OF REPETITION, YOU'RE TAKING ANOTHER 10 PERCENT FOR
4 ADMINISTRATIVE FEES FOR THIS GRANT. THAT'S NOT BAD BUSINESS.
5 SO LAST MONTH, YOU TOOK 10 PERCENT FOR A GRANT OF 332,000
6 DOLLARS CAME TO 33,000 DOLLARS AND THIS MONTH YOU'RE GETTING
7 35,000 DOLLARS OFF A GRANT OF 355,000 DOLLARS. AGAIN, I POINT
8 OUT THAT EVEN METRO, THE CROOKS AT METRO ARE ONLY GETTING 1.5
9 PERCENT TO ADMINISTER THE FUNDS FROM MEASURE R. SO YOU'RE
10 GETTING 8-1/2 PERCENT MORE FOR THE COMMUNITY DEVELOPMENT
11 COMMISSION, AND AREN'T YOU THE COMMUNITY DEVELOPMENT
12 COMMISSION? ISN'T THAT WHAT HAPPENS WHEN YOU CALL THESE
13 AGENDAS? THAT YOU SIT AS THE COMMUNITY DEVELOPMENT COMMISSION?
14 CAN YOU TELL THE PUBLIC, MAYBE, WHAT YOU'RE DOING WITH THIS
15 ADMINISTRATIVE FEE THAT HERETOFORE I NEVER HEARD OF BEFORE ANY
16 OF THE GRANTS IN THE SIX YEARS THAT I'VE BEEN COMING TO THESE
17 MEETINGS, THAT THEY GOT 10 PERCENT OF THESE GRANT FUNDS GIVEN
18 FOR ADMINISTRATION. I HELD ITEM NUMBER 40. THAT'S THE REQUEST
19 BY TO BUY THE BUSES FOR THE JAILS. AND I JUST WANTED TO MAKE
20 SURE THAT THE BUSES WOULD BE TAP-COMPATIBLE. BECAUSE WE KNOW
21 HOW IMPORTANT A TAP CARD IS IN METRO'S PLANS FOR THE FUTURE. I
22 HELD ITEM 46. ITEM 46 IS A QUESTION ABOUT WHETHER THE BOARD
23 SHOULD APPOINT OR HAVE THIS POSITION ELECTED AT THE PASADENA
24 GLEN COMMUNITY SERVICES DISTRICT. AND I'M THINKING BACK TO:
25 DIDN'T YOU JUST HAVE AN ITEM ON THE BALLOT REGARDING THE



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1 REGISTER RECORDER BEING APPOINTED BY THE BOARD OR BEING KEPT
2 AS AN ELECTED POSITION? NOT THE REGISTER. THE AUDITOR. WHO IS
3 THE GUY WHO WHACKED UP ALL THE PROPERTY? THAT WAS REGISTRAR-
4 RECORDER, WASN'T IT? WHO WAS THAT, PROPERTY ?

5

6 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ASSESSOR.

7

8 **ARNOLD SACHS:** WHATEVER, YOU KNOW WHAT THE PUBLIC IS TALKING
9 ABOUT. MAYBE THE PUBLIC DOESN'T GET IT, BUT YOU KNOW WHAT I'M
10 TALKING ABOUT. ASSESSOR, THANK YOU. I'M TERRIBLE. I'M BLIND,
11 THAT'S WHY I CAN'T READ LIPS. [LAUGHTER.] AND I HELD ITEM
12 NUMBER. 1, AGAIN A REDEVELOPMENT OVERSIGHT COMMITTEE. AGAIN,
13 RUN OUT OF TIME. SO SUPERVISOR ANTONOVICH, YOU'RE SAVED THIS
14 TIME. SAVE IT FOR NEXT WEEK.

15

16 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. LET THE
17 RECORD REFLECT THAT MR. SACHS NEEDED AN ASSIST WITH RESPECT TO
18 HIS RECOLLECTION AND IT WAS AFFORDED IT COLLECTIVELY BY THE
19 BOARD ITSELF. SO ANY CLAIMS THAT WE ARE NOT LISTENING SHOULD
20 HEREBY BE PUT TO REST. MADAM EXECUTIVE OFFICER.

21

22 **SACHI HAMAI, EXEC. OFFICER:** THE FOLLOWING ITEMS ARE BEFORE
23 YOU. ITEM NUMBER 1-D, 1, 4--

24



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** MR. FUJIOKA? AN INTERVENTION,
2 PLEASE.

3

4 **C.E.O. FUJIOKA:** THANK YOU, SIR. WITH RESPECT TO NUMBER 4, CAN
5 I ADD SOME LANGUAGE, PLEASE? IT SHOULD ALSO INCLUDE THAT THE
6 FINDINGS THAT THE FUNDING AGREEMENT IS WITHIN THE SCOPE OF THE
7 PREVIOUSLY APPROVED, MITIGATED NEGATIVE DECLARATION FOR THE
8 WELLNESS CENTER IN THAT PURSUANT TO GOVERNMENT CODE SECTION
9 26227, THE AGREEMENT WILL HELP MEET THE SOCIAL NEEDS OF THE
10 POPULATION OF THE COUNTY.

11

12 **SUP. RIDLEY-THOMAS, CHAIRMAN:** NOTED. ANY OBJECTIONS? SEEING NO
13 OBJECTION, MADAM EXECUTIVE OFFICER, PLEASE PROCEED.

14

15 **SACHI HAMAI, EXEC. OFFICER:** THANK YOU. SO ITEM NUMBER 4 WILL
16 BE AS AMENDED. AND ITEM NUMBER 6 WILL BE BEFORE YOU. ITEM
17 NUMBER 7, 11, 14, 23, 24, 25, 27, 40. ITEM NUMBER 43 WILL BE
18 REFERRED BACK TO THE DEPARTMENT OF HEALTH SERVICES. ITEM
19 NUMBER 46 WILL BE CONTINUED ONE WEEK. ITEM NUMBER 47 WILL BE
20 CONTINUED TWO WEEKS. AND ITEM NUMBER 50 WILL BE CONTINUED TWO
21 WEEKS. THOSE ITEMS ARE BEFORE YOU.

22

23 **SUP. RIDLEY-THOMAS, CHAIRMAN:** I THANK YOU VERY MUCH,
24 SUPERVISOR MOLINA. SUPERVISOR ANTONOVICH MOVES. SUPERVISOR



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1 YAROSLAVSKY SECONDS. I SEE NO OBJECTIONS, PLEASE RECORD A
2 UNANIMOUS VOTE.

3

4 **SACHI HAMAI, EXEC. OFFICER:** THANK YOU. MR. CHAIRMAN, YOU MAY
5 WANT TO TAKE UP THE SPECIAL ITEMS. AND THERE'S A COUPLE ITEMS
6 THAT ARE BEING HELD, IF YOU COULD TAKE UP THE SPECIALS?

7

8 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THE SPECIALS ARE
9 BEFORE US. ALL RIGHT, WE'LL PROCEED TO THE THIRD DISTRICT. MR.
10 YAROSLAVSKY. MR. CHAIRMAN, I'D LIKE TO ASK THAT WE ADJOURN IN
11 MEMORY OF MICKEY ROSE, LONGTIME RESIDENT OF OUR DISTRICT.
12 SUCCESSFUL FILM AND TELEVISION WRITER WHO RECENTLY PASSED AWAY
13 AT THE AGE OF 77. A CHILDHOOD FRIEND OF WOODY ALLEN, HE SHARED
14 ALLEN'S PASSION FOR BASEBALL, JAZZ AND MOVIES, WHICH LED HIM
15 TO COLLABORATE WITH WOODY ALLEN ON WRITING HIS FIRST THREE
16 FILMS. THE WRITING PARTNERSHIP ENDED IN 1971 BUT THEY REMAINED
17 LIFE LONG FRIENDS. ROSE LATER WENT ON TO BECOME PROLIFIC
18 TELEVISION WRITER FOR VARIOUS COMEDY AND VARIETY SHOWS UNTIL
19 HIS RETIREMENT HE IS SURVIVED BY A DAUGHTER JENNIFER, SON
20 QUINCY AND TWO GRANDCHILDREN. ALSO ASK THAT WE ADJOURN IN
21 MEMORY OF JONATHAN WINTERS, COMEDIAN ACTOR AND ONE OF THE MOST
22 ACCLAIMED IMPROVISATIONAL PERFORMERS OF ALL TIME RECENTLY
23 PASSED AWAY AT THE AGE OF 87 IN HIS HOME IN MONTECITO. HE WAS
24 A NATIVE OF DAYTON, OHIO. SERVED WITH THE MARINES IN THE
25 PACIFIC DURING WORLD WAR II. THEN ATTENDED ART SCHOOL IN



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1 PURSUIT OF A CAREER AS A CARTOONIST BEFORE TURNING TO RADIO
2 WHERE HE QUICKLY ENGAGED AS A MIMIC WITH A LIGHTENING QUICK
3 MIND FOR SPONTANEOUS HUMOR. BY THE EARLY 1950S HE SOON
4 GRADUATED FROM LOCAL RADIO TO THE INFANT MEDIA OF TELEVISION
5 WHERE HE BECAME A POPULAR FIXTURE OF VARIETY SHOWS OF THE ERA.
6 HIS LATER WORK INCLUDED SOME 50 FILMS, SEVERAL TELEVISION
7 SERIES OF HIS OWN, SEVERAL DOZEN COMEDY ALBUMS IN HIS RECENT
8 YEARS VOICEOVER. HIS HONORS INCLUDE THE SECOND MARK TWAIN
9 PRIZE FOR HUMOR IN 1999, AND THE TV LAND PIONEER AWARD IN
10 2008. SURVIVED BY HIS SON JONATHAN, DAUGHTER LUCINDA AND FIVE
11 GRANDCHILDREN. THOSE ARE MY ADJOURNING MOTIONS.

12

13 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU. SUPERVISOR KNABE.

14

15 **SUP. KNABE:** THANK YOU, MR. CHAIRMAN, MEMBERS OF THE BOARD.
16 FIRST OF ALL, WE WILL GET YOU THIS INFORMATION, BUT I JUST GOT
17 AN EMAIL. I'D LIKE TO ADJOURN IN MEMORY OF DANNY SCHNEIDER'S
18 WIFE WHO PASSED AWAY AFTER A LONG STRUGGLE WITH CANCER. NAN
19 PASSED AWAY JUST AFTER MIDNIGHT LAST NIGHT. AND WE JUST GOT
20 WORD. SO ALL MEMBERS ON THAT.

21

22 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL MEMBERS.

23

24 **SUP. KNABE:** AND ALSO WOULD LIKE TO ADJOURN IN MEMORY OF SAMUEL
25 HURD, A LONGTIME DOWNEY RESIDENT WHO SURVIVED THE JAPANESE



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1 ATTACK ON PEARL HARBOR PASSED AWAY THIS PAST WEEK AT THE AGE
2 OF 91. SAM WAS ONE OF THE NUMBER OF PEARL HARBOR SURVIVORS. HE
3 ENLISTED IN THE ARMY WHEN HE WAS 18 AND BECAME A COOK.
4 FOLLOWING HIS SERVICE, HE MOVED BACK TO SOUTHERN CALIFORNIA
5 AND MET AND MARRIED NURSE CAROLA SCHILLER WITH WHOM THEY HAD
6 THREE CHILDREN. THEY MOVED TO DOWNEY IN 1960 AND STAYED THERE
7 THE REST OF THEIR LIVES. SO SAM IS SURVIVED BY HIS TWO SONS,
8 JOHN AND STEVE, HIS DAUGHTER TRUDE,. HE WAS A TRUE PATRIOT AND
9 WHO WILL BE EVER INDEBTED TO OUR COUNTRY. HE WILL BE MISSED BY
10 ALL WHO KNEW AND LOVED HIM. ALSO WE ADJOURN IN MEMORY OF
11 THELMA RAY WHO PASSED AWAY ON APRIL 7TH AT LAKEWOOD REGIONAL.
12 SHE WAS 90 YEARS OLD. FOLLOWING WORLD WAR II, SHE MOVED TO
13 SUNSET BEACH WHERE SHE BEGAN WORKING AT A YEE'S KITCHEN IN
14 BELMONT SHORE WHERE SHE MET HER HUSBAND OF 60 YEARS, DOYLE.
15 THEY PURCHASED A LONGTIME RESIDENCE AND RAISED A FAMILY IN
16 LAKEWOOD. SHE ENJOYED A LONG CAREER WITH THE COUNTY OF LOS
17 ANGELES FROM WHICH SHE RETIRED AFTER 30 YEARS OF SERVICE. SHE
18 IS SURVIVED BY HER FOUR SONS, JOHNNY, JERRY, RICHARD, RANDY,
19 NINE GRANDCHILDREN AND 21 GREAT GRANDCHILDREN. THOSE ARE MY
20 ADJOURNMENTS.

21
22 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU, SUPERVISOR KNABE.
23 YOU'RE HOLDING ITEM NUMBER 15, SUPERVISOR.



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1 **SUP. KNABE:** I'M GOING TO CONTINUE THAT TO DEAL WITH ITEM 16,
2 AS WELL. 16 IS BEING CONTINUED TWO WEEKS, RIGHT? AM I CORRECT?

3

4 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THAT IS CORRECT.

5

6 **SUP. KNABE:** I WANT TO CONTINUE 15 TWO WEEKS.

7

8 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT.

9

10 **SPEAKER:** (OFF-MIC)

11

12 **SUP. KNABE:** I DO, TOO. BUT YOU CONTINUED IT.

13

14 **SUP. RIDLEY-THOMAS, CHAIRMAN:** WE'LL GET TO THAT MOMENTARILY.

15 THANK YOU.

16

17 **SUP. KNABE:** OH, OKAY.

18

19 **SUP. RIDLEY-THOMAS, CHAIRMAN:** WE'LL GET TO THAT MOMENTARILY.

20 AT THIS POINT IN TIME, LET ME READ IN -- YES. PROCEED.

21

22 **SUP. ANTONOVICH:** I ALSO WANT TO ADJOURN IN MEMORY OF JONATHAN
23 WINTERS. I HAD TALKED TO JONATHAN JUST RECENTLY. WE WERE GOING
24 TO ARRANGE A LUNCH. BACK IN 1979, JONATHAN AND RONALD REAGAN
25 KICKED OFF MY CAMPAIGN FOR THE BOARD OF SUPERVISORS AT A FIRST



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1 FUND-RAISER. HE WAS A PROUD, GREAT ARTIST. HE WAS PROUD OF HIS
2 SERVICE IN THE MARINE CORPS. HE WAS REALLY A POSITIVE
3 INDIVIDUAL. HE WAS SO CREATIVE. HIS SENSE OF HUMOR. WHAT WAS
4 INTERESTING, AND HE LATER COMMENTED THAT ONE OF THE REASONS HE
5 WAS NOT ABLE TO GET HIS SHOWS CONTINUED ON TELEVISION, HIS
6 VARIETY SHOW WHICH WAS SO POPULAR, IS BECAUSE HE WOULD NOT
7 RESORT TO OBSCENE COMMENTARY. HE WAS ALWAYS GOING TO BE CLEAN
8 COMEDY AND SO AS A RESULT OF THAT, SOME OF HIS CAREER SUFFERED
9 BECAUSE HE WOULDN'T CROSS THE LINE. BUT WHAT HE HAD WAS
10 INTEGRITY AND RESPECT. AND AS WE KNOW AS HE PASSED ON, THAT
11 EVERYBODY RESPECTED THAT IN HIM, THAT HE WAS ABLE TO PROVIDE
12 THE COMEDY WITHOUT BEING OBSCENE. SO HE WAS A TRUE ARTIST AND
13 A GREAT AMERICAN. AND HE WAS GIVING HIS LITTLE WOODYISMS TO
14 THE END. VERY HUMOROUS MAN. SECONDLY, ADJOURN IN MEMORY OF
15 JEAN BARMON. JEAN WAS MY CLASSMATE, MARRIED MY FRATERNITY
16 BROTHER BOB AND SHE PASSED AWAY ON APRIL 14TH. SHE WAS QUITE
17 INVOLVED WITH THE ACTIVITIES AT CALIFORNIA STATE UNIVERSITY
18 LOS ANGELES AND WITH HER HUSBAND BOB. VICTORIA CORRADI PASSED
19 AWAY AT THE AGE OF 97 FROM BURBANK ALONG WITH HER HUSBAND SHE
20 HAD OPERATED AND SOLD MUSICAL INSTRUMENTS, APPLIANCES AND
21 ELECTRONIC EQUIPMENT IN BURBANK. ACTIVE MEMBER IN THE
22 COMMUNITY AND WAS THE RECIPIENT OF THE OUTSTANDING SENIOR
23 VOLUNTEER BACK IN 2000. SHE IS SURVIVED BY HER DAUGHTER PAMELA
24 AND HER BROTHER JOHN. GEORGE AUGUST HESSELBROCK OF THE SANTA
25 CLARITA VALLEY, RESIDENT OF VALENCIA, PASSED AWAY AT THE AGE



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1 OF 74. HE WAS THE COACH OF THE SANTA CLARITA VALLEY SPORTS
2 TEAMS AND P.T.A. PRESIDENT. AND HE HAD THE HEATING AND AIR
3 CONDITIONING BUSINESS. THOMAS JAMES LENTZ, JR. OF SANTA
4 CLARITA VALLEY. HE PASSED AWAY AT THE AGE OF 82. HE HAD SERVED
5 IN THE UNITED STATES ARMY DURING THE KOREAN WAR, WORKED AS A
6 SHEET METAL FABRICATOR IN VAN NUYS. CLARENCE WIGGINS, HE WAS
7 CHAIRMAN OF THE MUSIC DEPARTMENT AT CALIFORNIA STATE
8 UNIVERSITY NORTHRIDGE, AND HE FOUNDED THE MUSICAL THERAPY
9 PROGRAM AND THE MUSIC INDUSTRY STUDIES AT C.S.U.N. HE ALSO
10 SERVED ON THE DEAN'S ADVISORY BOARD. AND HE WAS QUITE INVOLVED
11 IN THE COMMUNITY. MICHAEL WATERS WAS A RETIRED CAPTAIN WITH
12 THE LOS ANGELES COUNTY FIRE DEPARTMENT PASSED AWAY AT THE AGE
13 OF 78. LONGTIME RESIDENT OF LEONA VALLEY AND ALSO WAS INVOLVED
14 IN OUR LEONA VALLEY'S TOWN COUNCIL. ISMAEL LUA PASSED AWAY AT
15 THE AGE OF APRIL 4TH. HE WAS THE RETIRED DEPUTY SHERIFF OF
16 L.A. COUNTY. HIS LAST ASSIGNMENT WAS IN MALIBU LAS HILLS
17 STATION. RAYMOND HICKMAN PASSED AWAY AT THE AGE OF 75, RETIRED
18 LIEUTENANT WITH THE COUNTY SHERIFF'S DEPARTMENT. AND HIS LAST
19 ASSIGNMENT WAS THE HALL OF JUSTICE. GEORGE FORTNER, RETIRED AS
20 A LIEUTENANT WITH THE SHERIFF'S DEPARTMENT, AND HIS LAST
21 ASSIGNMENT WAS THE NORWALK STATION. THOSE ARE MY ADJOURNMENTS,
22 MR. CHAIRMAN.

23
24 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT, MEMBERS OF THE BOARD,
25 LET ME OFFER THIS ADJOURNMENT ON BEHALF OF ALL OF US. IN



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1 MEMORY OF THE VICTIMS OF YESTERDAY'S SENSELESS BOMBING,
2 BOSTON, MASSACHUSETTS, INCLUDING 8-YEAR-OLD MARTIN RICHARD AND
3 ALL THOSE WHO LOST THEIR LIVES, THOSE WHO LOST LIMBS AND THOSE
4 WHOSE LIVES WILL FOREVER BE ALTERED BECAUSE OF THIS TRAGEDY.
5 ONLY LAST MONTH HERE IN LOS ANGELES, WE HELD OUR OWN MARATHON,
6 AND WE KNOW FIRSTHAND WHAT A CELEBRATORY AND UNIFYING
7 ATMOSPHERE IT GENERATES. REGRETFULLY THAT WAS SHATTERED
8 YESTERDAY IN BOSTON. THE BOSTON MARATHON, AS MANY OF US KNOW,
9 HAS BEEN A TRADITION FOR MORE THAN 100 YEARS. IT'S NOT JUST
10 THE WORLD'S PREEMINENT ROAD RACE. IT'S A GATHERING OF
11 THOUSANDS WHO HAVE TRAINED AND SACRIFICED AND PUSHED
12 THEMSELVES TO TEST AND REDEFINE HUMAN LIMITATIONS. BOSTON'S
13 MARATHON IS HELD ON PATRIOTS DAY, A DAY THAT COMMEMORATES THE
14 BEGINNINGS OF THIS NATION'S INDEPENDENCE. IT'S A DAY THAT
15 MARKS THE START OF THE REVOLUTIONARY STRUGGLE OF FARMERS AND
16 TRADESMEN AGAINST THE MOST EXPERIENCED AND EXPERT ARMY IN THE
17 WORLD AT THAT TIME. THAT WOULD HAVE BEEN THE BRITISH RED
18 COATS. BUT THEY BEAT THE ODDS. THEY WON IN BOSTON. AND IN
19 DOING SO, THEY IGNITED A SPIRIT OF INDEPENDENCE, DETERMINATION
20 AND PERSEVERANCE THAT REMAINS AN ENDURING PART OF AMERICAN
21 CULTURE. THIS DESPICABLE ACT IS NOT GOING TO CHANGE THAT. OUR
22 HEARTS GO OUT TO THE PEOPLE OF BOSTON AND THE SURROUNDING
23 COMMUNITIES AND THE VICTIMS OF AND THEIR FAMILIES ON BEHALF OF
24 THIS BOARD AND THE 10 MILLION PEOPLE OF THE COUNTY OF LOS
25 ANGELES THAT WE SEND TO THEM OUR CONDOLENCES AND OUR PRAYERS.



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The Los Angeles County Board of Supervisors**

1 ALL MEMBERS. SUPERVISOR MOLINA, DID YOU HAVE ANY ADJOURNING
2 MOTIONS?

3

4 **SUP. MOLINA:** FIRST OF ALL I'D LIKE TO ASK ALL MEMBERS TO
5 ADJOURN IN THE MEMORY OF EL SERENO RESIDENT AND FORMER COUNTY
6 PROBATION OFFICER OSCAR CABRERA WHO TRAGICALLY PASSED AWAY AT
7 THE AGE OF 45. AFTER GRADUATING FROM FRANKLIN HIGH SCHOOL, HE
8 ATTENDED U.C.L.A. ON A FOOTBALL SCHOLARSHIP. HE BECAME THE
9 FIRST LATINO CAPTAIN ON THE BRUIN FOOTBALL SQUAD. WE WANT TO
10 EXTEND OUR DEEPEST CONDOLENCES TO HIS FRIENDS AND FAMILY AS
11 WELL AS HIS COLLEAGUES. TODAY I'D LIKE TO ALSO ASK ALL MEMBERS
12 TO JOIN ME IN THE MEMORY OF RENOWN TEACHER AND EXTRAORDINARY
13 CHICANO ACTIVIST SAL CASTRO. SAL WAS A LOCAL LEGEND AND WAS
14 DEFINITELY THE MOST PASSIONATE MAN I EVER MET IN THE FIELD OF
15 EDUCATIONAL EMPOWERMENT. HE WAS A TRUE ROLE MODEL FOR THE EAST
16 SIDE COMMUNITY, BUT ESPECIALLY FOR LOCAL YOUTH WHOM HE
17 PERSONALLY MENTORED DECADE AFTER DECADE THROUGH HIS ANNUAL
18 CHICANO YOUTH LEADERSHIP CONFERENCES. SAL'S LEADERSHIP AND HIS
19 SCHOOL BLOWOUTS OF THE 1970S IS RENOWN, AND I'M COMFORTABLE
20 THAT WELL PRIOR TO HIS PASSING, H.B.O. PRODUCED "WALKOUT"
21 WHICH MEMORIALIZED SAL'S STRUGGLE, A FILM I KNOW SAL DEEPLY
22 APPRECIATED. EVEN AS HIS STRUGGLE WITH CANCER PROGRESSED, SAL
23 REMAINED ACTIVE IN THE COMMUNITY AND CARED PROFOUNDLY ABOUT
24 THE FUTURE OF PUBLIC EDUCATION. FOR LOS ANGELES LATINOS, SAL
25 CA CASTRO WAS AN INSPIRATIONAL AS UNITED FARM WORKERS CESAR



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1 CHAVEZ WAS NATIONALLY. AN EXAMPLE OF THE POWER OF AN ORGANIZER
2 WHO OVERCAME SEEMINGLY INSURMOUNTABLE ODDS. IN 2010 THE SAL
3 CASTRO MIDDLE SCHOOL IN LOS ANGELES WAS NAMED HAD HIS HONOR
4 WHICH WAS FITTING TO COMMEMORATE HIS REMARKABLE ACHIEVEMENTS.
5 I HAVE ALWAYS BEEN PROUD ABOUT THE WORK THAT SAL DID ON BEHALF
6 OF THE COMMUNITY AND CERTAINLY ABOUT THE STUDENTS. I WAS ONE
7 OF THE STUDENTS WHO WALKED OUT AT THAT TIME EVEN THOUGH IT WAS
8 A REAL PROBLEM. IT WAS SOMETHING I WOULDN'T DO. BUT I THINK
9 THAT HE ENCOURAGED ME, LIKE SO MANY, THAT THERE IS POWER IF
10 ALL OF US CAN COME TOGETHER AND UNITE. AND, OF COURSE, TOWARD
11 THE END, HE ALWAYS TRULY BELIEVED THAT WE NEEDED TO STAY IN
12 SCHOOL. WE NEED TO CHANGE THE WORLD THROUGH OUR ABILITY TO
13 EDUCATE OUR CHILDREN AND TO EDUCATE OURSELVES. AND SO WE ARE
14 ALWAYS REMINDED OF THE GREAT INSPIRATION THAT SAL CASTRO HAD
15 ON EVERY SINGLE ONE OF US. I AM VERY PROUD OF HIM AND I'M SO
16 SORRY TO HAVE LOST HIM. WE WANT TO SEND OUR THOUGHTS AND
17 PRAYERS TO SAL'S FAMILY, HIS FRIENDS AND OF COURSE THE LEGIONS
18 AND LEGIONS OF ADMIRERS LIKE MYSELF.

19

20 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. ITEM NUMBER
21 16, SUPERVISOR ANTONOVICH.

22

23 **SUP. ANTONOVICH:** THERE'S SOME QUESTIONS I WANT TO ASK RELATIVE
24 AS TO THE PROCESS FOR SELECTING THE HEALTHCARE DATA MODEL AND
25 WERE THERE ALTERNATIVE HEALTHCARE SOFTWARE BIDS FOR THE



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1 HEALTHCARE MODEL AND THE ADDITIONAL SOFTWARE NEEDED? IF SO,
2 WHY AND AND WHAT WERE THEY NEEDED FOR?

3

4 **C.E.O. FUJIOKA:** STAFF ARE IN THE BACK, THEY WILL BE RIGHT UP
5 TO ANSWER THE QUESTIONS.

6

7 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ON ITEM 16, WE NEED TO MOVE WITH
8 DISPATCH. WE HAVE QUITE A BIT OF BUSINESS TO CONDUCT. THE
9 BOARD MUST GO INTO CLOSED SESSION ON A COUPLE OF ITEMS. AND
10 WE'RE GOING TO BE TRYING TO GET THERE FOR A BREAK AS SOON AS
11 12:30 IF EVERYONE WOULD KEEP THAT IN MIND, WE CAN PROCEED
12 ACCORDINGLY.

13

14 **SUP. ANTONOVICH:** SIR, FIRST QUESTION I'D LIKE TO ASK. WHAT WAS
15 THE PROCESS FOR SELECTING THE HEALTHCARE DATA MODEL?

16

17 **SPEAKER:** THE PROCESS FOR THE HEALTH CARE MODEL WAS WE DID
18 ANALYSIS THROUGH INDUSTRY STANDARDS, BRINGING IN SOME GARTNER
19 RESEARCH AND PROFESSIONAL RESOURCES THAT HAD MADE AN
20 ASSESSMENT AT D.H.S. OF OUR CURRENT STATE ENVIRONMENT AND THE
21 ENVIRONMENT WITHIN THE INDUSTRY THAT MADE SEVERAL
22 RECOMMENDATIONS THAT ARE IN THE INDUSTRY RIGHT NOW. AND
23 THROUGH THIS EVALUATION, ORACLE WAS IDENTIFIED AS LEADING IN
24 THIS INDUSTRY IN THIS SPACE.

25



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1 **SUP. ANTONOVICH:** DID YOU RECEIVE ALTERNATIVE SOFTWARE BIDS FOR
2 THE HEALTHCARE DATA MODEL?

3

4 **SPEAKER:** WE, THROUGH THIS EVALUATION PROCESS, WE EVALUATED THE
5 DIFFERENT HEALTH CARE MODELS SPACE IN THE INDUSTRY. AND ONCE
6 WE IDENTIFIED THAT TWO OF THE VENDORS, I.B.M. AND ORACLE HAD
7 EXISTING M.S.A. AGREEMENTS WITH THE COUNTY, WE DECIDED TO GET
8 PRESENTATIONS FROM THESE TWO.

9

10 **SUP. ANTONOVICH:** HOW ABOUT FOR ADDITIONAL SOFTWARE THAT WAS
11 NEEDED?

12

13 **SPEAKER:** THE ADDITIONAL SOFTWARE THAT IS NEEDED IS INCLUDED
14 SEPARATE FROM THE M.S.A. PROCESS. BUT WE DO HAVE IDENTIFIED
15 THE ORACLE PLATFORM AND THE I.B.M. IDENTITY RESOLUTION
16 PRODUCT.

17

18 **SUP. ANTONOVICH:** BECAUSE THE COUNTY WANTS TO LEVERAGE M.S.A.S,
19 HOW MANY SUBCONTRACTORS ARE INCLUDED IN THIS PROPOSAL?

20

21 **KATHY HANKS:** I'M KATHY HANKS, I'M THE DIRECTOR OF CONTRACTS
22 AND GRANTS FOR D.H.S. THERE ARE A TOTAL OF THREE
23 SUBCONTRACTORS IN THE PROPOSAL. EVEN WHEN WE PUT IT TO A
24 SELECTION BETWEEN ORACLE AND I.B.M., EITHER ONE OF THEM WOULD



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1 HAVE NEEDED TO BRING IN SOME ADDITIONAL SUBCONTRACTORS TO
2 PERFORM THE PROFESSIONAL SERVICES.

3

4 **SUP. ANTONOVICH:** WHY WOULDN'T A 20 MILLION DOLLAR DEAL NOT GO
5 OUT TO BID?

6

7 **KATHY HANKS:** WE HAD A VERY TIGHT TIME FRAME AND SO WHEN WE
8 WERE LOOKING AT OUR PROCUREMENT STRATEGY, WE LOOKED AT THE
9 TIME AND THE RESOURCES IT WOULD TAKE FOR ME TO PUT TOGETHER AN
10 R.F.P. WITH MY LIMITED STAFF AND THE OTHER COMPETING PROJECTS.
11 AND THE DEPARTMENT FOR DR. KATZ'S IMPLEMENTATION OF THE A.C.A.
12 AND SO WE LOOKED FOR ALTERNATIVE CONTRACTS TO USE IN THE
13 COUNTY. AND SO THE C.I.O. OF THE COUNTY, C.I.O. RICK SANCHEZ'S
14 OFFICE, HAS MASTER AGREEMENTS FOR PROFESSIONAL SERVICES THAT
15 ARE A NICE COMPLEMENT WHEN YOU WANT TO PURCHASE COUNTY
16 STANDARD SOFTWARE OF WHICH ORACLE IS COUNTY STANDARD. I.B.M.
17 IS ALSO A COUNTY STANDARD. SO OUR D.H.S. PROJECT TEAM TALKED
18 TO RICK SANCHEZ ABOUT USING THE M.S.A.S, EVEN THOUGH THEY
19 DON'T HAVE A COMPETITIVE PROCUREMENT PIECE TO THEM, THAT WE
20 WOULD LOOK TO DOING AN INFORMAL SOLICITATION, IF YOU WILL,
21 WITH THE TWO PROPOSERS, ORACLE AND I.B.M. AND WE GAVE BOTH OF
22 THEM INSTRUCTION THAT WERE CONSISTENT TO EACH OTHER. WE ASKED
23 FOR PROPOSALS BACK. THOSE WERE REVIEWED. WE DID BEST AND
24 FINALS. WE RANKED THE PROPOSALS ON THE WAY BACK AND ORACLE WAS
25 RANKED THE TOP RANKED AS WELL AS THE LOWEST COST RESPONDENT.



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1 WHILE IT WASN'T AN R.F.P., IT DID HAVE A COMPETITIVE COMPONENT
2 TO IT.

3

4 **SUP. ANTONOVICH:** WHY WOULDN'T THE COUNTY REQUIRE ORACLE TO USE
5 I.B.M. FOR COGNOS ON THE BACK END SINCE IT'S THEIR PRODUCT AND
6 ORACLE AND I.B.M. ARE BOTH M.S.A. VENDORS WITH THE COUNTY?

7

8 **SPEAKER:** WE HAD THAT IN THE STUDY EVALUATION WHAT OUR
9 REQUIREMENTS WERE THAT WE WANTED TO USE THE ORACLE PLATFORM,
10 SINCE IT'S AN INDUSTRY STANDARD, AND WE ALREADY HAVE THAT
11 PRODUCT LINE IN OUR CAPABILITIES. WE ALREADY HAVE THAT WITHIN
12 D.H.S. IN LOS ANGELES COUNTY AS WELL AS WE HAVE THE I.B.M.
13 COGNOS PRODUCT LINE. SO THAT WAS PART OF THE REQUIREMENTS IN
14 OUR STUDY WITH THE TWO VENDORS. AND IT WAS OUR INTENT TO HAVE
15 ONE PRIME VENDOR BE RESPONSIBLE FOR ALL THE PRODUCT LINE
16 UNDERNEATH THIS PROJECT, ONE (INAUDIBLE). SO ORACLE HAS
17 RESOURCES THAT CAN USE A VERY MATURE I.B.M. COGNOS PRODUCT
18 WITHIN THEIR REACH.

19

20 **SUP. ANTONOVICH:** BUT SINCE ORACLE IS ALREADY USING I.B.M. FOR
21 THE FRONT END INITIATED PIECE, WOULDN'T THIS BE BETTER FOR THE
22 COUNTY TO LIMIT OUR EXPOSURE TO JUST TWO MAJOR COUNTY VENDORS
23 BOTH ON THE M.S.A. LIST?

24



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1 **KATHY HANKS:** I THINK THIS IS THE CASE THAT KEVIN INDICATED
2 THAT WE WANTED TO HAVE ONE PRIME RESPONSIBLE. THIS IS A FIXED-
3 PRICE DELIVERABLE ENGAGEMENT. WE WANTED ONE PARTY. WHEN YOU
4 START TO HAVE TWO CONTRACTORS THAT ARE GOING TO BE DOING
5 BUSINESS TOGETHER UNDER SEPARATE CONTRACTS, YOU CAN GET TO
6 SOME FINGER POINTING AND SOME LACK OF ACCOUNTABILITY BETWEEN
7 THE PARTIES.

8

9 **SUP. ANTONOVICH:** BUT IF ORACLE IS THE PRIME WITH FOUR SUBS,
10 HOW MUCH ACTUAL PERCENTAGE OF WORK OF THE PROJECT IS ORACLE
11 DOING VERSUS THEIR SUBS?

12

13 **SUP. RIDLEY-THOMAS, CHAIRMAN:** IF YOU DON'T HAVE THE ANSWERS TO
14 THE QUESTION, THE ITEM IS BEING CONTINUED. IT IS COMING BACK.
15 AND PERHAPS AT THAT POINT YOU COULD BE PREPARED TO ANSWER
16 THOSE QUESTIONS.

17

18 **SUP. ANTONOVICH:** AND THEN THE LAST ONE, WE HAD A REPLY ON THAT
19 ONE, YOU'LL SUBMIT IT TO US, WHY WOULD WE AUTHORIZE THE
20 DEPARTMENT TO MAKE ANY AND ALL CHANGE ORDERS FOR ALL PHASES
21 NOW WITH A PROJECT OF THIS SIZE AND SCOPE? WOULDN'T ALL CHANGE
22 ORDERS HAVE TO COME BACK TO THE BOARD OF SUPERVISORS?

23

24 **KATHY HANKS:** THERE'S TWO PARTS OF OUR RECOMMENDATION, AND ONE
25 IS WITH REGARD TO THE CHANGE ORDERS THAT WOULD BE ON THE WORK



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1 ORDER THAT WE'RE ASKING FOR THE APPROVAL TODAY. THE PHASE ONE
2 WORK ORDER. AND I THINK TYPICALLY RICH, WHEN THEY GO UP, WHEN
3 THE C.I.O. GOES UP TO THE BOARD TO ASK FOR THE APPROVAL FOR
4 THE WORK ORDERS, THEY INCLUDE CHANGE NOTICES. THE OTHER PIECE
5 OF THE RECOMMENDATION IS FOR THE SECOND PHASE WORK ORDER AS
6 WELL AS THE CHANGE NOTICES FROM A TIMING PERSPECTIVE. WE'VE
7 GOT A VERY TIGHT TIME FRAME AND IT DOES TAKE A WHILE TO GET TO
8 THE BOARD SO WE WERE ASKING FOR THAT DELEGATED AUTHORITY FOR
9 THAT, ALSO.

10

11 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. SUPERVISOR MOLINA.
12 YOU ASKED THIS THIS BE HELD, AS WELL.

13

14 **SUP. MOLINA:** AGAIN, MY ISSUE IS ABOUT THE SENSE OF URGENCY OF
15 THESE KINDS OF CONTRACTS. I AM VERY CONCERNED. I THINK I'VE
16 TALKED TO DR. KATZ ABOUT THESE ISSUES. I MEAN, WE ARE SO
17 COMPROMISED ON OUR IT RESPONSIBILITIES. AND WE HAVE TO GET UP
18 TO SPEED SO QUICKLY. AND I JUST WANTED TO MAKE SURE THAT ALL
19 THE QUESTIONS ARE ANSWERED SO WE CAN GET MOVING AND MOVING
20 FORWARD ON THIS. IT'S MY UNDERSTANDING IT'S FAIRLY
21 COMPREHENSIVE. I THINK THEY HAVE BEEN WORKING IN CONJUNCTION
22 WITH THE C.I.O. SO THAT WE ALL HAVE A COORDINATED EFFORT AS TO
23 HOW WE LOOK AT THESE CONTRACTS AND THE DELIVERABLES ARE QUITE
24 CLEAR. BUT I HAVE NO PROBLEM WITH THE CONTINUATION OF ONE WEEK
25 IF IN FACT IT CAN ANSWER THE QUESTIONS. BUT I DID HOPE THAT WE



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1 COULD PROCEED AS QUICKLY AS POSSIBLE TO THE APPROVAL OF THESE
2 CONTRACTS. WE HAVE A DUE DATE IN A YEAR, LESS THAN A YEAR, TO
3 GET STARTED. AND WE HAVE TO BE UP AND RUNNING AND TRAINED AND,
4 YOU KNOW, GET ALL THE KINKS OUT OF THE SYSTEM. SO WE HAVE A
5 LOT OF WORK TO DO. SO IT IS ESSENTIAL THAT WE MOVE FORWARD
6 WITH THESE CONTRACTS AS SOON AS POSSIBLE. BUT I HAVE NO
7 PROBLEM WITH A CONTINUANCE AS LONG AS THE QUESTIONS CAN BE
8 ANSWERED.

9

10 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THE REQUEST IS FOR A
11 ONE WEEK CONTINUANCE AT THIS POINT. THE ITEM HAS BEEN HELD.
12 AND I DON'T KNOW THAT THERE ARE ANY PERSONS WISHING TO BE
13 HEARD ON IT AT THIS POINT IN TIME, SO WE'LL CONTINUE FOR ONE
14 WEEK AS HAS BEEN REQUESTED AND PROCEED TO THE NEXT ITEM BEFORE
15 US. THE STAFF SHOULD BE PREPARED TO ANSWER THE QUESTIONS THAT
16 IT DIDN'T AT THIS POINT IN TIME WHEN IT RETURNS, IF NOT
17 BEFORE.

18

19 **CLERK SACHI HAMAI:** MR. CHAIRMAN, ON ITEM NUMBER 15, SUPERVISOR
20 KNABE CONTINUED THAT ITEM FOR TWO WEEKS IN CONJUNCTION, DO YOU
21 WANT TO MOVE THAT TO CONTINUE ONE WEEK?

22

23 **SUP. KNABE:** YEAH TAKE IT ONE WEEK.

24



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1 **SACHI HAMAI, EXEC. OFFICER:** OKAY, GREAT, THANK YOU. OKAY. ITEM
2 S-1.

3

4 **C.E.O. FUJIOKA:** GOOD MORNING. I'M GOING TO START MY
5 PRESENTATION. THERE IS ALSO A VERY BRIEF POWERPOINT.

6

7 **SUP. RIDLEY-THOMAS, CHAIRMAN:** JUST A MOMENT. WE'RE GOING TO
8 PROCEED ITEM S-1 AND WE'LL ASK FOR EVERYONE'S ATTENTION AS WE
9 PROCEED ON THE ITEM, WHICH IS ONE OF OUR ANNUAL PRESENTATIONS
10 THAT IS OBVIOUSLY VERY, VERY IMPORTANT. AND AS WE DO SO, LET
11 ME SET THE STAGE AND BEGIN BY COMMENDING THE WORK OF THE CHIEF
12 EXECUTIVE OFFICER AND HIS STAFF FOR ADVANCING THIS BUDGET FOR
13 THE BOARD'S CONSIDERATION. THE C.E.O. AND THE RESPECTIVE
14 DEPARTMENTS AS WELL AS THE BOARD HAVE BEEN QUITE DILIGENT AND
15 IT SHOULD BE FAIR TO SAY FISCALLY PRUDENT AND ADHERE TO THE
16 KIND OF BUDGET PRACTICES THAT ULTIMATELY MAKE THIS A GOOD
17 REPORT. AND WE'VE DONE THAT FOR MANY YEARS. AND IT'S NO SECRET
18 TO MOST OF YOU IT'S FOR THAT REASON THAT THE COUNTY OF LOS
19 ANGELES HAS DONE AS WELL AS IT HAS. IT HAS DISTINGUISHED
20 ITSELF DURING THIS TIME OF ECONOMIC CRISIS OFTEN REFERRED TO
21 AS RECESSION. THE C.E.O.'S RECOMMENDED BUDGET IS IN MANY
22 RESPECTS IMPRESSIVE. AND WE SHOULD BE PROUD OF WHAT HAS BEEN
23 ACCOMPLISHED AT THIS POINT. I THINK IT'S A POINT WORTH MAKING
24 THAT THE ECONOMY IS BEGINNING TO REBOUND, BUT L.A. COUNTY IS
25 STILL EXPERIENCING LEVELS OF UNEMPLOYMENT THAT ARE ARGUABLY



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1 HIGH IN MANY JURISDICTIONS ACROSS THE STATE ARE STILL FACING
2 BIG CHALLENGES. BUT IT'S FAIR TO SAY AND IT'S OFTEN NOTEWORTHY
3 THAT FOR THE FIRST TIME IN FIVE YEARS, WE HAVE A FULLY
4 BALANCED BUDGET USING ONGOING REVENUES AND NOT ONE-TIME
5 RESERVES OR CURTAILMENTS. AND THAT IS NOTEWORTHY FOR ALL OF US
6 TO HEAR. AND WE WANT TO CONGRATULATE BOTH THE STAFF OF THE
7 C.E.O.'S OFFICE AS WELL AS THE BOARD ITSELF FOR PUTTING US IN
8 THAT POSITION. IT'S IMPORTANT THAT OUR PARTNERSHIP GO FORWARD.
9 THIS COULD BE A GOOD NEWS YEAR IN TERMS OF STABILIZATION AND
10 SUSTAINABILITY. SERGEANTS? I'M GOING TO ASK THAT EVERYONE
11 MAINTAIN THE LEVEL OF RESPECT IN THE BOARDROOM AS REQUIRED.
12 WHAT WERE'S GOING ON OUTSIDE WILL BE HANDLED ACCORDINGLY.
13 AGAIN, OUR WORKFORCE HAS BEEN FORTUNATE WITH RESPECT TO NO
14 LAYOFFS, NO FURLONGHS. WE'VE BEEN EQUITABLE. WE'VE BEEN
15 SUSTAINABLE. WE'VE BEEN STABLE. THESE ARE IMPORTANT PRINCIPLES
16 THAT WE'VE BEEN GOVERNED BY. SO I THINK THE BOARD HAS MUCH TO
17 BE PROUD OF. WE HAVE MUCH MORE WORK TO DO. WE THANK BOTH THE
18 C.E.O. AND THE ENTIRE STAFF AND THE DEPARTMENTS FOR BEING
19 COOPERATIVE IN THIS EFFORT. AND NOW WE TURN TO MR. FUJIOKA FOR
20 HIS PRESENTATION.

21

22 **C.E.O. FUJIOKA:** THANK YOU VERY MUCH FOR THE COMMENTS. THANK
23 YOU VERY MUCH FOR THE RECOGNITION. ONE THING BEFORE I GET INTO
24 MY PRESENTATION, AND I DO HAVE A BRIEF POWERPOINT
25 PRESENTATION, ESPECIALLY FOR THOSE WHO ARE WATCHING ON THE



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1 COUNTY CHANNEL. BEFORE I GET INTO THE PRESENTATION, AS YOU
2 THANKED THE C.E.O.'S STAFF, FOR ME IT'S EQUALLY IMPORTANT TO
3 THANK FIRST AND FOREMOST THE BOARD BUT ALSO TO RECOGNIZE THE
4 PARTNERSHIP WE HAVE WITH YOUR BOARD DEPUTIES. WE WORK VERY
5 CLOSELY WITH THE BUDGET AND POLICY DEPUTIES ON NOT ONLY THIS
6 ISSUE BUT OTHER ISSUES THAT HAVE BROUGHT US TO THIS POINT. AND
7 THIS POINT IS THIS IS AN EXCEPTIONAL STORY FOR THE COUNTY OF
8 LOS ANGELES. THE FACT AFTER FOUR VERY, VERY DIFFICULT YEARS
9 DURING A VERY DIFFICULT RECESSION, WE ARE AT A POINT IN TIME
10 WHEN WE HAVE A BUDGET THAT HAS NO DEFICIT: I WOULD VENTURE TO
11 SAY THAT THERE WON'T BEING MANY COUNTIES IN THE STATE OF
12 CALIFORNIA -- AND I KNOW THERE WON'T BE CITIES WITHIN THE
13 COUNTY OF LOS ANGELES WHO CAN STAND UP AND SAY THEY HAVE NO
14 DEFICIT DURING THIS DIFFICULT TIME. THIS IS FIRST AND FOREMOST
15 BECAUSE OF THIS BOARD. I MENTIONED THIS EVERY YEAR. IT'S NOT
16 JUST BECAUSE WHO I REPORT TO. BUT THE ABSOLUTE REALITY IS
17 BECAUSE OF OUR -- THE FISCAL POLICIES AND THE DISCIPLINE
18 DEMANDED BY THIS BOARD, COMPLIED TO AND ADHERED TO BY THIS
19 BOARD IS WHERE WE'RE AT RIGHT NOW. WE'RE IN A POSITION WHERE
20 WE WEATHERED A VERY, VERY DIFFICULT STORM. BUT I'M AN
21 ABSOLUTELY BELIEVER THAT THIS WOULD NOT HAVE HAPPENED IF WE
22 HAD TERM LIMITS MANY YEARS AGO. SUPERVISOR ANTONOVICH MADE A
23 POINT MONTHS AGO ABOUT TERM LIMITS. AND IT'S THE TRUTH. WHEN
24 YOU LOOK UP NORTH AND YOU SEE THE TURNOVER EVERY TWO OR FOUR
25 YEARS, YOU DON'T SEE INDIVIDUALS WHO ARE LIVING WITH THE



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1 CONSEQUENCES OF THEIR ACTIONS. THIS BOARD HAS BEEN EXTREMELY
2 RESPONSIBLE AND DILIGENT IN MAINTAINING A STRONG FISCAL HOUSE.
3 BUT ALSO IT'S IMPORTANT TO RECOGNIZE, I MENTIONED BOARD STAFF,
4 THE SUPERVISOR AND I BOTH RECOGNIZE THE STAFF AND THE C.E.O.
5 FOR WORKING ON THIS BUDGET. THE COUNTY MANAGERS HAVE DONE AN
6 EXCEPTIONAL JOB DURING THESE FOUR YEARS. BUT I'D BE REMISS IN
7 NOT RECOGNIZING OUR COUNTY EMPLOYEES. OUR COUNTY EMPLOYEES
8 HAVE SACRIFICED OVER THESE LAST FOUR YEARS. THEY'VE WORKED
9 WITH US. WE'VE BEEN -- WE'VE HAD A STRONG PARTNERSHIP WITH
10 LABOR. AS WE ALL KNOW, THEY'VE ACCEPTED ZERO COLAS FOR FOUR
11 YEARS. BUT WITHOUT THE PARTNERSHIP WITH OUR EMPLOYEES, OUR
12 MANAGEMENT STAFF, THIS BOARD, WE WOULD NOT HAVE GOTTEN TO THE
13 POINT WE'RE AT RIGHT NOW. AS WE MOVE INTO THIS PRESENTATION,
14 THIS ESSENTIALLY SHOWS HOW WE SPEND OUR BUDGET. WE'RE
15 RECOMMENDING TODAY A TOTAL BUDGET OF TWENTY-FOUR BILLION SIX
16 HUNDRED AND NINETY-NINE MILLION DOLLARS. NOW UNDERSTAND
17 BECAUSE SOME HAVE ASKED ME, WHY IS THERE A DIFFERENCE FROM
18 LAST YEAR? THAT FIGURE I JUST MENTIONED DOES NOT INCLUDE ALL
19 YEAR-END FUND BALANCES. SO AS WE GET TO THAT POINT WHEN WE
20 HAVE NOT ONLY THE FINAL BUDGET BUT MORE IMPORTANTLY WE GET
21 INTO OCTOBER WHEN WE ADD THE YEAR-END FUND BALANCES, THAT
22 NUMBER WILL INCREASE. WHAT WE HAVE IN THIS BUDGET IS
23 STABILIZATION. THAT'S VERY, VERY CRITICAL. WE'RE AT A POINT
24 RIGHT NOW WHERE I BELIEVE WE'RE STABILIZED. I BELIEVE THAT
25 WE'VE BEEN ABLE TO HAVE -- NOT BELIEVE IT, BUT WE ABSOLUTELY



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1 HAVE NO DEFICIT. WE'RE MAINTAINING OUR CRITICAL RESERVES.
2 WE'RE STARTING TO LOOK AT STRUCTURAL DEFICITS IN DEPARTMENTS
3 AND, AS WE CAN, RESTORATIONS IN DEPARTMENTS FOR CUTS. AS YOU
4 KNOW ON AVERAGE, OUR DEPARTMENTS HAVE TAKEN A 15 PERCENT CUT
5 IN THEIR BUDGETS OVER THE LAST FOUR YEARS. SOME DEPARTMENTS,
6 THERE'S THREE DEPARTMENTS WHO HAVE EXCEEDED 30 PERCENT, A 30
7 PERCENT CUT. BUT I WANT TO EMPHASIZE: EVEN THOUGH WE'RE IN A
8 VERY GOOD PLACE RIGHT NOW AND WE'RE STABILIZED. WE HAVE NO
9 DEFICIT. THERE ARE STILL TWO SIGNIFICANT CHALLENGES THAT ARE
10 BEFORE US. ONE INVOLVES AFFORDABLE CARE ACT. AS YOU KNOW, THAT
11 WILL BECOME EFFECTIVE ON JANUARY 1, 2014. THERE ARE
12 SIGNIFICANT DEMANDS OF NOT ONLY OUR HEALTH SERVICES DEPARTMENT
13 BUT ALSO PUBLIC HEALTH, MENTAL HEALTH AND OUR DEPARTMENT OF
14 PUBLIC SOCIAL SERVICES. WE ALSO HAVE THE ONGOING CHALLENGES,
15 DON'T EVEN KNOW IF THAT'S THE RIGHT WORD, BUT THE ONGOING
16 CHALLENGES CAUSED BY A.B.109, THE PUBLIC SAFETY RE-ALIGNMENT
17 PROGRAM. WE ALL KNOW THAT THE PROGRAM THAT WAS FIRST PRESENTED
18 TO US IS NOT THE PROGRAM THAT WE'RE DEALING WITH TODAY. THE
19 COSTS WERE SIGNIFICANTLY HIGHER THAN WHAT WE ANTICIPATED. THIS
20 IS THE PRINCIPAL DRIVER OF THE BUDGET CHANGES. WE WERE ABLE TO
21 SOLVE THE ONE-TIME BUDGET GAP FROM LAST FISCAL YEAR OF 103,
22 ALMOST 104 MILLION DOLLARS. THERE ARE SOME UNAVOIDABLE COST
23 INCREASES OF 92 MILLION DOLLARS PRINCIPALLY IN THE AREA OF
24 BENEFITS. WE HAVE SOME PROGRAM CHANGES. WE'RE ABLE TO -- WE
25 HAVE THE BENEFIT OF REVENUE INCREASES. AND I'LL GET INTO THAT



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1 A LITTLE BIT MORE. THOSE INCREASES FALL IN THE AREA OF PROP
2 172 SALES TAX AND PROPERTY TAX. AND THEN WE HAVE SOME ONGOING
3 FUNDING FOR ONE-TIME NEEDS. THIS PICTURE ILLUSTRATES WHAT WE
4 WERE ABLE TO MANAGE OVER THE PAST FIVE YEARS SINCE FISCAL YEAR
5 2008-2009. IF YOU LOOK AT 2010-2011, WE HAD A DEFICIT OF 491
6 MILLION DOLLARS. NOW, IT NEEDS TO BE RECOGNIZED THAT WE DID
7 NOT SOLVE THE DEFICITS ON THIS PAGE THROUGH JUST TAKING MONEY
8 OUT OF OUR RESERVES. WE MADE STRUCTURAL CHANGES TO OUR BUDGET
9 OVER THE PAST FOUR YEARS THAT HAVE PUT US IN A POSITION TODAY
10 TO HAVE A STABILIZED BUDGET. WE ELIMINATED OVER 2,100
11 POSITIONS. WE TOOK CURTAILMENTS OF 15 PERCENT ON AVERAGE
12 ACROSS-THE-BOARD FOR DEPARTMENTS. AND WE ALSO FOUND
13 EFFICIENCIES IN OUR BUDGET THAT EXCEED 250 MILLION DOLLARS.
14 WITHOUT THOSE CHANGES, WE WOULD HAVE FACED CURTAILMENTS. WE
15 WOULD HAVE FACED THE POTENTIAL LAYOFFS AND OTHER SHORTFALLS.
16 THIS RECOMMENDED BUDGET, I TALKED ABOUT THIS ALREADY. NO
17 SERVICE REDUCTIONS. NO LAYOFFS. NO FURLOUGHS. WE WERE ABLE TO
18 PRESERVE COUNTY -- THIS SPEAKS TO WHAT WE'VE DONE IN THE PAST,
19 THE ZERO COST OF LIVING INCREASES, PRESERVING COUNTY PRIMARY
20 RESERVES. THIS IS YOUR SALES TAX PROJECTION. YOU CAN SEE WHERE
21 IT WAS IN 2009, 2010. BUT NOW IT'S STARTING TO SLOWLY
22 INCREASE. THE ESTIMATE WE HAVE TODAY IS 2.88. AND LET ME
23 EMPHASIZE ESTIMATE, PLEASE. OUR ASSESSOR'S DEPARTMENT IS
24 LOOKING AT A SIGNIFICANT NUMBER OF PROPERTIES WHO HAD A
25 DECLINING VALUE OVER THE LAST FOUR YEARS. AND AS THE ECONOMY



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1 IMPROVES AND LAND VALUES IMPROVES, THAT ASSESSED VALUE WILL GO
2 UP. AND WITH THAT WE SEE A CORRESPONDING INCREASE IN OUR
3 PROPERTY TAX. THE ASSESSOR, THE ACTING ASSESSOR WILL COME
4 FORWARD IN THE LATTER PART OF MAY WITH A REVISED TOTAL. AND
5 WE'LL REPORT AT THAT TIME. THIS IS YOUR SALES TAX PROJECTION.
6 WE'RE LOOKING AT APPROXIMATELY A FOUR PERCENT INCREASE. BUT
7 THE KEY IS LOOKING AT WHAT HAPPENED IN 2009, '10 AND NOW IT'S
8 HAPPENING IN '13/'14 AND SEEING THAT GROWTH. THIS IS
9 UNEMPLOYMENT. UNEMPLOYMENT IN OUR GENERAL RELIEF PROGRAM
10 ABSOLUTELY TRACKED SIDE BY SIDE. WE'RE STARTING TO SEE AN
11 UPTICK IN EMPLOYMENT. IT'S NOT AS HIGH AS WHERE WE WERE
12 SEVERAL YEARS AGO IN TERMS OF THE UNEMPLOYMENT, BUT IT'S
13 GETTING BETTER. ONE THING THAT I ANNOUNCED EARLIER THAT I
14 DON'T THINK THE COUNTY AND THIS BOARD RECEIVED ENOUGH CREDIT
15 FOR THIS ACHIEVEMENT, DURING THESE PAST FEW YEARS, A NUMBER OF
16 COUNTIES WERE DOWNGRADED. IN THE LAST YEAR ALONE, 580 COUNTIES
17 HAD A DOWNGRADE IN THEIR RATING. STANDARD & POOR'S UPGRADED
18 THE COUNTY'S LONG TERM CREDIT RATING. UNHEARD OF DURING A
19 RECESSION. ALL THREE RATING AGENCIES ASSIGNED THEIR HIGH AND
20 SHORT-TERM RATING TO THE COUNTY FOR THE 16TH CONSECUTIVE YEAR.
21 THIS ALONE SPEAKS VOLUMES ABOUT THE STRENGTH OF OUR FISCAL
22 PROGRAM. OUR DEBT RATIO RIGHT NOW IS AT A LOW OF 0.9 PERCENT.
23 THAT'S LESS THAN 1 PERCENT. THE COUNTY POLICY'S 2 PERCENT, THE
24 RATING AGENCIES WILL ACCEPT AT LEAST 5 PERCENT. PROP 13 STILL
25 PROVIDES A SIGNIFICANT AMOUNT OF STORED VALUE IN OUR FUTURE



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1 PROPERTY TAX ROLLS. THAT'S A VERY, VERY IMPORTANT FACT. THAT'S
2 WHAT WILL HELP US FULLY RECOVER FROM THIS RECESSION. THE STATE
3 BUDGET, RIGHT NOW IT HAS NO SIGNIFICANT IMPACTS TO THE COUNTY-
4 ADMINISTERED PROGRAM. THE GOVERNORS MAY REVISAL WILL COME OUT
5 THE FIRST WEEK OF MAY. WE'LL BE WATCHING THAT CAREFULLY AND
6 REPORTING BACK TO YOUR BOARD AS SOON AS POSSIBLE. WE ARE
7 CURRENTLY, AS YOU KNOW, AT YOUR DIRECTION, PURSUING AN
8 AGGRESSIVE LEGISLATIVE STRATEGY TO ADDRESS THE POTENTIAL
9 NEGATIVE IMPACTS OF THE AFFORDABLE CARE ACT. WE'RE WORKING
10 WITH EACH ONE OF YOUR OFFICES. WE HAVE OUR LEGISLATIVE STAFF
11 IN SACRAMENTO DILIGENTLY TRACKING THIS ISSUE. THE FEDERAL
12 BUDGET THERE IS A LOT OF UNCERTAINTY. WE'RE WATCHING THIS I
13 THINK NOT ONLY AS IT IMPACTS US AS A COUNTY, AS AN ENTITY BUT
14 ALSO AS IT IMPACTS THE PEOPLE WE SERVE. ECONOMIC OUTLOOK?
15 THINGS ARE LOOKING BETTER. UNEMPLOYMENT'S DOWN. SALES TAX IS
16 GOING UP. PROPERTY TAX IS COMING UP. THE HOUSING MARKET IS IN
17 RECOVERY. WE'RE LOOKING AT MODERATE GROWTH RIGHT NOW, BUT THE
18 FACT IS WE'RE LOOKING AT GROWTH. WE'RE NOT LOOKING AT WHAT WE
19 EXPERIENCED THE LAST THREE YEARS. I WON'T GO INTO GREAT DETAIL
20 WITH THESE OUR EFFICIENCY INITIATIVES. WITH THE TOP ONE ALWAYS
21 BEING WHAT'S HAPPENING IN HEALTH SERVICES, WITH THE
22 PHARMACEUTICAL PROGRAM. THEY'VE SAVED OVER 100 MILLION
23 DOLLARS. WE'VE IMPROVED THE MEDI-CAL CLAIMS PROCESS, A SAVINGS
24 OF 8 MILLION DOLLARS AND SO ON. SO PUBLIC SOCIAL SERVICES
25 NEEDS A SHOUTOUT WHAT THEY'VE DONE TO MOVE INDIVIDUALS FROM



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1 GENERAL RELIEF TO SUPPLEMENTAL SECURITY INCOME PROGRAM. NOT
2 ONLY WAS IT A SIGNIFICANT COST SAVINGS, BUT THE IMPACT TO THE
3 INDIVIDUALS WHO WERE ABLE TO MOVE FROM GENERAL RELIEF TO
4 S.S.I. IS PHENOMENAL. IT'S TREMENDOUS. OUR INTERNAL SERVICES
5 DEPARTMENT HAS LOOKED AT THE UNUSED PHONE AND DATA LINES.
6 WE'RE NOW UP TO 5.5 MILLION. THE ENTERPRISE SOFTWARE LICENSING
7 FROM OUR C.E.O. HAS SAVED US, WHAT IS THAT? ALMOST 11 MILLION
8 DOLLARS. AND WE HAVE A VERY AGGRESSIVE ENERGY EFFICIENCY
9 PROCESS THAT OUR I.S.D. STAFF IS WORKING ON THAT WILL SAVE
10 ABOUT 4.1. OUR TREASURER TAX COLLECTOR HAS REVIEWED ALL THE
11 OUTSTANDING BONDS THROUGH THE REDEVELOPMENT PROGRAM, OR THE
12 PRIOR REDEVELOPMENT PROGRAM. AND HE'S IN THE PROCESS OF
13 DEVELOPING A REFINANCING STRUCTURE FOR THE BONDS THAT HE HAS
14 ESTIMATED WILL SAVE IN EXCESS OF 100 MILLION DOLLARS. TODAY
15 I'M PRESENTING AS YOU KNOW THE RECOMMENDED BUDGET. IT IS ONLY
16 THE PROPOSED OR RECOMMENDED BUDGET. THERE WILL BE NO FINAL
17 DECISIONS TODAY. WE'LL GO THROUGH PUBLIC HEARINGS ON MAY 15TH.
18 THE FINAL DELIBERATIONS WILL HAPPEN ON JUNE 24TH. WE'LL MAKE
19 THOSE FINAL DECISIONS BUT IT'S, AGAIN, I'M BEING REDUNDANT,
20 BUT IT'S A TREMENDOUS STORY FOR THE COUNTY OF LOS ANGELES TO
21 SEE WHERE WE'RE AT NOW COMPARED TO ANY OTHER LARGE COUNTY OR
22 ANY MUNICIPALITY, ESPECIALLY IN THIS, IN OUR COUNTY. WHEN
23 OTHER ENTITIES ARE TALKING ABOUT BANKRUPTCY, THE COUNTY OF
24 L.A. IS TALKING ABOUT STABILIZATION AND NO DEFICIT. IT'S A
25 TREMENDOUS ACCOMPLISHMENT THAT IS ACHIEVED THROUGH THE



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1 COLLECTIVE EFFORTS OF THE WHOLE COUNTY FAMILY FIRST STARTING
2 WITH OUR BOARD BUT THEN FROM THE BOARD ALL THE WAY DOWN TO OUR
3 COUNTY EMPLOYEES. WITH THAT, I'M WILLING TO ANSWER ANY
4 QUESTIONS YOU HAVE. THANK YOU VERY MUCH.

5

6 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THANK YOU VERY MUCH.
7 MEMBERS OF THE BOARD, BEFORE WE PROCEED TO QUESTIONS OF THE
8 CHIEF EXECUTIVE OFFICER, WE'VE ALREADY INDICATED THAT WE
9 APPRECIATE THE WORK THAT'S BEEN DONE BY THE C.E.O., AND MORE
10 WILL BE SAID ABOUT THAT SHORTLY, BUT WE DO HAVE SEVERAL
11 PERSONS WISHING TO BE HEARD BY WAY OF COMMENTING ON THIS.
12 THERE HAVE BEEN SEVERAL PUBLIC REQUESTS TO ADDRESS THE BOARD.
13 I THINK IT WOULD BE APPROPRIATE AT THIS TIME TO PROCEED IN
14 THAT MANNER. AFTER WE'VE CLOSED THE REQUEST TO BE HEARD, WE
15 WILL RETURN TO THE BOARD FOR QUESTIONS OF THE C.E.O. SO THE
16 STAFF WOULD BE KIND ENOUGH TO RELINQUISH THEIR SEATS, WE'LL
17 RETURN TO YOU SHORTLY. SO IF WE'D HAVE THE FOLLOWING PERSONS
18 COME FORWARD: MICHAEL GREEN, BOB SCHOONOVER. MARY KAY HENRY.
19 LILLIAN CABRAL, IN THAT ORDER, PLEASE. PLEASE PROCEED, SIR.

20

21 **MICHAEL GREEN:** GOOD MORNING, MR. CHAIR AND THE BOARD OF
22 SUPERVISORS. MY NAME IS MICHAEL GREEN. AND I AM THE L.A.
23 COUNTY REGIONAL DIRECTOR FOR S.E.I.U. LOCAL 721. FIRST OF ALL,
24 I'D LIKE TO SAY THANK YOU FOR LETTING US ADDRESS YOUR BOARD
25 THIS MORNING. IN ITS BUDGET PRESENTATION, THE C.E.O. FUJIOKA



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1 HAS ACKNOWLEDGED THAT L.A. COUNTY IS BEGINNING TO TURN THE
2 CORNER. NOW IT'S TIME FOR L.A. COUNTY WORKERS TO TURN THE
3 CORNER, TOO. FOR FIVE YEARS WE HAVE BEEN PATIENT. FOR FIVE
4 YEARS WE HAVE SACRIFICED. BUT IN 2013, COME HELL OR HIGH
5 WATER, THERE WILL BE A RAISE FOR S.E.I.U. 721 MEMBERS. TODAY
6 IS BRING YOUR CHILD TO WORKDAY IN L.A. COUNTY. SO YOU
7 SHOULDN'T BE REMINDED AS YOU DISCUSS AND DELIBERATE OVER THE
8 COUNTY BUDGET THAT YOUR EMPLOYEES MUST STRUGGLE EVERY DAY TO
9 MANAGE THEIR FAMILY BUDGETS. OVER 300 CHILDREN HAS JOINED OUR
10 RALLY TODAY. AND THEIR MESSAGE IS CLEAR: MY MOM OR MY DAD
11 NEEDS A RAISE. SUPERVISORS, THERE ARE 700 OR SO OUTSIDE
12 WAITING TO COME IN HERE, HUNDREDS THAT ARE IN HERE AT THIS
13 PARTICULAR TIME TO DELIVER A MESSAGE TO YOU. BUT THERE ARE
14 SEVERAL THOUSAND MORE HERE TODAY WHO COULD NOT FIT IN YOUR
15 MEETING ROOM. INSTEAD, THEY HAVE MARCHED TO THE RONALD REAGAN
16 STATE BUILDING TO CALL ON GOVERNOR BROWN TO MOVE THIS STATE
17 FORWARD ON HEALTHCARE. INCREASE ACCESS TO MILLIONS OF
18 CALIFORNIANS BY EXPANDING MEDICAL, BUT DO NOT CUT FUNDING TO
19 L.A. COUNTY HEALTHCARE SAFETY NET. I HAVE HERE AN IPOD. AND I
20 WANT TO GIVE IT TO THE SHERIFF'S REPRESENTATIVE RIGHT HERE.
21 PRESS THIS BUTTON HERE. AND TO SHOW YOU WHAT'S GOING ON AT THE
22 STATE BUILDING. YOU CAN PASS IT AROUND.
23



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** BE CAREFUL. BE CAREFUL WITH THAT
2 BUTTON YOU PRESS, SHERIFF. [LAUGHTER.] ALL RIGHT. THANK YOU
3 VERY MUCH.

4

5 **MICHAEL GREEN:** HOLD ON. I'M NOT FINISHED YET, IT'S A LIVE
6 FEED.

7

8 **SUP. RIDLEY-THOMAS, CHAIRMAN:** YOU MAY BE. [LAUGHTER.]

9

10 **MICHAEL GREEN:** SO LAST YEAR 721 MEMBERS WORKED TOO HARD TO
11 PASS PROPOSITION 30, THE MILLIONAIRES TAX TO STABILIZE
12 CALIFORNIA BUDGETS. WE'VE BEEN WORKING HARD TO PROTECT AND
13 EXPAND HEALTH SERVICES FOR OUR PATIENTS. NOW IN 2013, YOUR
14 BOARD NEEDS TO INVEST IN YOUR WORKERS. BUDGET FOR THE LONG
15 OVERDUE RAISES THAT THEY DESERVE, THAT THEY CAN CONTINUE TO
16 INVEST THEIR ENERGY AND EFFORTS INTO MAKING LOS ANGELES A
17 STRONGER COUNTY. THANK YOU.

18

19 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. LET THE
20 RECORD REFLECT -- [APPLAUSE.] PARDON ME FOR A MOMENT.
21 (APPLAUSE CONTINUES). (LOUD SCREAMING).

22

23 **SUP. RIDLEY-THOMAS, CHAIRMAN:** LADIES AND GENTLEMEN, LET ME BE
24 CLEAR ABOUT THE PROTOCOL BEFORE US. 721 HAS ALREADY
25 COMPROMISED THE REPRESENTATIVE FROM A.L.A.D.S. BY HAVING HIM



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1 COMPLICIT IN BRANDISHING TECHNOLOGY AND TURNING UP MUSIC WHILE
2 WE ARE IN OUR PROCEEDINGS. [LAUGHTER.] BUT MAY I SAY THAT HE
3 HAS A JOB TO DO, WHICH IS TO MAINTAIN THE ORDER IN THE
4 PROCEEDINGS. AND WE TRUST THAT YOU'LL GOVERN YOURSELVES
5 ACCORDINGLY. THANK YOU VERY MUCH. WE'LL PROCEED WITH THE NEXT
6 PRESENTER, WHO IS BOB SCHOONOVER AND MS. CABRAL, BEHAVE.

7

8 **BOB SCHOONOVER:** THANK YOU. YOU KNOW, I BELIEVE IT WAS 2009 I
9 CAME HERE AND I COMPLIMENTED ALL OF YOU ON THE EXCELLENT JOB
10 YOU HAD DONE IN THE STEWARDSHIP OF THE MONEY IN L.A. COUNTY.
11 YOU WERE IN A TOUGH TIME LIKE EVERYBODY ELSE, BUT YOU WERE IN
12 A BETTER POSITION THAN ANY OTHER LARGE GOVERNMENT ENTITY IN
13 THIS COUNTRY. AND YOU SHOULD BE COMMENDED FOR THAT. NOW, FROM
14 THAT POINT ON, YOU KNOW, AS WE JUST SAW IN BILL FUJIOKA'S
15 REPORT, THINGS ACTUALLY GOT WORSE. AND IT REALLY TOOK A
16 PARTNERSHIP GOING FORWARD FOR THE COUNTY TO GET WHERE THEY ARE
17 TODAY. AND A LOT -- A LARGE PORTION OF THIS PARTNERSHIP IS
18 MADE UP OF THE MEMBERS THAT ARE BEHIND ME HERE TODAY. FOUR
19 YEARS, ZEROS, THEY DIDN'T MAKE A LOT OF NOISE ABOUT IT. THEY
20 KNEW WHAT KIND OF SITUATION WE WERE IN. THEY WERE ALSO THE
21 PEOPLE THAT WERE MOST IMPACTED IN THE SERVICES THEY DELIVER IN
22 THIS REALLY TERRIBLE ECONOMY. MOST OF THEM HAVE GOTTEN MORE
23 WORK OVER THIS LAST FOUR YEARS, NOT LESS WORK. AND THEY'RE
24 DOING MORE WITH LESS. AND THEY KNEW THAT HAD TO BE DONE. THEY
25 WANTED TO DELIVER THE SERVICES. THEY WANTED TO DO THE JOB THAT



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1 HAD TO BE DONE IN THESE VERY DIFFICULT TIMES. BUT WE ARE IN A
2 DIFFERENT ECONOMY RIGHT NOW. IT IS BETTER, OKAY. AND IN NO
3 SMALL PART IT'S ALSO BETTER TO A LOT OF THE ACTIONS AND
4 CONCESSIONS THAT THESE MEMBERS BEHIND ME HAVE DONE. AND
5 THEY'RE HERE NOW BECAUSE THEY DESERVE WHAT THEY'RE ASKING FOR.
6 THEY NEED A RAISE, OKAY? THINGS GO UP. MILK GOES UP. WE ALL
7 KNOW GASOLINE'S GONE UP. EVERYTHING'S GONE UP. IT IS A
8 DIFFERENT DAY. AND WE NEED A DIFFERENT OUTCOME THIS TIME.
9 THEY'RE EXCITED ABOUT GOING INTO BARGAINING. THEY EXPECT YOU
10 TO DO THE RIGHT THING. THEY EXPECT YOU TO RECOGNIZE THE
11 ACTIONS THAT THEY HAVE TAKEN TO HELP YOU THROUGH THESE VERY
12 DIFFICULT TIMES. NOW, IT'S MY PLEASURE NOW TO TAKE A FEW
13 SECONDS TO INTRODUCE -- I MIGHT BE A LITTLE BIT BIASED ON THIS
14 -- BUT I THINK THE BEST, MOST EFFICIENT, EFFECTIVE
15 INTERNATIONAL UNION PRESIDENT IN THIS COUNTRY. SHE REPRESENTS
16 2.1 MILLION WORKERS THROUGHOUT THIS COUNTRY. SHE'S HERE TODAY
17 BECAUSE SHE REALIZES THAT THE SIGNIFICANCE OF WHAT'S GOING ON
18 HERE. AND SHE WANTS TO BE A PART OF THIS. SHE'S ORGANIZED
19 THOUSANDS OF UNION MEMBERS INTO UNIONS IN SOUTHERN CALIFORNIA
20 A NUMBER OF YEARS AGO. SHE'S THE FIRST FEMALE PRESIDENT OF
21 S.E.I.U. SO WITHOUT FURTHER DO, MARY KAY HENRY.

22

23 **MARY KAY HENRY:** THANK YOU BOB, AND I WANT TO SAY WHAT AN HONOR
24 AND A PRIVILEGE IT IS FOR ME TO APPEAR BEFORE THIS BOARD,
25 ESPECIALLY ON A DAY WHEN SUCH A SIGNIFICANT BUDGET ACHIEVEMENT



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1 IS A RESULT OF YOUR LEADERSHIP AND THE PARTNERSHIP WITH THE
2 FRONTLINE PEOPLE THAT SERVE MILLIONS OF FAMILIES IN LOS
3 ANGELES COUNTY. AND SO I COME TODAY ON BEHALF OF THOSE 50,000
4 HARD WORKING MEN AND WOMEN BUT ALSO ON BEHALF OF THE FAMILIES
5 THEY SERVE BECAUSE WE THINK THAT PRIVILEGE WE HAVE OF
6 COLLECTIVELY BARGAINING WITH YOU IS AN INCREDIBLE
7 RESPONSIBILITY NOT JUST FOR OURSELVES BUT FOR OUR FAMILIES AND
8 THE PEOPLE WE SERVE IN L.A. COUNTY. AND I CAN'T APPEAR HERE
9 TODAY WITHOUT DEDICATING MY TESTIMONY TO ONE OF THE PREVIOUS
10 LEADERS OF L.A. COUNTY WORKERS WHOSE LIFE WE CELEBRATED THIS
11 PAST MONTH, OPHELIA MCFADDEN. MANY OF YOU MADE A HUGE
12 COMMITMENT TO THE WORK SHE DID TO IMPROVE THE LIVES OF COUNTY
13 MEMBERS AND TO THE BREAK THROUGH WORK YOU DID TO CARE ABOUT
14 AND ESTABLISHING IN-HOME SUPPORTIVE SERVICES FOR THE ELDERLY
15 AND DISABLED OF THIS COUNTY. I AM INCREDIBLY PROUD OF THE WORK
16 THAT WAS JUST HIGHLIGHTED IN THE BUDGET REPORT OF THE MEN AND
17 WOMEN OF L.A. WHO HAVE IN MANY WAYS, TOGETHER WITH YOU, BEEN A
18 NATIONAL MODEL ABOUT HOW WE HAVE TO COME TOGETHER TO PROTECT
19 AND DEFEND THE CRITICAL COMMUNITY SERVICES THAT OUR
20 COMMUNITIES RELY ON. ONE EXAMPLE THAT WAS JUST HIGHLIGHTED BY
21 THE CHIEF EXECUTIVE OFFICER WAS IN THE L.A. COUNTY CHILDREN'S
22 SOCIAL WORKERS, WHICH DID MORE SOCIAL WORK, LESS PAPERWORK
23 CAMPAIGN LED BY OUR SOCIAL WORKER LEADERSHIP. THEY WERE THE
24 LAST LINE OF DEFENSE FOR PROTECTING THE CHILDREN FROM NEGLECT
25 AND ABUSE. AND WITH A RESPONSIBILITY OF 6,000 PAGES OF RULES



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1 AND PROCEDURES AND PAPERWORK, THEY WERE SPENDING TOO MUCH TIME
2 FILLING OUT FORMS AND NOT ENOUGH TIME DOING THE WORK FOR THE
3 CHILDREN. AND SO TOGETHER WITH THE PART THE COUNTY
4 ADMINISTRATION, L.A. COUNT IT'S DEPARTMENT OF CHILDREN AND
5 FAMILY SERVICES CAME TOGETHER AND REALIZED THE REAL WORLD
6 PROBLEMS FACED BY WORKERS IN THAT FIELD. SOME OF THE ISSUES
7 SEEMED HARD TO FIX. IT REQUIRED LISTENING TO PEOPLE IN THE
8 TRENCHES AND OUT IN THE COMMUNITY AND INVOLVING THEM IN
9 PLANNING AND DECISION-MAKING AND EMPOWERING THEM TO SOLVE
10 PROBLEMS. THE RESULT OF THIS WAS AN AGREEMENT BY THE
11 DEPARTMENT DIRECTOR TO THROW OUT THE OUTDATED POLICY MANUAL,
12 REWRITE THE DEPARTMENT PROCEDURES WITH INPUT FROM THE
13 FRONTLINE SOCIAL WORKERS AND TO MAKE SURE THAT CHILDREN AND
14 FAMILIES WERE RECEIVING THE BEST CARE POSSIBLE. MORE SOCIAL
15 WORK, LESS PAPERWORK CAMPAIGN IS JUST ONE EXAMPLE OF THE WAY
16 L.A. COUNTY WORKERS ARE INVITING LEADERS TO THE FRONTLINE SO
17 WE CAN PARTNER TO SERVE OUR COMMUNITIES. WE ARE PARTNERING
18 WITH THE DIRECTOR OF PUBLIC HEALTH, DR. KATZ, AND THE
19 HEALTHCARE LEADERSHIP ON A COUPLE OF KEY AREAS, MINIMIZING
20 PATIENT WAIT TIME, IMPROVING PATIENT EXPERIENCE AND ACCESS AND
21 JOINING TOGETHER TO ENSURE THAT L.A. COUNTY'S FUNDING REMAINS
22 TO PROTECT OUR SOCIAL SAFETY NET. AND THAT IS WHY THAT SAFETY
23 NET INVOLVES THE MEMBERS OF S.E.I.U. THROUGHOUT L.A. COUNTY.
24 AND THAT IS AN IMPORTANT PART OF WHAT WE DO TOGETHER. AS HAS
25 BEEN NOTED BY THE VARIOUS COUNTY OFFICIALS, IT'S BEEN THE



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1 WILLINGNESS OF L.A. COUNTY WORKERS TO SACRIFICE IN ORDER TO
2 PROTECT CRITICAL PUBLIC SERVICES AND ALLOW L.A. COUNTY TO
3 SUCCESSFULLY WEATHER THIS DIFFICULT BUDGET. THIS PARTNERSHIP
4 IS PART AND PARCEL OF OUR DEEP SEATED COMMITMENT TO L.A.
5 COUNTY'S WORKING FAMILIES. NOW AT A MOMENT OF L.A. COUNTY'S
6 BUDGET HAS REGAINED STRENGTH, IT IS IMPORTANT TO ENSURE
7 CRITICAL SERVICES ARE RESTORED TO THEIR FULL CAPACITY AND THAT
8 WE CONTINUE TO IMPROVE THE LIVES OF THE FAMILIES AND CHILDREN
9 WE SERVE. WE LOOK FORWARD TO NEW PARTNERSHIPS, JUST LIKE MORE
10 SOCIAL WORK, LESS PAPERWORK, AND TO ENSURE THE BEST AND MOST
11 EFFICIENT DELIVERY OF SERVICES. AGAIN, I WANT TO THANK YOU FOR
12 THIS INCREDIBLE LEADERSHIP OF THE COUNTY BOARD OF SUPERVISORS.
13 AND WE LOOK FORWARD TO CONTINUING TO PARTNER WITH YOU IN THESE
14 TERRIBLY DIFFICULT TIMES FOR MILLIONS OF L.A. FAMILIES. THANK
15 YOU.

16

17 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. NEXT
18 SPEAKER, PLEASE.

19

20 **LILLIAN CABREL:** YES. GOOD MORNING, BOARD OF SUPERVISORS. MY
21 NAME IS LILLIAN CABREL, AND I HAVE 35 YEARS OF DEDICATED
22 COUNTY SERVICE UNDER THE DEPARTMENT OF HEALTH SERVICES. MY
23 WORK LOCATION IS L.A.C.+U.S.C. MEDICAL CENTER. I AM HERE TODAY
24 TO TELL YOU THAT I HAVE SACRIFICED LONG ENOUGH BY LIVING
25 PAYCHECK TO PAYCHECK, ROBBING PAUL TO PAY PETER. THE COST OF



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1 LIVING HAS GONE WAY PAST ME AND MY FELLOW S.E.I.U. 721
2 MEMBERS. SOME OF US HAVE LOST OUR HOMES TO FORECLOSURE AND
3 SOME OF US ARE BARELY HANGING ONTO THEM. WE HAVE JOINED THIS
4 COUNTY FAMILY NOT TO GET RICH. WE ARE PROUD PUBLIC SERVANTS.
5 WE ARE LOYAL AND CARING OF OUR PATIENTS AND OUR CLIENTS. EVEN
6 THOUGH I HAVE 35 YEARS, I STILL CAN'T RETIRE. I HAVE ANOTHER
7 11 YEARS MORE. BUT I WILL CONTINUE TO FIGHT FOR MY CHILDREN
8 AND GRANDCHILDREN AND FELLOW S.E.I.U. MEMBERS FOR BETTER
9 WAGES, BETTER HEALTHCARE, A SAFE WORKING ENVIRONMENT AND
10 BETTER WORKING CONDITIONS TO ENSURE A BETTER WAY OF LIFE FOR
11 ALL OF US. SO MAKE THE RIGHT DECISION TODAY. GIVE US WHAT WE
12 HAVE SACRIFICED AND WORKED HARD FOR. GIVE US WHAT BELONGS TO
13 US FROM THE STOREHOUSE. THE LORD SAYS WE HAVE NOT BECAUSE WE
14 ASK NOT. BUT TODAY WE ARE ASKING FOR OUR WELL-DESERVED RAISES.
15 THANK YOU.

16

17 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THANK YOU VERY MUCH.
18 DAVID GREEN. MARCOS ALVAREZ, LINDA DENT. IN THAT ORDER,
19 PLEASE. PLEASE PROCEED, SIR.

20

21 **DAVID GREEN:** THANK YOU. GOOD MORNING, SUPERVISORS. MY NAME IS
22 DAVID GREEN, AND I'M A CHILDREN'S SOCIAL WORKER AT THE
23 DEPARTMENT OF CHILDREN AND FAMILY SERVICES, A TRUSTEE ON THE
24 LACERA BOARD OF INVESTMENTS AND VERY PROUD TO BE RECENTLY
25 ELECTED AS THE TREASURER OF S.E.I.U. LOCAL 721. SO IT SHOULD



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1 COME AS NO SURPRISE THAT I'M GOING TO SPEAK TO YOU ABOUT
2 MONEY. TODAY WE'RE PROVIDING A WHITE PAPER WHICH PRESENTS OUR
3 ANALYSIS OF THE FINANCIAL CONDITION OF THE COUNTY OF LOS
4 ANGELES AND ITS WORKFORCE. THERE'S COPIES MAKING THEIR WAY
5 AROUND. HERE'S WHAT WE FOUND. LOS ANGELES COUNTY HAS
6 ACCUMULATED A ROBUST RESERVE FOR GENERAL PURPOSES OF 2.6
7 BILLION DOLLARS. THE COUNTY'S RESERVE MORE THAN MEETS THE
8 STANDARD SUGGESTED BY THE GOVERNMENT FINANCE OFFICERS
9 ASSOCIATION. AMONG ALL COUNTIES IN SOUTHERN CALIFORNIA AND
10 ALSO AMONG THE NATION'S MOST POPULACE COUNTIES, LOS ANGELES
11 COUNTY RANKS HIGHEST IN THE AMOUNT OF CASH SET ASIDE PER
12 RESIDENT . IN LARGE PART DUE TO THE SACRIFICES OF ITS WORKERS,
13 THE COUNTY'S RECOVERED FROM THE NET COUNTY COST DEFICITS OF
14 THE PAST FEW YEARS AND IS NOW PROTECTING, AS YOU KNOW, A
15 SURPLUS. AND THE FUTURE LOOKS EVEN BETTER AS REFLECTED BY THE
16 FACT WALL STREET IS BETTING ON LOS ANGELES COUNTY. THE BOND
17 RATING FIRM STANDARD & POOR'S RECENTLY GAVE THE COUNTY ITS
18 HIGHEST CREDIT RATING EVER. MEANWHILE, COUNTY WORKERS ARE NOT
19 FARING NEARLY AS WELL. WHEN OUR CURRENT CONTRACT EXPIRES,
20 S.E.I.U. MEMBERS WILL HAVE GONE NEARLY FIVE YEARS WITHOUT A
21 RAISE. DURING THAT PERIOD OF TIME, COST OF LIVING AS MEASURED
22 BY THE BUREAU OF LABOR STATISTICS CONSUMER PRICE INDEX WILL
23 HAVE RISEN 10 PERCENT. TODAY, 17 PERCENT OF S.E.I.U. 721
24 MEMBERS EARN LESS THAN 30,000 DOLLARS PER YEAR. AND 57
25 PERCENT, WELL OVER HALF OF OUR MEMBERS, EARN LESS THAN 45,000



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1 DOLLARS. IN OTHER WORDS A LARGE MAJORITY OF S.E.I.U. MEMBERS
2 HAVE FALLEN BELOW THE ECONOMIC POLICY INSTITUTE'S STANDARD OF
3 WHAT A SINGLE PARENT NEEDS TO SUPPORT JUST TWO CHILDREN.
4 SUPERVISORS, THERE'S MUCH MORE THAT COULD BE SAID ON THE
5 SUBJECT OF COUNTY BUDGETS AND FAMILY BUDGETS, BUT WHEN IT
6 COMES TO MONEY HE, THE FACTS ARE CLEAR: YOU'VE GOT IT, WE NEED
7 IT. THANK YOU.

8

9 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THANK YOU VERY MUCH.
10 NEXT SPEAKER, PLEASE.

11

12 **MARCOS ALVAREZ:** MY NAME IS MARCOS ALVAREZ, I LIVE OUT IN
13 LANCASTER AND WORK FOR DEPARTMENT OF SOCIAL SERVICES FOR THE
14 LAST 23 YEARS. I'VE THOUGHT ABOUT HOW I WOULD COME UP HERE AND
15 SHARE MY STORY WITH YOU GUYS. I WANTED TO LOOK PRESENTABLE,
16 LIKE MR. ANTONOVICH AND EVERYONE WITH A TIE. BUT I COULDN'T DO
17 IT WITHOUT WEARING THE COLORS OF MY BROTHERS AND SISTERS
18 BEHIND ME. SO I'M GOING TO CHANGE MY ROLE AND PUT THIS ON.
19 AGAIN, I'LL SHARE MY PERSONAL STORY. AND AS I SHARE IT, I'M
20 RESPONSIBLE FOR MY ACTIONS, BUT A LOT OF IT IS OUT OF MY
21 CONTROL THAT I DID NOT CREATE. ONE OF THEM BEING AS A GREW UP
22 IN EAST L.A. AND I WOULD HOPE I WOULD GET THE ATTENTION OF
23 MISS MOLINA BECAUSE I'M GIVING HER MY ATTENTION -- [APPLAUSE.]
24 -- IS THAT I -- (GAVEL) IS THAT I ASPIRE TO GET A BETTER DREAM
25 AND MOVE ON AND TEACH SOMETHING BETTER FOR MY CHILDREN WHO ARE



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1 WITH ME BEHIND, JASMINE AND SCARLET, I LOVE YOU, HONEY. AND I
2 HELD THE HOUSE FOR 17 YEARS. AND UNFORTUNATELY IT WAS A
3 VARIABLE. IT WAS ONE OF THOSE THINGS. AND NOW I FIND MYSELF
4 RENTING. AND I HAVEN'T BEEN ABLE TO EXPLAIN TO MY CHILDREN HOW
5 THEY CAN DO BETTER THAN WHAT I JUST DID. WE HAD A CAR, MY
6 FAMILY AND I. AND BECAUSE OF SITUATIONS, UNFORTUNATELY WE LOST
7 IT TO REPOSSESSION AND NOW I'M JUST DRIVING A BLAZER OF '89
8 WHICH THE ONLY GOOD THING ABOUT THAT IS I HAVE NO CAR NOTE.
9 BUT AS I MOVE ON, MY STORY'S NO EXCEPTION. THESE DAYS IT IS
10 MORE THE RULE AMONG COUNTY WORKERS TO BE FACED WITH SEVERE
11 ECONOMIC STRUGGLES OF ONE KIND OR ANOTHER. IN D.P.S.S. OUR
12 JOBS ARE TO HELP OUR CLIENTS, QUALIFY FOR THE BENEFITS THEY
13 NEED TO SURVIVE, BUT THESE DAYS, WE, MYSELF, MY FAMILY, ARE
14 STRUGGLING TO SURVIVE OURSELVES. THERE'S BEEN GROWING INEQUITY
15 IN THIS COUNTRY BETWEEN THE HAVES AND THE HAVE-NOTS BUT THE
16 GROWING DIVIDE SHOULD NOT EXIST WITHIN THE COUNTY FAMILY. IT
17 HAS COME TO OUR ATTENTION THAT THE L.A. TIMES IS WORKING ON A
18 STORY DUE TO COME OUT THIS WEEK IN WHICH THEY WILL REVEAL THAT
19 OVER THE LAST 10 YEARS, SALARIES FOR THE DEPARTMENT HEADS IN
20 L.A. COUNTY HAVE INCREASED BY MORE THAN HALF. THE STORY WILL
21 ALSO REVEAL THAT THE AVERAGE SALARIES FOR THE DEPARTMENT HEADS
22 CONTINUE TO INCREASE OVER THE PAST THREE YEARS WHILE THE
23 SALARIES OF COUNTY WORKERS LIKE MYSELF HAVE BEEN FROZEN. WE'RE
24 NOT SUGGESTING THAT DEPARTMENT HEADS NECESSARILY RECEIVE
25 RAISES, BUT WHEN TOP MANAGEMENT POSITIONS BECOME OPEN THE



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1 SALARIES WILL INCREASE TO RECRUIT THE BEST CANDIDATES.
2 MEANWHILE, WHEN POSITIONS OPEN UP IN OUR CLASSIFICATIONS, THE
3 SALARIES HAVE REMAINED FROZEN. SO IN CLOSURE, SUPERVISORS,
4 THERE'S SOMETHING WRONG WITH THIS PICTURE. AND WE ARE CALLING
5 YOU TODAY TO MAKE THIS PICTURE RIGHT. IT'S TIME TO TURN IT UP.
6 THANK YOU.

7

8 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU FOR YOUR TESTIMONY.
9 [APPLAUSE.] ALL RIGHT. NEXT SPEAKER, PLEASE. AFTER THE PERSONS
10 WHO ARE HERE, WE'RE GOING TO HAVE ARNOLD SACHS, MARLENE ALLEN,
11 ERIC PREVEN, AND MYKIAL SOLOMON. THOSE WILL BE THE FINAL
12 SPEAKERS. MA'AM, PLEASE PROCEED.

13

14 **MARLENE ALLEN:** MR. CHAIRMAN, I AM MARLENE ALLEN, SO I'M RIGHT
15 HERE. HOW ARE YOU DOING TODAY?

16

17 **SUP. RIDLEY-THOMAS, CHAIRMAN:** VERY WELL, THANK YOU.

18

19 **MARLENE ALLEN:** ALL RIGHT, COOL. GOOD MORNING, SUPERVISORS: MY
20 NAME IS MARLENE ALLEN. I'M A SUPERVISOR IN THE GANG PROGRAM,
21 WHICH IS THE WELFARE TO WORK PROGRAM FOR LOS ANGELES COUNTY
22 D.P.S.S. WE UNDERSTAND THAT THESE HAVE BEEN CHALLENGING TIMES
23 TO DEAL WITH THE COUNTY BUDGET, BUT THE CHALLENGES ARE JUST AS
24 GREAT TO COPE WITH OUR FAMILY BUDGETS. MOST COUNTY WORKERS ARE
25 FORCED TO LIVE FROM PAYCHECK TO PAYCHECK. AND IN THE PAST FIVE



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1 YEARS, THAT CHALLENGE HAS BECOME HARDER AND HARDER. WE ARE NOT
2 ALONE. MANY IN OUR COMMUNITY ARE STRUGGLING, INCLUDING THE
3 NONUNION, LOW-WAGE EMPLOYEES WHO WORK FOR CONTRACTORS HIRED BY
4 LOS ANGELES COUNTY. IN 1998, WE WORKED WITH YOUR OFFICES TO
5 ESTABLISH AN L.A. COUNTY LIVING WAGE ORDINANCE TO ENSURE THAT
6 WORKERS EMPLOYED BY COUNTY CONTRACTORS RECEIVE AT LEAST
7 MINIMUM WAGE ON WHICH TO SURVIVE. BUT SINCE 1998, THE LIVING
8 WAGE HAS ONLY BEEN ADJUSTED ONCE. ONE SINGLE TIME. THINK ABOUT
9 THAT. ONE RAISE IN 15 YEARS? AND NO ADJUSTMENTS SINCE 2007?
10 THAT'S RIDICULOUS. TODAY WE ARE CALLING ON YOU NOT JUST TO DO
11 US RIGHT FOR S.E.I.U. 721 MEMBERS, BECAUSE ALTHOUGH WE ARE THE
12 LOWEST-PAID WORKERS IN L.A. COUNTY, THERE ARE CONTRACT WORKERS
13 WHO ARE STRUGGLING TO GET BY WITH EVEN LESS. IT'S TIME TO TURN
14 IT UP FOR ALL OF L.A. COUNTY, INCLUDING THE LIVING WAGE. DO
15 WHAT'S RIGHT. TURN IT UP. THANK YOU.

16

17 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU FOR YOUR TESTIMONY.
18 MISS DENT?

19

20 **LINDA DENT:** GOOD MORNING, SUPERVISORS. MY NAME IS LINDA DENT.
21 I AM THE VICE PRESIDENT OF S.E.I.U. LOCAL 721, ALSO CHAIR OF
22 OUR CLERICAL BARGAINING TEAM. AFTER FIVE YEARS OF HIRING
23 FREEZE AND FROZEN WAGES, L.A. COUNTY NEEDS TO THAW ITSELF OUT.
24 WE NEED TO TURN UP THE JOBS SO WE CAN PROVIDE THE SERVICE THAT
25 THE COMMUNITY DEPEND ON. WE HAVE GOT TO TURN UP THE PAY AND



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1 INVEST IN THE WORKERS WHO MAKE THE COUNTY WORK. SO LET US PUT
2 THE FREEZE BEHIND US. LET'S START WARMING UP THE COUNTY.
3 SUPERVISORS, WE WANT YOU TO KNOW TODAY THAT WE COULD SELL THIS
4 CONTRACT. BUT IF YOU HAVE TO OR SHOULD I SAY "OR WE HAVE TO",
5 IF WE NEED TO THAW OUT THE COUNTY, YOU KNOW LOCAL 721 MEMBERS
6 ARE READY TO TURN UP THE HEAT. SO L.A. COUNTY, GET READY,
7 BECAUSE WE'RE GOING TO TURN IT UP. [MUSIC] TURN IT UP. TURN IT
8 UP. WE'RE GOING TO TURN IT UP, WARM IT UP AND TURN IT OUT.
9 THANK YOU.

10

11 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT, OKAY. [APPLAUSE.] ALL
12 RIGHT. MR. PREVEN? THANK YOU, MISS DENT. MR. PREVEN?

13

14 **ERIC PREVEN:** GOOD MORNING, SUPERVISORS. IT'S ERIC PREVEN, THE
15 COUNTY RESIDENT FROM DISTRICT 3. HOW AWESOME IS IT TO HAVE A
16 ROOM FULL OF PEOPLE DOWN HERE THIS MORNING. I'M REALLY
17 IMPRESSED THAT THESE PEOPLE HAVE COME OUT TO ADVOCATE FOR
18 THEIR POSITION. THE BUDGET AS PRESENTED BY C.E.O. FUJIOKA
19 ALWAYS ACCOMPANIED BY THE CONGRATULATIONS THAT WE HAVE A VERY,
20 VERY HIGH BOND RATING WORRIES ME. THOUGH MR. FUJIOKA HAS
21 PAINTED A FAIRLY ROSY PICTURE, I THINK WE ALL DO KNOW THAT WE
22 HAVE BEEN, OUR JAILS HAVE BEEN MIRED IN SCANDAL, OUR SHERIFF'S
23 BUDGET IS THROUGH THE ROOF, AND HE'S NOW BACK FOR MORE MONEY
24 DESPITE THE FINDINGS OF THE CITIZENS COMMISSION ON JAIL
25 VIOLENCE. AND THIS BOARD OF SUPERVISORS, THOUGH FISCALLY



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1 RESPONSIBLE, HAS TAKEN A TACK IN THAT REGARD THAT IS NOT, TO
2 ME IT DOES NOT SEEM LIKE THE RIGHT WAY FORWARD BECAUSE WE'VE
3 ASKED FOR SOME OF THE INFORMATION GOING FORWARD, AND IT'S BEEN
4 ATTENUATED OUT ABOUT THE SOLUTIONS TO THOSE PROBLEMS IN OUR
5 JAILS. ANOTHER PROBLEM THAT OF COURSE IS FACING US IS THE
6 AFFORDABLE CARE ACT THAT OF COURSE THE GOAL THERE IS GOING TO
7 BE A BETTER DEAL FOR ALL. BUT FOR THE COUNTY OF LOS ANGELES AS
8 WE'VE HEARD OUR HEALTH SERVICES LEADERS DESCRIBE, WE ARE
9 FACING SOME VERY SCARY POTENTIAL OUTCOMES. AND WE HAVE TO
10 IMPROVE THE QUALITY THAT WE ARE PROVIDING IN THE SERVICE. I
11 OFTEN HEAR FROM MR. FUJIOKA AND OTHERS THAT WE'VE NEVER ROLLED
12 BACK THE SERVICES. WELL HERE'S THE THING: 6 OR 7 OR 8 HOURS IN
13 AN EMERGENCY ROOM? THAT'S NOT A STATUS QUO THAT THE PEOPLE AND
14 THE PUBLIC ARE HAPPY WITH. AND WHEN I HEAR -- AND I'M PROUD OF
15 THE SOCIAL WORKERS WHO PROVIDED A PAPER REDUCTION INITIATIVE
16 FOR THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES. THAT IS OF
17 COURSE EXACTLY WHAT'S NEEDED. BUT HOW LONG HAS THIS PROBLEM
18 GONE ON? AND QUITE FRANKLY, THE DEPARTMENT OF CHILDREN AND
19 FAMILY SERVICES STRUCTURALLY IS NOT PROVIDING THE KIND OF
20 QUALITY CARE THAT WE REALLY NEED. WE ARE WORRIED. WE KNOW THAT
21 THE PEOPLE ON THE LINE ARE DOING A GOOD JOB, BUT WE ARE VERY
22 WORRIED ABOUT THAT SYSTEM IN PLACE. AND IT ALL STEMS, REALLY,
23 FROM THE BOARD'S RELIANCE ON THE COUNTY COUNSEL, WHO ARE
24 CURRENTLY BEING INVESTIGATED BY A GROUP -- NOT AN
25 INVESTIGATION THAT WILL RESULT IN ANYTHING OTHER THAN SOME



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1 RECOMMENDATIONS AS WE SEE REGULARLY HERE AT THE COUNTY, BUT
2 THE ISSUE OF THE RISK, THE COUNTY RISK, HOW MUCH MONEY WE ARE
3 DEPLOYING TO PAY TO PAY FOR LAWSUITS. WE SPEND A HUNDRED
4 MILLION-PLUS DOLLARS EVERY YEAR JUST FIGHTING LAWSUITS. AND
5 IT'S VERY, VERY WORRISOME. AND ONE OF THE THINGS THAT CAME UP
6 EARLIER IS THAT THIS BOARD ALSO RELIES HEAVILY ON COMPANIES
7 THAT IT SEEMS TO ME BID COMPETITIVELY. BUT SOMETIMES THAT'S
8 NOT EVEN CLEAR THAT THEY ARE BEST BIDDER AND THEY WALK AWAY IN
9 CONTRACTS THAT RESULT IN-- EFFECTIVELY THEIR JOB IS TO LOWER
10 THE WORKING WAGE DOWN TO AS LOW AS LEGALLY POSSIBLE. AND THAT
11 UPSETS ME BECAUSE THEY CONTINUALLY OUTSMART AND OUTLOBBY OTHER
12 FIRMS THAT WANT TO BRING WORK TO THE COUNTY.

13

14 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH FOR YOUR
15 TESTIMONY.

16

17 **ERIC PREVEN:** YOU'RE WELCOME, SIR.

18

19 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU, SIR. MR. SACHS -- MAY
20 I SAY THAT WE ARE -- AS YOU LEAVE, WE'D ASK THAT YOU DO SO AS
21 QUIETLY AS POSSIBLE. WE ARE STILL IN SESSION. WE APPRECIATE
22 IT. WE KNOW S.E.I.U. IS IN THE HOUSE. BUT WE ARE TRYING TO
23 PROCEED ACCORDINGLY. MR. SACHS.

24



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1 **ARNOLD SACHS:** YES, THANK YOU. GOOD MORNING. ARNOLD SACHS. I
2 CAN APPRECIATE THE FACT THIS NEW SLOGAN FROM S.E.I.U., "TURN
3 UP THE VOLUME", BUT, REALLY, YOU SHOULD LOWER THE VOLUME SO
4 YOU COULD PAY ATTENTION TO WHAT'S BEING SAID. IF YOU HAD HEARD
5 THE C.E.O.'S REPORT ON THE BUDGET, HE MENTIONED THAT THE
6 COUNTY, OVER THE LAST FOUR YEARS, ELIMINATED 2,100 POSITIONS.
7 NOW, HE DIDN'T JUST ELIMINATE. THEY DIDN'T JUST ELIMINATE
8 2,100 POSITIONS. THEY ELIMINATED 2,100 POSITIONS THAT HAD BEEN
9 FUNDED BUT UNFILLED. SO YOU NEED TO ASK YOURSELF THIS QUESTION
10 AS AN S.E.I.U. WORKER. AFTER THE FIRST YEAR THAT THEY
11 ELIMINATED FUNDED UNFILLED POSITIONS, WHY DID YOUR MANAGEMENT,
12 WHY DID YOUR LEADERSHIP ALLOW IT TO CONTINUE FOR THE NEXT TWO,
13 THREE AND FOUR YEARS? FUNDED UNFILLED POSITIONS. TAKE A TEN
14 DOLLAR BILL AND SPLIT IT WITH YOUR FRIEND. EACH ONE OF YOU GET
15 FIVE. TAKE THAT SAME TEN DOLLAR BILL AND GIVE SOME TO GHOST
16 "A" AND YOUR FRIEND. EACH ONE GETS THREE. BUT YOU'RE PAYING A
17 GHOST. SO IF YOU ELIMINATE THAT UNFILLED POSITION, EVERYBODY
18 GETS FIVE. YOU NEED TO FIND OUT WHY UNFILLED POSITIONS ARE
19 BUDGETED IN THE FIRST PLACE AND WHO ALLOWS IT. THAT'S PART
20 NUMBER ONE.

21
22 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT.

23
24 **ARNOLD SACHS:** PART NUMBER TWO YOU WOULD HAVE HEARD THEM TALK
25 ABOUT A.B.109. WELL, THIS IS PROPOSITION 30, WHICH WAS



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1 APPROVED BY VOTERS AMENDS THE STATE CONSTITUTION TO GUARANTEE
2 FUNDS FOR PUBLIC SAFETY SERVICES REALIGNED FROM THE STATE TO
3 COUNTIES UNDER THE 2011 PUBLIC SAFETY RE-ALIGNMENT ACT. THEY
4 GOT MONEY FROM THE GOVERNMENT. AS A MATTER OF FACT, THEY HAD A
5 CLOSED-SESSION HEARING WITH GOVERNOR JERRY BROWN. NOW, I CAN
6 TELL YOU THEY DIDN'T TALK ABOUT THE CONDITION OF THE PAROLEES
7 THAT WERE BEING RELEASED. THEY DIDN'T TALK ABOUT STAFFING
8 NEEDS BECAUSE THEY'VE TALKED ABOUT THAT HERE. THE ONLY THING
9 THEY WOULD HAVE TALKED ABOUT WAS HOW MUCH MONEY THE GOVERNMENT
10 OF THE COUNTY WAS GETTING. AND YOU CAN BE SURE THEY GOT MORE
11 MONEY THAN NECESSARY. JUST LIKE PROP 30 WAS SUPPOSED TO PAY
12 FOR SCHOOLS AND SOME OTHER THINGS, NOBODY MENTIONED THAT IT
13 WOULD BE PAYING FOR THE RE-ALIGNMENT PROGRAM.

14
15 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT.

16
17 **ARNOLD SACHS:** SO YOU NEED TO TURN DOWN THE VOLUME AND LISTEN
18 TO THE FACTS HERE. THE OTHER PART IS: THIS SAME BOARD THAT IS
19 SO FISCALLY RESPONSIBLE MISSED THE MEASURE R TAX INCREASE BY
20 HALF A BILLION DOLLARS. FIVE HUNDRED MILLION DOLLARS THEY'RE
21 SHORT ON THE MEASURE R PROGRAM TO FUND TRANSPORTATION
22 PROJECTS. HOW FISCALLY RESPONSIBLE DO YOU THINK THEY ARE ABOUT
23 THAT?



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU. YOUR TIME EXPIRED.
2 NEXT SPEAKER. YOUR NAME, MA'AM?

3

4 **MYKIAL SOLOMON:** MYKIAL SOLOMON, DAUGHTER OF LYNN SOLOMON WHO
5 WORKS AT PROBATION.

6

7 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. AND OUR
8 FINAL SPEAKER IS PRINCE THOMAS. THANKS VERY MUCH. MICHAL GO
9 AHEAD.

10

11 **MYKIAL SOLOMON:** I THINK MY MOM NEEDS A RAISE BECAUSE SHE IS A
12 HARD WORKING WOMAN WHO STRUGGLES EVERY DAY TO SUPPORT HER
13 FAMILY AND SHOW UP TO HER JOB OF 22 YEARS. SHE HAS SACRIFICED
14 MANY THINGS. I WATCH MY MOTHER GET UP TO GO TO WORK TO HER JOB
15 AS AN OFFICE MANAGER. SHE IS AN INDEPENDENT WOMAN WHO DESERVES
16 A RAISE BECAUSE SHE WORKS SO HARD TO PROVOIDE FOR ME. A RAISE
17 FOR MY MOM MEANS A BETTER LIFE FOR US, NOT ONLY US BUT A
18 BETTER LIFE OR LIVING FOR ALL OF THE PEOPLE WHO HAVE BEEN
19 WORKING HARD. THANK YOU.

20

21 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. DENISE PAZ,
22 PLEASE? DENISE PAZ? PRINCE THOMAS? THOSE ARE THE LAST TWO
23 SPEAKERS. GOING ONCE, GOING TWICE? ALL RIGHT. WE THANK YOU FOR
24 YOUR TESTIMONY, ALL OF YOU WHO CAME TO -- MA'AM? ALL RIGHT.
25 THANK YOU VERY MUCH. THAT CLOSES THE PUBLIC HEARING ON THIS



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1 PARTICULAR ITEM, S-1. MEMBERS OF THE BOARD, QUESTIONS,
2 COMMENTS THAT YOU WISH FOR US TO ENTERTAIN? WE'LL TAKE A
3 MOMENT FOR YOU TO EXIT. MEMBERS OF THE BOARD, IT IS OUR
4 OBJECTIVE TO TAKE A RECESS AT 12:30. WE'LL DRIVE TOWARD THAT
5 OBJECTIVE. QUESTIONS OR COMMENTS FOR THE C.E.O. ON THE BUDGET?
6 MR. ANTONOVICH.

7

8 **SUP. ANTONOVICH:** MR. CHAIRMAN, THE 2012/2013 PROPOSED BUDGET
9 IS, LET ME COMMEND THE C.E.O. THAT IS THE FIRST TIME THE
10 REVENUES HAVE STABILIZED AND THERE'S NO BUDGET GAP. WHILE
11 THERE'S NO BUDGET GAP, THE COUNTY STILL HAS A NUMBER OF FISCAL
12 UNCERTAINTIES, SUCH AS THE IMPACT OF RE-ALIGNMENT ON THE
13 COUNTY'S PUBLIC SAFETY, WHICH NEEDS TO BE FULLY FUNDED IN THE
14 WAKE OF THE RISING CRIME AND INCREASED RESPONSIBILITIES DUE TO
15 THIS PROGRAM. THE SHERIFF'S STRUCTURAL BUDGET DEFICIT NEEDS TO
16 BE ADDRESSED. THE PUBLIC EXPECTS TIMELY RESPONSE TIMES
17 PROACTIVE AND THOROUGH INVESTIGATIONS AND PROPER CONSEQUENCES
18 INCLUDING SERVING FULL JAIL SENTENCES, NOT 10 TO 15 PERCENT OF
19 A SENTENCE. RE-ALIGNMENT HAS SHIFTED OVER 14,700 PAROLEES TO
20 PROBATION OF SUPERVISION SINCE OCTOBER OF 2011. NEARLY 60
21 PERCENT ARE VERY HIGH RISK OR HIGH RISK WITH 39 PERCENT MEDIUM
22 RISK AND ONLY 1.6 PERCENT LOW RISK. OVER 11,643 OFFENDERS HAVE
23 NOW BEEN SENTENCED TO COUNTY JAIL INSTEAD OF STATE PRISON,
24 WHICH MORE THAN HALF ARE CURRENTLY SERVING THEIR TIME. AND
25 SOME OF THOSE YEARS OF THAT THEY ARE NOW SENTENCED TO A COUNTY



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1 JAIL EXCEED 8, 10 AND 20 YEARS. AND THEN WE HAVE THE
2 IMPLEMENTATION OF THE HEALTH CARE REFORM, IMPLEMENTATIONS MADE
3 OF THE RECOMMENDATIONS BY THE JAIL VIOLENCE COMMISSION AND THE
4 UNFUNDED MANDATES FROM THE STATE SUCH AS THE STORM WATER
5 CLEANUP WHICH IS A STATE RESPONSIBILITY AND OUGHT TO BE
6 REIMBURSED OR PAID FOR. SO EVEN THOUGH THE COUNTY FACES
7 VARIOUS FISCAL UNCERTAINTIES, IT'S IMPORTANT WE RECOGNIZE THE
8 PARTNERSHIP BETWEEN OUR LABOR PARTNERS AND THE COUNTY. WITHOUT
9 THAT PARTNERSHIP, THE COUNTY WOULD FIND ITSELF IN THE SAME
10 SITUATION AS THE CITY OF SAN BERNADINO, THE CITY OF STOCKTON,
11 EVEN THE CITY OF LOS ANGELES WHO ARE ON THE VERGE OF
12 BANKRUPTCY OR FISCAL CHAOS. AND ALTHOUGH THIS IS THE FIRST
13 YEAR THE COUNTY HAS PULLED OUT OF THE RED INTO THE BLACK,
14 WE'RE STILL NOT OUT OF THE WOODS YET. SO IT'S IMPORTANT THAT
15 THE BOARD CONTINUE TO HAVE PRUDENT AND RESPONSIBLE FINANCIAL
16 PRACTICES AND CONTINUE WITH CAUTION. I'M VERY HAPPY TO
17 ANNOUNCE THAT THE ADDITION OF 50 INSTITUTIONS FOR MENTAL
18 DISEASE BEDS HAVE BEEN ADDED TO THE MENTAL HEALTH BUDGET.
19 SINCE 2008, WE HAVE HAD 274 PATIENTS WHICH HAVE SUCCESSFULLY
20 TRANSFORMED -- TRANSITIONED 223 PATIENTS OR 80 PERCENT INTO
21 COMMUNITY-BASED HOUSING AND BACK TO A PRODUCTIVE LIFE. THIS
22 HAS REDUCED THE COUNTY'S COST FOR SERVING THESE FRAGILE
23 CLIENTS IN THE COUNTY'S HOSPITAL OR JAIL SYSTEM. THE C.E.O.
24 HAS CLUSTERS THAT ARE MANAGED BY DEPUTY C.E.O.S, MANAGING
25 C.E.O.S AND STAFF. THEIR JOB RESPONSIBILITIES ARE TO MANAGE



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1 AND DELEGATE PROJECTS AND INITIATIVES UNDER THEIR PURVIEW. IN
2 ADDITION, THEY HAVE CREATED THE SERVICES INTEGRATION BRANCH
3 WHOSE MISSION IS TO COORDINATE PROJECTS AND INITIATIVES AND
4 INTEGRATE SERVICE DELIVERY SYSTEMS WITHIN EACH OF THE
5 DEPARTMENTS. HOWEVER, THE RECOMMENDED BUDGET CONTAINS THE
6 ADDITION OF A SENIOR STAFF POSITION IN THE C.E.O. WITH A
7 SALARY OF 265,000 DOLLARS. THE FUNCTION OF THE POSITION ARE
8 REDUNDANT BECAUSE OF SERVICES INTEGRATION BRANCH AND OTHER
9 STAFF ALREADY MANAGE ACROSS CLUSTERS. THE QUESTION IS HOW DOES
10 THE ADDED POSITION DIFFER FROM THE NUMEROUS OTHER POSITIONS
11 INTENDED TO COORDINATE ACROSS CLUSTER ACTIVITIES?

12

13 **C.E.O. FUJIOKA:** SIR, ON THAT PARTICULAR ITEM, I HAVE A COUPLE
14 ITEMS IN THE PROPOSED BUDGET I NEED TO CALL OUT. I HAVE
15 CIRCULATED A MEMO ASKING THAT WE DEFER ANY DECISION OF THAT
16 ITEM UNTIL FINAL CHANGES. THIS WILL GIVE MYSELF AND THERE ARE
17 A COUPLE OTHERS I'LL MENTION SHORTLY, TIME TO WORK WITH EACH
18 OFFICE AND MOST IMPORTANTLY WITH YOUR POLICY DEPS TO EXPLAIN
19 THE FURTHER JUSTIFICATION FOR THOSE ITEMS. SO IN ADDITION TO
20 THE ITEM OF THE C.E.O., THERE ARE SEVERAL ITEMS IN BOTH
21 PROBATION AND FIRE THAT WE'D LIKE TO ESSENTIALLY PUT ON HOLD
22 UNTIL FINAL CHANGES UNTIL WE HAVE TIME TO GO INTO YOUR
23 RESPECTIVE OFFICES AND PROVIDE THAT FULL JUSTIFICATION.

24



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1 **SUP. ANTONOVICH:** AND HOW MANY BUDGETED BUT UNFILLED POSITIONS
2 ARE IN THE BUDGET? AND WHAT IS THE COST OF THOSE POSITIONS?

3

4 **C.E.O. FUJIOKA:** IN THE TOTAL BUDGET?

5

6 **SUP. ANTONOVICH:** YES.

7

8 **C.E.O. FUJIOKA:** WELL, I DON'T HAVE THAT WITH ME RIGHT NOW. WE
9 COULD GET THAT TO YOU.

10

11 **SUP. ANTONOVICH:** COULD WE HAVE A REPORT ON THE CURRENT
12 2012/'13 BUDGET ON UNFILLED POSITIONED THAT HAVE BEEN
13 BUDGETED?

14

15 **C.E.O. FUJIOKA:** YES, SIR.

16

17 **SUP. ANTONOVICH:** GET THAT REPORT?

18

19 **C.E.O. FUJIOKA:** YES, SIR.

20

21 **SUP. ANTONOVICH:** THE BUDGET INCLUDES SEVERAL, APPROXIMATELY A
22 QUARTER MILLION DOLLARS FOR MANAGEMENT AND TRAINING BUT DOES
23 NOT GIVE SPECIFICS ON EITHER. SO COULD YOU EXPLAIN WHAT THE
24 FUNDS WOULD BE USED FOR, ESPECIALLY IN LIGHT OF THE FACT THAT
25 THE EXECUTIVE OFFICE ALREADY MANAGES BOARD REQUESTS?



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1

C.E.O. FUJIOKA: THAT'S ONE OF THE ITEMS THAT WHEN I MENTIONED THE ITEMS OF THE C.E.O., I'M MORE THAN HAPPY DURING THE COURSE OF THE NEXT MONTH BEFORE -- BECAUSE TODAY IS ONLY THE PROPOSED BUDGET. SO UNTIL WE HAVE THE ACTUAL FINAL BUDGET IN FRONT OF YOU, WE CAN DEFER THOSE. WHAT WE'RE LOOKING AT IS TRAINING FOR NOT ONLY OUR BUDGET STAFF BUT ALSO FOR MANAGERS IN THE DEPARTMENT. IT WAS A CURTAILMENT THAT WAS CUT THROUGH THESE LAST THREE YEARS THAT WE'D LIKE TO RESTORE, BUT I WILL BE PROVIDING MORE INFORMATION TO EACH OFFICE.

11

SUP. ANTONOVICH: IN THE HEALTH DEPARTMENT, THEY'RE EXPECTING TO ADD 357 POSITIONS TO ADDRESS PROJECTED WORKLOAD INCREASE AND MEDI-CAL WITH PROJECTED HEALTHCARE REFORM. THEY ARE NOW AS PART OF THE D.P.S.S. THEY ARE ASKING FOR NEW POSITIONS. THE QUESTION IS SHOULD THESE BE TEMPORARY BECAUSE WE DON'T KNOW WHAT WOULD HAPPEN IF THE INCREASE IS GOING TO BE LOWER THAN EXPECTED AND WHY WOULD THE COUNTY COMMIT TO HIRING MORE THAN 100 NEW STAFF POSITIONS WITHOUT WAITING TO SEE IF THEY WOULD BE NEEDED, IF THAT PROJECTED INCREASE IS ACTUALLY AN INCREASE?

21

C.E.O. FUJIOKA: WELL, WE DON'T HAVE THE FINAL BUDGET REQUESTS IN HEALTH SERVICES. WE'RE WORKING WITH THEM RIGHT NOW. IT'S A GREAT QUESTION BECAUSE OF THE UNKNOWN ASSOCIATED WITH THE AFFORDABLE CARE ACT, THE POSITIONS FOR D.P.S.S. ARE RELATED TO



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1 THE ENROLLMENT PROCESS FOR HEALTHY L.A. PROGRAM. THAT'S AN
2 ITEM THAT WE WILL REPORT BACK TO YOU.

3

4 **SUP. ANTONOVICH:** THE STATE, THE DEPARTMENT OF HEALTH SERVICES
5 IS CONTINUING TO DEVELOP ITS ANALYSIS ON THE AFFORDABLE CARE
6 ACT, THE POTENTIAL IMPACT OF A.C.A. HAS NOT BEEN FACTORED INTO
7 THE BUDGET BEING RECOMMENDED. AND THE DEPARTMENT OF HEALTH IS
8 SCHEDULED TO PROVIDE ITS MULTIYEAR FISCAL FORECAST ON MAY
9 14TH, NEXT MONTH. WOULD THE IMPACT OF HEALTH CARE REFORM BE
10 INCLUDED IN THIS FORECAST? AND WILL THE BOARD BE PROVIDED WITH
11 THIS INFORMATION?

12

13 **C.E.O. FUJIOKA:** AS PREVIOUSLY STATED, WE'RE IN AN AGGRESSIVE
14 ADVOCACY MODE WITH THE ADMINISTRATION AND WITH THE STATE ON
15 THE IMPACT OF THE AFFORDABLE CARE ACT, SPECIFICALLY AS IT
16 RELATES TO OUR 1991 RE-ALIGNMENT DOLLARS. IT'S HOPED THAT BY
17 THAT TIME WE WILL HAVE CLARITY, IF WE DO HAVE CLARITY: YES, IT
18 WILL BE INCLUDED; IF WE DON'T, WE'LL CONTINUE TO UPDATE YOUR
19 BOARD AS INFORMATION BECOMES AVAILABLE.

20

21 **SUP. ANTONOVICH:** AND EACH YEAR WE PAY THE INCREASED COSTS OF
22 HEALTHCARE INSURANCE FOR OUR COUNTY EMPLOYEES. WHAT WAS THE
23 COST THAT THE COUNTY PAID FOR THIS INCREASE CARE BENEFIT FOR
24 OUR COUNTY EMPLOYEES LAST YEAR?

25



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1 **C.E.O. FUJIOKA:** WELL, FOR THIS PAST YEAR, THE INCREASE WAS
2 ABOUT 92 MILLION DOLLARS FOR NOT ONLY HEALTH, BUT ALL
3 BENEFITS, HEALTH, DENTAL AND RETIREMENT. SO EVEN -- AND IT'S
4 UNFORTUNATE THAT THE EMPLOYEES HAVE LEFT THE ROOM -- EVEN
5 THESE VERY, VERY DIFFICULT TIME ALTHOUGH A COST OF LIVING
6 INCREASE WAS NOT PROVIDED, THE COUNTY STEPPED UP, IT
7 MAINTAINED THE HEALTH, DENTAL AND RETIREMENT BENEFITS TO THE
8 TUNE OF IN EXCESS OF 92 MILLION DOLLARS. THAT'S VERY, VERY
9 SIGNIFICANT TO RECOGNIZE.

10

11 **SUP. ANTONOVICH:** THE COUNTY'S UNFUNDED PENSION LIABILITY IS
12 APPROXIMATELY 12 BILLION DOLLARS. AND THE UNFUNDED RETIREE
13 HEALTHCARE COSTS IS APPROXIMATELY 23 BILLION DOLLARS. BESIDES
14 THE 458 MILLION DOLLARS DEPOSITED IN THE OTHER POST-EMPLOYMENT
15 BENEFITS TRUST FUND LAST YEAR, WHAT OTHER PLANS ARE THERE TO
16 FULLY FUND THE COUNTY'S PENSION LIABILITY AND RETIRED
17 HEALTHCARE COSTS?

18

19 **C.E.O. FUJIOKA:** WITH RESPECT TO PENSIONS, THIS BOARD, BACK IN
20 THE '80S, MADE CHANGES TO A PENSION PROGRAM THAT EXCEED WHAT
21 THE STATE HAS DONE. THAT DOESN'T MEAN WE NEED TO STOP. THAT
22 MEANS WE NEED TO CONSTANTLY LOOK AT IT. WITH RESPECT TO
23 RETIREE HEALTHCARE, I ABSOLUTELY AGREE WITH YOU. OUR CURRENT
24 PROGRAM IS NOT SUSTAINABLE GIVEN THE SIZE OF THE UNFUNDED
25 LIABILITY. WE HAVE RECOMMENDATIONS THAT WE WILL BE DISCUSSING



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1 WITH THIS BOARD AND WILL BE TAKING TO THE NEGOTIATIONS TABLE.
2 THE ONE THING I DO HAVE IS OUR CURRENT RETIREMENT PLAN IS
3 FUNDED AT ABOUT 77 PERCENT. THAT FUNDING STATUS IS IMPROVING,
4 TO A LARGE EXTENT, AS A CONSEQUENCE OF INVESTMENT GAINS OR
5 INVESTMENT LOSSES OVER THE PAST SEVERAL YEARS. THEY'VE HAD
6 LIKE ALL OF US, PERSONAL AND PROFESSIONAL, HAVE HAD
7 SIGNIFICANT INVESTMENT LOSSES. AS THAT IMPROVES, IT ABSOLUTELY
8 IMPROVES THE FUNDING STATUS, FUNDING LEVEL STATUS. BUT UNLIKE
9 RETIREE HEALTHCARE, WE'RE IN A PAY-AS-YOU-GO SITUATION, AS YOU
10 KNOW. AND SO THAT'S A PROGRAM WE NEED TO LOOK AT IN A VERY
11 CRITICAL WAY BECAUSE AS WE ALL KNOW, IT'S NOT SUSTAINABLE
12 UNLESS WE MAKE SOME CHANGES.

13

14 **SUP. ANTONOVICH:** THERE WILL BE CHANGES. SO THOSE CHANGES, DO
15 THEY COME FROM LACERA? OR DO THEY COME FROM THE COUNTY
16 NEGOTIATING WITH LABOR, OR BOTH?

17

18 **C.E.O. FUJIOKA:** IT WILL BE BOTH. YES, SIR.

19

20 **SUP. ANTONOVICH:** IT BEGINS WITH THE COUNTY OR BEGINS WITH
21 LACERA?

22

23 **C.E.O. FUJIOKA:** WELL WE HAVE THIS IN THE LACERA-ADMINISTERED
24 PROGRAM SO WE WOULD HAVE TO DO IT IN CONCERT WITH LACERA. BUT
25 WE'RE STILL THE FUNDING AGENCY.



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1

2 **SUP. ANTONOVICH:** SO WE'D BEGIN THE PROCESS AND THEN WE INCLUDE
3 LACERA?

4

5 **C.E.O. FUJIOKA:** YES, WE WILL DO THAT AND WE WILL KEEP YOU
6 APPRISED.

7

8 **SUP. ANTONOVICH:** THANK YOU.

9

10 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU, SUPERVISOR
11 ANTONOVICH. SUPERVISOR KNABE, PLEASE.

12

13 **SUP. KNABE:** YEAH, I HAVE SEVERAL QUESTIONS. FIRST OF ALL IN
14 REGARDS TO THE 10 MILLION DOLLARS EXPENDITURE ON THE WATER
15 ISSUE? I UNDERSTAND THAT ABOUT HALF OF IT IS FOR EMPLOYEES AND
16 THE OTHER HALF IS FOR CONSULTANTS? WHAT ARE THE -- MY QUESTION
17 IS WHAT ARE THE 25 NEW EMPLOYEES GOING TO BE DOING? WHAT ARE
18 THE CONSULTANTS GOING TO BE DOING?

19

20 **C.E.O. FUJIOKA:** WE CAN WORK WITH THE DEPARTMENT OF PUBLIC
21 WORKS TO GIVE YOU A DETAILED BREAKDOWN ON WHAT THOSE POSITIONS
22 WILL BE DOING. BOTH FOR COUNTY STAFF AND THE CONSULTANTS.
23 WE'LL HAVE THAT AVAILABLE WITHIN A FEW WEEKS. AND THEN WE CAN
24 HAVE A FURTHER DISCUSSION AS WE GET TO FINAL CHANGES.

25



**The Meeting Transcript of
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1 **SUP. KNABE:** SO WHEN WE HAVE A FINAL DISCUSSION, THEN WE WILL
2 GET TO FINAL CHANGES?

3

4 **C.E.O. FUJIOKA:** YES, SIR.

5

6 **SUP. KNABE:** WHAT IS THE STRATEGY TO RECOUP THE REVENUE THAT IS
7 DUE US TO THE TUNE OF A LITTLE OVER 200 MILLION DOLLARS THAT
8 WE CONTINUE TO HAVE AS LONG-TERM RECEIVABLES? IS THERE A
9 STRATEGY TO COLLECT THOSE DOLLARS?

10

11 **C.E.O. FUJIOKA:** WE'VE SCENE IMPROVEMENTS WITH RESPECT TO THE
12 LONG-TERM RECEIVABLE FOR MEDICARE AND MEDI-CAL. WE HAVE SEEN
13 SOME IMPROVEMENTS FROM THE STATE. IT'S STILL AN ISSUE THAT
14 CREATES A SIGNIFICANT CHALLENGE. AND WE CAN GIVE YOU AN
15 UPDATE.

16

17 **SUP. KNABE:** YEAH. BECAUSE I THINK THERE'S ADDITIONAL NUMBERS
18 AS IT RELATES TO 109 REIMBURSEMENT, AS WELL, ISN'T THERE?
19 DON'T WE HAVE SOME RECEIVABLES OUTSTANDING THERE THAT ARE
20 SIGNIFICANT?

21

22 **C.E.O. FUJIOKA:** I'D HAVE TO REPORT BACK ON THAT. I HAVEN'T
23 HEARD ANY SIGNIFICANT PROBLEMS WITH THE 109 MONEY BUT I'LL
24 HAVE TO REPORT BACK.

25



**The Meeting Transcript of
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1 **SUP. KNABE:** THE OTHER ITEM IS IN THE DEPARTMENT OF HEALTH
2 SERVICES, WHAT IS THE PLAN TO PAY FOR THOSE 55 ITEMS THAT ARE
3 COVERED BY THE BOND FINANCING UNDER S.E.M.B.? AND HOW ARE WE
4 GOING TO PAY FOR IT IN THE SIXTH YEAR? DO WE HAVE ANY IDEA OR
5 STRATEGY FOR THAT?

6

7 **C.E.O. FUJIOKA:** THAT WOULD COME OUT OF THE DEPARTMENT OF
8 HEALTH SERVICES GENERAL FUND.

9

10 **SUP. KNABE:** STRAIGHT GENERAL FUND?

11

12 **C.E.O. FUJIOKA:** YES, SIR.

13

14 **SUP. KNABE:** THE OTHER QUESTION AS IT RELATES TO
15 ADMINISTRATION, THE BUDGET FOR D.P.S.S., I.H.S.S. PROGRAM
16 GOING UP BY 1.4 MILLION DOLLARS. THAT'S PRETTY SIGNIFICANT FOR
17 THE ADMINISTRATION. WHAT'S THE REASON FOR THAT SIGNIFICANT
18 INCREASE?

19

20 **C.E.O. FUJIOKA:** WE'LL HAVE TO REPORT BACK ON THAT. IF YOU
21 LIKE, WE CAN HAVE STAFF COME DOWN TO HOLD THAT, BUT WE'D HAVE
22 TO REPORT BACK.

23

24 **SUP. KNABE:** WELL IF YOU CAN REPORT BACK AT LEAST SOME POINT
25 I'D LIKE AN ANSWER TO THAT.



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1

2 **C.E.O. FUJIOKA:** WE'LL DO THAT FOR THE ENTIRE BOARD.

3

4 **SUP. KNABE:** ALSO, TWO THINGS, ONE IS THE SUMMER YOUTH JOBS
5 PROGRAM. I UNDERSTAND THAT IS FULLY FUNDED, IS THAT CORRECT?

6

7 **C.E.O. FUJIOKA:** IT WILL BE FUNDED AT 5 MILLION DOLLAR LEVEL,
8 SAME AS LAST YEAR. WE'RE ABLE TO GET -- TO ADD OUR
9 APPROPRIATIONS SIMILAR TO LAST YEAR AND MATCH IT WITH MONEY
10 FROM THE FEDERAL GOVERNMENT.

11

12 **SUP. KNABE:** AND THE SAME FOR THE SUMMER GANG ENFORCEMENT FOR
13 THE SHERIFF'S DEPARTMENT?

14

15 **C.E.O. FUJIOKA:** THE LEVEL OF FUNDING WILL BE THE SAME.

16

17 **SUP. KNABE:** BE THE SAME?

18

19 **C.E.O. FUJIOKA:** YES, SIR.

20

21 **SUP. KNABE:** BUT IT IS FUNDED?

22

23 **C.E.O. FUJIOKA:** YES.

24



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1 **SUP. KNABE:** AND THEN FINALLY THERE ARE SEVEN NEW POSITIONS FOR
2 RISK MANAGEMENT THE PROBATION DEPARTMENT. WILL THEY BE DOING?
3 IS THERE A JOB DESCRIPTION OR ARE THOSE SEVEN NEW ITEMS?

4

5 **C.E.O. FUJIOKA:** WHEN I MENTIONED THREE DEPARTMENTS, INCLUDING
6 MY OWN OFFICE, THE REQUEST FOR NEW POSITIONS WILL BE PLACED ON
7 HOLD PENDING ADDITIONAL JUSTIFICATION AND INFORMATION BEING
8 PROVIDED TO THE BOARD. AND THAT IS THE PROBATION, WE WILL BE
9 PROVIDING THAT INFORMATION TO SHOW -- IN WORKING WITH OUR
10 CHIEF PROBATION OFFICER -- TO SHOW WHY HE NEEDS THOSE
11 POSITIONS AND THE BENEFIT THEY'LL PROVIDE.

12

13 **SUP. KNABE:** WHAT ABOUT THE NEW RED TEAM IN D.H.R.? IS THERE A
14 LIST OF PROBLEM AREAS THEY'RE GOING TO BEGIN TO WORK ON
15 IMMEDIATELY? DO WE HAVE PRIORITIES ON THAT?

16

17 **C.E.O. FUJIOKA:** ABSOLUTELY. WE'LL PROVIDE THAT LIST TO YOU.

18

19 **SUP. KNABE:** FINALLY THE CARRYOVER IN THE KATIE A. FUNDING.
20 DON'T WE HAVE THE PLAN TO SPEND DOWN THAT MONEY?

21

22 **C.E.O. FUJIOKA:** WHEN YOU SAY SPEND DOWN THE MONEY?

23



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1 **SUP. KNABE:** IT IS A VERY SIGNIFICANT CARRYOVER ONCE AGAIN. ARE
2 WE SPENDING IT IN THE RIGHT AREAS? ARE WE DOING WHAT WE NEED
3 TO DO WITH IT?

4

5 **C.E.O. FUJIOKA:** OH, I'M SORRY, I UNDERSTAND NOW. THE DIRECTOR
6 OF D.C.F.S., WE CAN WORK WITH HIM TO LAY OUT HIS BUDGET AND
7 HIS PROJECTED EXPENDITURES FOR KATIE A. I THINK WITH THE NEW
8 DIRECTOR, THERE'S BEEN A HEIGHTENED FOCUS ON THAT PROGRAM.

9

10 **SUP. KNABE:** OKAY. MR. CHAIRMAN, THOSE ARE MY QUESTIONS, THANK
11 YOU.

12

13 **SUP. RIDLEY-THOMAS, CHAIRMAN:** SUPERVISOR YAROSLAVSKY, ANY
14 QUESTIONS OR COMMENTS AT THIS POINT? I'M GOING TO CALL FOR
15 THEM IF THERE ARE ANY SUCH MOTIONS. ALL RIGHT? ANY MOTIONS TO
16 BE HEARD WITH RESPECT TO S-1 AT THIS POINT? NOTHING FROM THE
17 FIRST DISTRICT, NOTHING FROM THE THIRD DISTRICT, NOTHING FROM
18 THE FOURTH DISTRICT. FIFTH DISTRICT?

19

20 **SUP. ANTONOVICH:** JUST THAT AGAIN I MOVE THE FOLLOWING THREE
21 ITEMS BE PLACED IN PROVISIONAL FINANCE UNIT, THE SPECIFIC
22 DETAILS OF THE FUNDS WILL BE SENT AS JUSTIFICATION PROVIDED
23 FOR THE TRAINING, DOCUMENT MANAGEMENT AND CHILDREN'S SERVICES
24 INTEGRATION.

25



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THAT'S BEFORE US. WE
2 HAVE THE ADJUSTMENTS PURSUANT TO THE C.E.O.'S REPORT. AS TO
3 THOSE THINGS THAT WILL BE MOVED FORWARD FOR FINAL APPROVAL,
4 THEY HAVE BEEN DELINEATED. AR MR. FUJIOKA, YOU MIGHT WANT TO
5 SPECIFY THAT FON THE EXECUTIVE OFFICER HAS CAPTURED THEM? NO?
6 SIR.

7

8 **C.E.O. FUJIOKA:** WHAT I HAD MENTIONED THE POSITIONS THAT ARE
9 CURRENTLY RECOMMENDED FOR THE PROBATION DEPARTMENT, FIRE
10 DEPARTMENT AND THE C.E.O. WILL BE PLACED ON HOLD PENDING OUR
11 RESPECTIVE OFFICES PROVIDING ADDITIONAL INFORMATION TO THE
12 BOARD THAT FULLY JUSTIFIES THE POSITION.

13

14 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. EVERYONE'S CLEAR
15 ABOUT THAT. MR. YAROSLAVSKY?

16

17 **SUP. YAROSLAVSKY:** THAT'S NOT WHAT I THINK MR. ANTONOVICH'S
18 MOTION --

19

20 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THAT'S NOT IN LIEU OF THE
21 MOTION.

22

23 **SUP. YAROSLAVSKY:** I THOUGHT IT WAS IN LIEU.

24



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1 **C.E.O. FUJIOKA:** OH NO. WHAT I CLARIFIED WAS JUST THE
2 POSITIONS. WE'RE STILL ABIDING BY SUPERVISOR ANTONOVICH'S
3 MOTION FOR THE OTHER TWO ITEMS. I DIDN'T WANT TO BE REDUNDANT.

4

5 **SUP. YAROSLAVSKY:** AND ON THE FIRST ITEMS ON THE PROBATION/FIRE
6 DEPARTMENT, I WANT TO MAKE IT CLEAR THAT BEFORE THOSE
7 POSITIONS ARE UNFROZEN, IT WOULD REQUIRE BOARD APPROVAL. NOT
8 INFORMAL APPROVAL BUT ACTUAL BRINGING IT BACK TO THE BOARD.

9

10 **C.E.O. FUJIOKA:** OH ABSOLUTELY.

11

12 **SUP. YAROSLAVSKY:** THAT WOULD BE MY AMENDMENT TO MR. FUJIOKA'S
13 RECOMMENDATION.

14

15 **SUP. RIDLEY-THOMAS, CHAIRMAN:** AMENDMENT IS STATED WITH
16 EXPLICIT CLARITY.

17

18 **C.E.O. FUJIOKA:** SIR, IF I CAN, BECAUSE TODAY -- EVERYTHING
19 PRESENTED TODAY IS IN THE PROPOSED BUDGET, NOTHING WILL BE
20 DONE, NOTHING WILL MOVE FORWARD UNTIL THE BOARD TAKES FINAL
21 ACTION IN JUNE. NOTHING.

22

23 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT.

24



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The Los Angeles County Board of Supervisors**

1 **C.E.O. FUJIOKA:** SO PARTICULARLY THESE POSITIONS THAT YOU JUST
2 MENTIONED, THOSE IN PROBATION, FIRE, C.E.O.

3

4 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. EVERYTHING ELSE IN
5 THE BUDGET, ALTHOUGH IN A GENERAL SENSE, IS UNDERSTOOD THAT IT
6 HAS TO COME BACK FOR FINAL APPROVAL.

7

8 **C.E.O. FUJIOKA:** ABSOLUTELY.

9

10 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THE BOARD CHOOSES TO FOCUS ON
11 THOSE THREE AREAS SO THAT WE ARE ALL CLEAR. AND IT IS THE
12 BOARD'S UNDERSTANDING THAT THE CHIEF EXECUTIVE OFFICER WILL
13 PROVIDE FURTHER DETAIL WITH RESPECT TO THOSE ITEMS PRIOR TO IT
14 COMING BACK SO THAT THERE IS CLARITY AS TO THE BOARD'S
15 UNDERSTANDING AND SUPPORT FOR THE SAME. I DO NOT HEAR THE
16 BOARD RAISING QUESTIONS ABOUT ANYTHING OVER AND ABOVE THAT AT
17 THIS MOMENT. AM I CORRECT? THOSE ARE THE THREE AREAS?

18

19 **SUP. YAROSLAVSKY:** THE ONLY THING I WANT TO BE CLEAR ON BECAUSE
20 IT'S NOT CLEAR TO ME IS THAT THESE POSITIONS THAT ARE BEING
21 FROZEN, TO BE UNFROZEN WOULD REQUIRE A BOARD ACTION. I
22 APPRECIATE MR. FUJIOKA IS TRYING TO MANAGE THIS IN A WAY
23 THAT'S UNDERSTANDABLY EASIER FOR HIS BUREAUCRACY TO HANDLE,
24 WHICH I APPRECIATE. BUT I THINK ON THESE ITEMS THAT TO
25 UNFREEZE THEM WOULD REQUIRE A BOARD ACTION.



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1

2 **C.E.O. FUJIOKA:** UNDERSTOOD.

3

4 **SUP. YAROSLAVSKY:** WHICH IS UNDERSTOOD. SACHI, IF YOU CAN
5 INCLUDE THAT.

6

7 **SUP. RIDLEY-THOMAS, CHAIRMAN:** SHE'S CAPTURED IT. ALL RIGHT. IF
8 THERE'S NOTHING MORE TO BE DISCUSSED ON THE MATTER, WE HAVE S-
9 1 AS AMENDED PURSUANT TO THE ANTONOVICH MOTION, AS AMENDED
10 PURSUANT TO THE YAROSLAVSKY MOTION. IF THERE ARE NO MORE
11 FURTHER COMMENTS TO BE ENTERTAINED OR QUESTIONS TO BE ASKED,
12 SUPERVISOR KNABE MOVES. SUPERVISOR ANTONOVICH SECONDS. PLEASE
13 RECORD THE VOTE WITHOUT OBJECTION. THANK YOU. LET'S MOVE TO
14 THE NEXT ITEM. MEMBERS OF THE BOARD, WE DID INDICATE THAT WE
15 HAVE ITEMS TO DISCUSS IN CLOSED SESSION. WE HAVE A STANDING
16 ITEM TO ADDRESS AT ONE O'CLOCK. WE WILL NOW RECESS INTO CLOSED
17 SESSION. MADAM EXECUTIVE OFFICER.

18

19 **SACHI HAMAI, EXEC. OFFICER:** IN ACCORDANCE WITH BROWN ACT
20 REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF
21 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM
22 NUMBER CS-1, CONFERENCE WITH LABOR NEGOTIATOR WILLIAM T
23 FUJIOKA AND DESIGNATED STAFF. ITEM NUMBER CS-2, PUBLIC
24 EMPLOYMENT CONSIDERATION OF CANDIDATES FOR THE POSITION OF
25 INSPECTOR GENERAL FOR OVERSIGHT AND MONITORING OF THE



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1 SHERIFF'S DEPARTMENT, ITEM NUMBER CS-3, CONFERENCE WITH LEGAL
2 COUNSEL REGARDING INITIATION OF LITIGATION, ONE CASE, AND ITEM
3 NUMBER CS-4, CONFERENCE WITH LEGAL COUNSEL REGARDING
4 SIGNIFICANT EXPOSURE TO LITIGATION AS INDICATED ON THE POSTED
5 AND SUPPLEMENTAL AGENDAS. THANK YOU.

6

7

8

[CLOSED SESSION]

9

10

11 **SUP. RIDLEY-THOMAS, CHAIRMAN:** MADAM EXECUTIVE OFFICER, PLEASE.

12

13 **LORAYNE LINGAT:** MR. CHAIR, THE FOLLOWING IS A REPORT OF ACTION
14 TAKEN IN CLOSED SESSION. ITEMS CS-1, CS-2 AND CS-4 THERE'S NO
15 REPORTABLE ACTION. ON ITEM CS-3, CONFERENCE WITH LEGAL COUNSEL
16 REGARDING INITIATION OF LITIGATION, THE BOARD AUTHORIZED
17 COUNTY COUNSEL TO FILE A PETITION TO REVIEW THE DECISION OF
18 THE FEDERAL AVIATION ADMINISTRATION TO CLOSE THE CONTRACT AIR
19 TRAFFIC CONTROL TOWERS AT WHITEMAN AIRPORT AND FOX AIR FIELD.
20 THE VOTE OF THE BOARD WAS UNANIMOUS WITH ALL SUPERVISORS BEING
21 PRESENT.

22

23 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. LET'S
24 PROCEED TO THE NEXT ITEM BEFORE US.

25



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1 **LORAYNE LINGAT:** THAT WILL BE ITEM S-2.

2

3 **SUP. RIDLEY-THOMAS, CHAIRMAN:** S-2, THOSE WHO ARE HERE TO
4 ADDRESS THAT PARTICULAR ITEM, IF YOU WOULD COME FORWARD, WE
5 APPRECIATE IT. IT IS THE REPORT BY THE SHERIFF ON
6 IMPLEMENTATION OF MERRICK BOBB AND O.I.R. MERRICK BOBB AND
7 MIKE GENNACO'S RECOMMENDATIONS. PLEASE PROCEED.

8

9 **SHERIFF LEE BACA:** GOOD AFTERNOON, MR. CHAIR AND MEMBERS OF THE
10 BOARD, I'M HERE IN RESPONSE TO A REQUEST MADE FEBRUARY 19,
11 2013 CONCERNING THE MERRICK BOBB OFFICE OF INDEPENDENT REVIEW
12 REPORT AND SPECIFICALLY IN REGARDS TO ITEMS NUMBER 1, NUMBER
13 5, NUMBER 9 AND NUMBER 13.

14

15 **SUP. RIDLEY-THOMAS, CHAIRMAN:** YES, SIR.

16

17 **SHERIFF LEE BACA:** I WOULD ASK THE CHAIR IF I MAY IF I COULD
18 HAVE ASSISTANT SHERIFF MCDONALD INITIATE THE RESPONSE. AND IF
19 YOU NEED ME TO CONTINUE WITHIN THAT CONTEXT, SIR, I'D BE HAPPY
20 TO DO SO.

21

22 **SUP. RIDLEY-THOMAS, CHAIRMAN:** SHERIFF MCDONALD, PLEASE
23 PROCEED.

24



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1 **TERRI MCDONALD:** GOOD AFTERNOON, MR. CHAIR AND MEMBERS OF THE
2 BOARD. THANK YOU FOR THE OPPORTUNITY TO PROVIDE FEEDBACK ON
3 THE STATUS OF THE MERRICK BOBB REPORT. IN FRONT OF YOU
4 HOPEFULLY YOU HAVE A POWERPOINT PRESENTATION AND THERE IS ONE
5 ABOVE YOU AS WELL. FOR THE MERRICK BOBB REPORT, 16 ITEMS HAVE
6 BEEN COMPLETED, ONE IS PARTIALLY COMPLETED AND ONE REQUIRES
7 ADDITIONAL FUNDING. THE ONE THAT IS PARTIALLY COMPLETED
8 CONCERNS THE ROTATION OF PERSONNEL. BACK IN 2012 THE INITIAL
9 ROTATION OF DEPUTY PERSONNEL OCCURED AND WE FURTHER REFINED
10 THE POLICY THIS LAST MONTH, APRIL 5TH. I BELIEVE MR. DROOYAN
11 WILL TALK ABOUT IT, AS WELL. BUT WE CAME UP WITH A POLICY FOR
12 EACH LOCAL JAIL. THE REQUEST OR REQUIREMENT TO ROTATE DEPUTIES
13 BETWEEN JAILS IS TO WHAT SOMEWHAT MORE COMPLEX. AS YOU MAY
14 REMEMBER FROM THE LAST TIME WE PRESENTED ON THIS, WE LOOKED
15 FOR VOLUNTEERS. WE FOUND VERY FEW VOLUNTEERS WILLING TO MOVE
16 AND IT BECOMES A LABOR ISSUE. SO WE'RE LOOKING AT DIFFERENT
17 WAYS IN WHICH TO ACHIEVE THIS INITIATIVE WORKING WITH THE
18 UNIONS AND WE'LL CONTINUE TO MOVE FORWARD. THE SECOND
19 OUTSTANDING ISSUE FROM THE MERRICK BOBB REPORT HAS TO DO WITH
20 OFFICERS, DEPUTIES WEARING VIDEO CAMERAS ON THEIR VESTS OR
21 LAPELS. A COMPREHENSIVE STUDY ON THE USE OF THOSE WAS
22 COMPLETED AND FORWARDED IN NOVEMBER OF '12, BUT THE REALITY OF
23 IT IS: WE MAY WANT TO DISCUSS WHETHER OR NOT THAT'S THE BEST
24 METHOD IN WHICH WE ARE CAPTURING INCIDENTS ON THE TIERS
25 BECAUSE WHAT LAPEL CAMERAS, THEY'RE NOT FOOL PROOF. THEY'RE



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1 EXPENSIVE TECHNOLOGY THAT'S EVOLVING. SO WHAT WE'D LIKE TO DO
2 IS DISCUSS THE OPTIONS AVAILABLE FOR FIXED CAMERAS, EXPANDING
3 FIXED CAMERAS VERSUS LAPEL CAMERAS. SO WITHIN THE NEXT 30
4 DAYS, WE SHOULD HAVE THE TOTAL COST OF EXPANDING FIXED CAMERAS
5 IN THE SYSTEM AS WELL AS THE OPTION OF LAPEL CAMERAS,
6 DISCUSSING WITH THE C.E.O.'S OFFICE TO SEE WHAT DIRECTION THE
7 COUNTY MAY WANT TO MOVE FORWARD IN. ANY QUESTIONS ON THE
8 MERRICK BOBB REPORT?

9

10 **SUP. RIDLEY-THOMAS, CHAIRMAN:** MEMBERS OF THE BOARD, QUESTIONS
11 REGARDING THAT PORTION OF CHIEF MCDONALD'S REPORT? SEEING NONE
12 AT THIS POINT, PLEASE PROCEED.

13

14 **TERRI MCDONALD:** SIR, MR. RIDLEY-THOMAS, YOU HAD PREVIOUSLY
15 ASKED THREE QUESTIONS FOR US TO REPORT BACK ON.

16

17 **SUP. RIDLEY-THOMAS, CHAIRMAN:** CORRECT.

18

19 **TERRI MCDONALD:** THE FOLLOWING SLIDES ARE IN RESPONSE TO THAT
20 ONE. THE FIRST QUESTION WAS YOU ASKED -- THE IMPLEMENTATION
21 DATE TJAT THE CAMERAS WERE INSTALLED IN THE JAILS SO YOU CAN
22 SEE FROM THIS SLIDE AT THE MEN'S CENTRAL JAIL THERE WERE 705
23 CAMERAS INSTALLED MAY 31, 2012. TWIN TOWERS THERE WERE 750
24 CAMERAS INSTALLED NOVEMBER 30, 2012 AS WELL AS ON THAT SAME
25 DAY 104 CAMERAS IN THE INMATE RECEPTION CENTER. THE SECOND



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1 QUESTION YOU HAD ASKED FOR US TO COMPARE THE USE OF FORCE DATA
2 TO GET A SENSE OF HOW THE CAMERAS WERE IMPACTING JAIL
3 OPERATIONS AFTER THEY WERE INSTALLED. YOU CAN SEE FROM THE
4 CHART BELOW THAT AT MEN'S CENTRAL JAIL, WE'VE BEEN FORTUNATE
5 ENOUGH THAT 78 PERCENT OF THE USE-OF-FORCE INCIDENTS WERE
6 CAPTURED BY THE CAMERA SYSTEM. THE REASON WHY IT'S NOT A
7 HIGHER PERCENTAGE, A COUPLE OF REASONS. ONE IS THERE'S NO
8 CAMERAS THAT OVERSEE THE DORMS THEMSELVES. AND SO WHEN YOU
9 HAVE AN INCIDENT, A RIOT OR A FIGHT IN A DORM AREA, WE DO
10 RESCUE FORCE, AND UNFORTUNATELY THERE'S NO CAMERA SYSTEM
11 THERE. AS WELL AS THERE WAS A WATER DAMAGE TO THE CAMERA
12 SYSTEM BACK IN JULY OF 2012, SO SOME WEREN'T CAPTURED. AT TWIN
13 TOWERS, YOU CAN SEE OF THE 74 USES OF FORCE, 68 PERCENT WERE
14 CAPTURED ON VIDEO. AND THAT'S A 92 PERCENT CAPTURE RATE, WHICH
15 IS VERY GOOD. THE REASON WHY IT'S NOT 100 PERCENT IS THERE
16 WERE NOT CAMERAS IN SOME OF THE TREATMENT AREAS BECAUSE OF
17 H.I.P.A.A. REQUIREMENTS THAT WE CAN'T VIDEOTAPE INMATES
18 RECEIVING MEDICAL CARE. AND THEN THE THIRD AREA WAS THE
19 RECEPTION CENTER OF THE 22 USES OF FORCE, 19 WERE CAPTURED ON
20 VIDEO. AND THE REASON WHY IT'S NOT 100 PERCENT IS THAT THREE
21 CAMERAS ARE DOWN. WE'RE WORKING TO GET THOSE UP AND RUNNING AS
22 WE GO. IF YOU BREAK DOWN THE TOTAL NUMBER OF INCIDENTS DURING
23 THE SAME TIME PERIOD, FOUR MONTHS PRIOR TO THE INSTALLATION OF
24 CAMERAS AND FOUR MONTHS AFTER THE INSTALLATION OF CAMERAS, YOU
25 CAN SEE AT MEN'S CENTRAL JAIL THE NUMBER OF FORCE INCIDENTS



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1 WENT DOWN 17 PERCENT. AT TWIN TOWERS, YOU CAN SEE THAT THE
2 NUMBER OF FORCE INCIDENTS ACTUALLY WENT UP 43 PERCENT. AND I
3 THINK IT'S IMPORTANT TO POINT OUT THAT AS WE CLEARLY DEFINE
4 OUR EXPECTATION AND REQUIREMENTS ON USE-OF-FORCE REPORTING,
5 THAT I WOULD ANTICIPATE THE NUMBER OF FORCE INCIDENTS GOING UP
6 BECAUSE STAFF MAY NOT HAVE PREVIOUSLY WRITTEN A REPORT ON A
7 PRETTY MINOR REPORT LIKE AN ESCORT WITH SOMEBODY WHO IS
8 RESISTIVE. AND AS A REMINDER, TWIN TOWERS IS OUR MENTAL HEALTH
9 TREATMENT JAIL, AND QUITE A BIT OF REALLY KIND OF GUIDING
10 FORCE IS UTILIZED IN MENTAL HEALTH TREATMENT FACILITIES. AND
11 THAT AT THE INMATE RECEPTION CENTER, WE HAD ONE MORE USE OF
12 FORCE OVER THE FOUR-MONTH PERIOD AFTER INSTALLATION OF CAMERAS
13 THAN PRIOR. SO, DATA TELLS YOU ONE SET OF STORIES, BUT REALLY
14 THE VALUE OF THE CAMERAS ARE MUCH MORE THAN THE NUMBERS WOULD
15 REFLECT. THE CAMERAS HAVE BEEN OUTSTANDING IN HELPING US
16 IDENTIFY TRAINING ISSUES WHERE WE'RE EVALUATING USE-OF-FORCE
17 INCIDENTS. AND WE CAN USE THAT VIDEO TO TALK TO DEPUTIES ABOUT
18 COMMAND PRESENCE AND TACTICS THAT THEY'RE USING. OF COURSE,
19 BETTER ACCOUNTABILITY ORGANIZATIONALLY AND INDIVIDUALLY. IT'S
20 HELPING US WITH EVIDENCE, WHETHER IT'S EVIDENCE TO SEEK
21 DISTRICT ATTORNEY REFERRALS FOR FELONY BEHAVIORS OCCURRING OR
22 EMPLOYEE ACCOUNTABILITY IF THEY'RE NOT FOLLOWING POLICY AS
23 WELL AS HELPING US IN CIVIL CLAIMS. YOU CAN SEE FROM THE
24 BULLETS THAT AT MEN'S CENTRAL JAIL, WE HAD FOUR CASES OF
25 POSSIBLE EMPLOYEE MISCONDUCT THAT WE'VE REFERRED OVER FOR



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1 INTERNAL AFFAIRS THAT WITHOUT THE CAMERA SYSTEM, WE'RE NOT
2 SURE WE WOULD HAVE CAPTURED FROM THE REPORT. SO THAT'S BEEN
3 VERY HELPFUL. AT TWIN TOWERS, YOU CAN SEE THAT INMATES HAVE
4 MADE ALLEGATIONS OF FORCE WHICH WE'VE ACTUALLY BEEN ABLE TO
5 PULL THE VIDEO AND PROVE THAT NO FORCE WAS USED OR THE FORCE
6 WAS APPROPRIATE. SO THAT'S HELPFUL IN CLEARING THOSE
7 ALLEGATIONS AS WELL AS REDUCING CIVIL LIABILITY CLAIMS. AND
8 THEN AT THE RECEPTION CENTER, THERE WAS AN INCIDENT WHERE AN
9 EMPLOYEE FAILED TO REPORT FORCE AND THEY WERE REQUIRED TO DO
10 SO, AND ON THE CAMERA IT SHOWS THAT THEY WERE THERE AND SHOULD
11 HAVE SEEN THE FORCE AND FAILED TO REPORT IT. NEXT PAGE, NEXT
12 SLIDE YOU'LL SEE --

13

14 **SUP. RIDLEY-THOMAS, CHAIRMAN:** SHERIFF, JUST A MOMENT THERE. I
15 DO NOTE THAT YOU UNDERScore THE FACT THAT AT THE TWIN TOWERS,
16 ALLEGATIONS OF FORCE BY INMATES WERE PROVEN FALSE BY THE
17 VIDEO, BUT THERE WAS AN INCIDENT WHERE THE ALLEGATION WAS
18 MERITORIOUS IN THE SENSE OF IT RESULTING IN AN ADMINISTRATIVE
19 INVESTIGATION. AND SO I THINK WE HAVE BOTH THE CASE. AND I
20 DON'T THINK YOU MENTIONED THE FACT THAT THERE WAS ONE THAT WAS
21 ESSENTIALLY CREDIBLE. YOU DID MAKE REFERENCE TO THOSE THAT
22 WERE NOT CREDIBLE.

23

24 **TERRI MCDONALD:** I APOLOGIZE. I MISSED THAT ONE, YOU'RE RIGHT.
25 AT TWIN TOWERS, THERE WAS ONE INCIDENT THAT DID RESULT IN



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1 ADMINISTRATIVE INVESTIGATION. AND AGAIN WITHOUT THAT VIDEO, WE
2 MAY NOT HAVE BEEN ABLE TO CAPTURE POTENTIAL EMPLOYEE
3 MISCONDUCT. THANK YOU FOR POINTING THAT OUT. ON PAGE TWO,
4 AGAIN AT THE RECEPTION CENTER, WE HAD ALLEGATIONS OF FORCE
5 THAT WE WERE ABLE TO SHOW WERE NOT ACCURATE BY USING THE
6 VIDEO. AND OUR JAIL INVESTIGATIONS UNIT IS WORKING WITH THE
7 DISTRICT ATTORNEY'S OFFICE RECOGNIZES THAT IT'S EASIER FOR THE
8 DISTRICT ATTORNEY TO FILE CHARGES WHEN WE HAVE CAMERA VIDEO
9 FOR THEM TO DO THAT. SO ALL IN ALL, THE CAMERAS ARE WORKING
10 ACCORDING TO EXPECTATIONS. THEY'VE BEEN AN INCREDIBLE TOOL FOR
11 US TO USE. AND AS MENTIONED, WE'D LIKE TO SEEK EXPANSION OF
12 FIXED CAMERAS THROUGHOUT THE JAIL SYSTEM.

13

14 **SUP. RIDLEY-THOMAS, CHAIRMAN:** AND THAT EXPANSION WOULD ENTAIL
15 WHAT, SHERIFF MCDONALD?

16

17 **TERRI MCDONALD:** I'M SORRY, SIR?

18

19 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THAT EXPANSION WOULD ENTAIL
20 WHAT? WHAT'S THE EXTENT OF THE EXPANSION AND THE COVERAGE
21 THAT'S STILL NEEDED AND OR REQUIRED?

22

23 **TERRI MCDONALD:** WE WOULD LOOK TO EXPAND CAMERAS IN ALL
24 FACILITIES. TO FOR EXAMPLE, THE FEMALE HAS VERY LITTLE CAMERA
25 SYSTEM. OR IN MEN'S CENTRAL JAIL WHERE WE HAVE NO CAMERAS IN



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1 THE DORM AREA, THAT WE HAVE A MUCH BROADER, DIVISION-WIDE
2 COVERAGE OF CAMERAS THAN WE CURRENTLY HAVE.

3

4 **SUP. RIDLEY-THOMAS, CHAIRMAN:** SO THE QUESTION THAT I'M REALLY
5 DRIVING TO IS WHAT WOULD BE THE APPROPRIATE OR OPTIMAL
6 COVERAGE IN TERMS OF CAMERA SYSTEMS BEING INSTALLED? WHAT
7 WOULD BE THE APPROPRIATE OR OPTIMAL LEVEL OF COVERAGE IF THOSE
8 CAMERAS WERE TO BE INSTALLED? AND RELATED TO THAT WOULD BE THE
9 QUESTION OF WHERE ARE WE NOW? ARE WE AT 25 PERCENT, 35
10 PERCENT? OR ARE WE AT 50 PERCENT IN TERMS OF THE COVERAGE THAT
11 WOULD BE APPROPRIATE? AND ARE THERE COSTS THAT ARE ASSOCIATED
12 WITH THAT THAT THE BOARD SHOULD BE MADE AWARE OF?

13

14 **TERRI MCDONALD:** SO WE'RE IN THREE OF THE EIGHT JAILS SO THAT
15 WOULD BE ROUGHLY THIRTY-FIVE PERCENT. AND EVEN IN THOSE JAILS,
16 THERE ARE A COUPLE OF BLIND SPOTS WE'D LIKE TO PICK UP. BUT
17 WE'RE A PRETTY HIGH PERCENTAGE IN THOSE PLACES. WE DO HAVE
18 SOME CAMERA SYSTEMS IN SOME OF THE OTHER JAILS BUT THEY'RE
19 OLDER AND THEY MAY NOT HAVE SERVER CAPACITY TO SAVE IT. SO I'M
20 GOING TO ESTIMATE ROUGHLY 35 TO 40 PERCENT. OPTIMALLY WE'D BE
21 RUNNING COVERAGE ABOUT 90 PERCENT. IT IS IMPOSSIBLE TO HAVE
22 100 PERCENT COVERAGE. BUT THAT WOULD BE THE DESIRE. THE STAFF
23 ARE WORKING UP THE COSTS FOR THAT, SIR. AND AS SOON AS WE HAVE
24 THAT AVAILABLE, WE'LL BE WORKING WITH THE C.E.O.'S OFFICE.

25



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** IT WOULD SEEM TO ME THE NEXT
2 REPORT TO THE BOARD WE WOULD HAVE THAT AVAILABLE TO US. MR.
3 FUJIOKA, AT OUR NEXT MEETING WHERE WE ARE DISCUSSING THE
4 IMPLEMENTATION OF THE CAMERA SYSTEMS, WE NEED COSTS THAT
5 ATTACH THEMSELVES TO THIS SO THAT THE BOARD HAS A FULL SENSE
6 OF WHAT IT IS WE ARE OBLIGED TO DO IN ORDER TO HAVE FULL
7 COVERAGE OR NEAR FULL COVERAGE. ALL RIGHT. PLEASE PROCEED.

8

9 **TERRI MCDONALD:** YOUR THIRD QUESTION, SIR, WAS WHAT'S THE
10 IMPACT OF THE ROTATION POLICY BEEN AT THE JAIL FACILITIES? AS
11 I MENTIONED EARLIER, THE INITIAL IMPLEMENTATION WAS IN
12 FEBRUARY OF 2012 AND THEN THE FORMAL POLICY CAME OUT IN 2013.
13 SINCE THE ROTATION POLICY'S BEEN IN EFFECT, THERE HAVE BEEN NO
14 NEW ALLEGATIONS OR INDICATIONS OF DESTRUCTIVE CLIQUES,
15 ALTHOUGH WE'RE EVER MINDFUL OF THAT ISSUE, CONTINUING TO
16 ROTATE DEPUTIES. OF COURSE, SIR, THERE ARE SOME AREAS IN WHICH
17 WE'RE NOT ROTATING DEPUTIES BECAUSE THE LEVEL OF EXPERIENCE
18 AND TRAINING THEY NEED FOR THAT GROUP, THEY NEED MORE TIME AND
19 GRADE, FOR EXAMPLE, THE MENTAL HEALTH TREATMENT AREAS. WE
20 SPEND A LOT OF TIME AND EFFORT TRAINING THEM. SO WE WANT TO
21 KEEP THAT CADRE. IF WE FIND THAT THERE'S A PROBLEM DEVELOPING,
22 OF COURSE WE WOULD ROTATE THROUGH THERE.

23

24 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THANK YOU VERY MUCH.

25



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1 **TERRI MCDONALD:** THANK YOU, SIR.

2

3 **SUP. RIDLEY-THOMAS, CHAIRMAN:** SHERIFF BACA, ADDITIONAL POINTS
4 OF CONCERN THAT YOU WISH TO RAISE TO MEMBERS OF THE BOARD? OR
5 ARE THERE OTHER QUESTIONS FOR EITHER SHERIFF BACA OR SHERIFF
6 MCDONALD AT THIS POINT?

7

8 **SHERIFF LEE BACA:** THANK YOU, MEMBERS OF THE BOARD.

9

10 **SUP. RIDLEY-THOMAS, CHAIRMAN:** WE ASK THAT YOU STAND BY AND BE
11 PREPARED TO RESPOND TO THE IMPLEMENTATION MONITOR'S COMMENTS.
12 THERE ARE THOSE WHO WISH TO BE HEARD BY WAY OF PUBLIC COMMENT.
13 THEY ARE ARNOLD SACHS, ERIC PREVEN, JOSEPH TEIXEIRA, AND JOHN
14 WALSH. IF THE FOUR OF YOU WOULD COME NOW, WE WILL TAKE THE
15 ITEMS UP AND THEN WE WILL GO TO THE PRESENTATION BY JEFF
16 DROOYAN.

17

18 **ERIC PREVEN:** WITH ALL DUE RESPECT, WILL WE HAVE A CHANCE TO
19 HEAR MR. DROOYAN'S REPORT AND THEN COMMENT?

20

21 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THIS IS ITEM S-2. THEN THERE'S
22 ANOTHER ROUND AT S-3. ALL RIGHT?

23

24 **ERIC PREVEN:** OKAY. I THINK I UNDERSTAND.

25



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** PLEASE GO.

2

3 **ERIC PREVEN:** MY NAME IS ERIC PREVEN AND I AM THE COUNTY
4 RESIDENT. HELLO?

5

6 **SUP. RIDLEY-THOMAS, CHAIRMAN:** PARDON ME? MR. TEIXEIRA, THE
7 FLOOR IS YOURS.

8

9 **JOSEPH TEIXEIRA:** BOARD MEMBERS. MY NAME IS JOSEPH TEIXEIRA,
10 CONCERNING S-2 DEPUTIES MUST BE VIDEOTAPED BECAUSE IF
11 SHERIFF'S ADMINISTRATORS WILL HELP HIDE DEPUTY MISCONDUCT IN
12 THIS BUILDING, THEY WILL HELP HIDE DEPUTY MISCONDUCT IN THE
13 JAILS. FOR FIVE MONTHS I'VE TOLD THIS BOARD THAT I WAS
14 ASSAULTED BY A COUNTY EMPLOYEE, HARLEY OUTEN IN A TAX HEARING,
15 ON TAPE AND THAT THREE SHERIFF'S DEPUTIES REFUSED TO DOCUMENT
16 THE INCIDENT. I TOLD YOU THAT I FILED COMPLAINTS AGAINST THOSE
17 DEPUTIES AND THE LIEUTENANT O'SHEA WHO FALSIFIED AN
18 INVESTIGATION PROTECTING THE DEPUTIES TOLD ME THAT IT WASN'T
19 IN THE BEST INTERESTS OF THE SHERIFF'S DEPARTMENT TO ARREST AN
20 EMPLOYEE. O'SHEA INDICATED THAT ONE OF THE DEPUTIES, DEPUTY
21 ROMERO COVERED UP HER NEGLIGENCE BY LYING, SAYING THAT SHE HAD
22 ASKED ME IF I WAS AFRAID OF MR. OUTEN AND THAT I HAD SAID NO.
23 SO, KNOWING THAT THE HEARING TAPE PROVED THAT WAS A LIE, I
24 FILED ANOTHER COMPLAINT AGAINST ROMERO FOR LYING TO AN
25 INVESTIGATOR. BUT LAST TIME I SPOKE HERE, I TOLD YOU THAT



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1 CAPTAIN CHARLES STRINGHAM CLOSED THAT COMPLAINT SUPPOSEDLY FOR
2 LACK OF EVIDENCE EVEN THOUGH THERE WAS A TAPE FULL OF
3 EVIDENCE. COINCIDENTALLY, THE DAY AFTER I SPOKE HERE,
4 STRINGHAM CALLED ME WITH A NEW ALIBI. HE SAID O'SHEA, ROMERO
5 AND HE GOT TOGETHER AND NOW CLAIMED THAT ROMERO TALKED TO ME
6 AFTER THE HEARING SO THE CONVERSATION WASN'T TAPED. HOWEVER,
7 THE HEARING TAPE PROVED THAT IN FRONT OF AT LEAST 10 WITNESSES
8 ROMERO REFUSED TO TAKE MY COMPLAINT OF ASSAULT. I THEN SAID
9 "I'M LEAVING." YOU LITERALLY HEAR ME PACK MY THINGS UP AND I
10 LEAVE. STRINGHAM ADMITTED THAT ROMERO DIDN'T LEAVE THE HEARING
11 ROOM WITH ME. AND TWO SECURITY GUARDS FOLLOWED ME FROM THE
12 HEARING ROOM TO THE SHERIFF'S DESK UPSTAIRS, AND THEY AND
13 SEVERAL OTHER DEPUTIES AND STAFF SAW THAT ROMERO NEVER TALKED
14 TO ME UPSTAIRS, NEVER TALKED TO ME ENROUTE OR WHEN I LEFT THE
15 BUILDING AND THERE'S CAMERAS EVERYWHERE IN THIS BUILDING.
16 STRINGHAM'S STORY THAT ROMERO TALKED TO ME AFTER I LEFT THE
17 HEARING IS LITERALLY IMPOSSIBLE, WHICH INDICATES THAT CAPTAIN
18 CHARLES STRINGHAM IS EITHER NEGLECT OR CROOKED. IS THIS BOARD
19 HELPING HIDE CORRUPTION IN MULTIPLE LEVELS OF THE SHERIFF'S
20 DEPARTMENT? BECAUSE THAT'S WHAT IT LOOKS LIKE, CHAIRMAN. LET'S
21 BE CLEAR. I'M HIGHLIGHTING ONLY ONE OF THE MANY ACTS OF
22 MISCONDUCT BY THE DEPUTIES AND ADMINISTRATORS I'VE NOTED. AND
23 CAPTAIN STRINGHAM PICKED ONLY ONE OF MANY COMPLAINTS TO TRY TO
24 JUSTIFY. AND THIS STORY WAS THE BEST ONE THAT A DEPUTY, A
25 LIEUTENANT AND A CAPTAIN WHOEVER ELSE COULD COME UP. WE'RE



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1 TALKING ABOUT A DEPUTY LYING TO AN INVESTIGATOR. ANY MINIMAL
2 AMOUNT OF INVESTIGATION BY WITNESSES, CAMERAS, AUDIOTAPE,
3 ETCETERA, WOULD EASILY SHOW THAT IT WAS IMPOSSIBLE FOR ROMERO
4 TO HAVE TALKED TO ME AFTER THE ASSESSOR'S OFFICE TAPE, NOT MY
5 TAPE, BUT THE ASSESSOR'S OFFICE TAPE HAD STOPPED. THIS IS A
6 BLATANT ATTEMPT BY THE SHERIFF'S DEPARTMENT TO HIDE VIOLENCE
7 BY A COUNTY EMPLOYEE AND MISCONDUCT BY SHERIFF'S DEPUTIES,
8 INVESTIGATORS AND ADMINISTRATORS. THE SAYING GOES THAT IT'S
9 NOT THE ORIGINAL CRIME BUT THE COVER-UP THAT RUINS CAREERS. SO
10 IS THIS BOARD GOING TO DO SOMETHING OR NOT? WITH MY LAST SEVEN
11 SECONDS THAT'S NOT A RHETORICAL QUESTION.

12

13 **SUP. RIDLEY-THOMAS, CHAIRMAN:** WE THANK YOU FOR YOUR TESTIMONY.
14 MR. PREVEN?

15

16 **ERIC PREVEN:** YES. IT'S MR. ERIC PREVEN, THE COUNTY RESIDENT
17 FROM DISTRICT 3. TO ADDRESS THE REPORT BY THE ASSISTANT
18 SHERIFF, I JUST WANTED TO FOCUS IN FOR A MOMENT ON THE
19 QUESTION OF CAMERAS BECAUSE AS MS. MOLINA WOULD CONFIRM IF SHE
20 WERE HERE, I'M NOT SURE WHERE SHE IS. MAYBE SHE'S LISTENING IN
21 THE BACK. IT'S NEAR THE LUNCH HOUR TODAY WHICH IS A CONCERN
22 BECAUSE THIS ROOM IS NOW EMPTY AND OF COURSE THIS IS OUR
23 PUBLIC SCRUTINY OPPORTUNITY ON SOME OF THESE ISSUES. GOING
24 BACK TO THE CAMERAS, WE HAD A LONG CONVERSATION IN OCTOBER
25 2011, BELIEVE IT OR NOT, ABOUT CAMERAS. AND NOW WE HAVE A LOT



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1 OF CAMERAS UP ON THE WALLS AND WE'RE SAYING: HOLD OFF ON THE
2 LAPEL CAMERAS, WE'VE GOT MORE WALL CAMERAS COMING. I DON'T
3 LIKE THAT CALCULATION. I ALSO FIND IT VERY AWKWARD THAT WE'RE
4 FACING MR. FUJIOKA'S BUSY OVER THERE WORKING ON I BELIEVE IT'S
5 A CLOSE TO 1 BILLION DOLLAR NEW JAIL PLAN THAT IS PERCOLATING
6 IN THE BACKGROUND, WHICH IS VERY WORRISOME. I KNOW THIS
7 BOARD'S ASKED ABOUT THAT. BUT RIGGING UP THE OLD MEN'S CENTRAL
8 JAIL WITH FIXED CAMERAS IS NOT GOING TO BE THE SOLUTION,
9 ESPECIALLY WHEN WE FIND OUT THAT 20 PERCENT OF THE REPORTED
10 INCIDENTS WEREN'T EVEN COVERED ON THE CAMERAS THAT ARE
11 CURRENTLY IN PLACE. SO THAT IS OF SOME CONCERN. THE ONE
12 CONVERSATION, GUYS. SO THE CAMERA QUESTION, I DON'T AGREE THAT
13 THE LAPEL CAMERAS ARE BRAND NEW TECHNOLOGY. ANYONE WHO WATCHES
14 TELEVISION OF ANY KIND KNOWS THAT CAMERAS GO ON ANYTHING IN
15 TINY SIZES AND THE COST HAS COME DRAMATICALLY DOWNWARD. SO I
16 DON'T ACCEPT THAT THESE ARE TOO CONFUSING. WE GOT A REPORT
17 NOVEMBER 2012 THAT WAS REFERENCED BY THE SHERIFF'S DEPARTMENT.
18 THAT REPORT WAS 600 AND SOMETHING PAGES LONG AND VIRTUALLY
19 IMPENETRABLE. YES, THIS IS NOT NEW TECHNOLOGY AND WE SHOULD BE
20 GOING IN THAT DIRECTION. THE QUESTION OF CATEGORY OF USE OF
21 FORCE AND HOW WE CATEGORIZE IT: CATEGORY 1, CATEGORY 2,
22 CATEGORY 3. AS I ASKED MR. DROOYAN, WHERE IS THE TASER IN THAT
23 MIX? AND I HAVE SCRUTINIZED IT AS CAREFULLY AS I CAN. IT
24 DOESN'T APPEAR. IF SOMEONE WOULD LIKE TO POINT OUT -- YES, IT
25 DOES, MR. PREVEN. ELECTRONIC MOBILIZATION BELT IS NOT A TASER,



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1 IS IT? NO. SO I THINK IT'S IMPORTANT THAT WE UNDERSTAND, SINCE
2 WE GOT 50,000 DOLLARS' WORTH OF NEW ONES, SINCE THESE TASERS
3 ARE ON MANY BELTS OF THE GUYS WE KNOW, WHERE DOES THE USE OF A
4 TASER FALL ON THE SPECTRUM OF CATEGORICAL USE OF FORCE? I
5 THINK THAT'S VERY IMPORTANT. FINALLY WE TALKED A LITTLE BIT IN
6 THE LOBBY TODAY ABOUT THE COMPLAINT PROCESS. I THINK IT'S VERY
7 IMPORTANT THAT IF WE'RE GOING TO HAVE COMPLAINTS AND A SYSTEM
8 THAT'S MEANINGFUL. AND I KNOW THE SHERIFF AND HIS TEAM ARE
9 WORKING ON WHETHER IT'S AN IPAD OR A PAPER SYSTEM, WHAT'S
10 ESSENTIAL IS THAT THOSE COMPLAINTS ARE MAKING IT THROUGH TO
11 THE A.C.L.U. OR WHOEVER IS GOING TO BE THE OVERSIGHT BODY. I'M
12 NOT CONVINCED THAT THE CURRENT SETUP IS WORKING. THERE HAVE
13 BEEN SOME REPORTED INCIDENTS OF COMPLAINTS NOT GETTING
14 THROUGH. AND I'M NOT SURE WHAT WE'RE GOING TO DO ABOUT IT.

15

16 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU, MR. PREVEN.

17

18 **ERIC PREVEN:** THANK YOU.

19

20 **SUP. RIDLEY-THOMAS, CHAIRMAN:** MR. SACHS?

21

22 **ARNOLD SACHS:** YES, THANK YOU. GOOD AFTERNOON, ARNOLD SACHS.

23 WHAT I FIND FASCINATING ABOUT THIS AFTERNOON'S MEETINGS IS

24 THIS NEW MAP THAT'S BEEN PRESENTED BY THE BOARD IN CONJUNCTION

25 WITH THE SHERIFF WHERE, ONE PLUS ONE EQUALS ONE. YOU HAVE A



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1 REPORT, NOW 12:30, DEALING WITH CAMERAS AND JAIL VIOLENCE WITH
2 SPECIAL COUNSEL MERRICK BOBB AND THE OFFICE OF INDEPENDENT
3 REVIEW. WE'RE MISSING THE OMBUDSMAN. AND THEN AT ONE O'CLOCK
4 YOU HAVE THE CITIZENS COMMISSION ON JAIL VIOLENCE THAT WILL
5 PRESENT A REPORT REGARDING THE SHERIFF'S ORGANIZATIONAL CHART
6 AND HOW THAT WOULD IMPEDE OR WOULD ALLOW FOR THE JAIL HOUSE
7 VIOLENCE. I MISSED SOMETHING HERE WHY A AND B, THEY'RE NOT
8 SOMEHOW COMBINED WHERE THE SPECIAL COUNSEL, THE OFFICE OF
9 INDEPENDENT REVIEW, THE OMBUDSMAN AND THE SPOKESPERSON FOR THE
10 CITIZENS COMMISSION ON JAIL HOUSE VIOLENCE ARE ALL SITTING
11 HERE TOGETHER DISCUSSING JAIL HOUSE VIOLENCE. WHETHER MY
12 OPINION MATTERS DOESN'T MATTER TO ME REALLY, BUT IT'S
13 INSULTING TO THE COMMISSION THAT YOU APPOINTED TO LOOK INTO
14 THE JAIL HOUSE VIOLENCE THAT YOU WOULD SEPARATE THE TWO
15 MEETINGS. YOU HAVE A 12:30 MEETING, YOU HAVE A 1 P.M. MEETING.
16 AND THEY HAVE BASICALLY DIFFERENT POINTS OF AGENDAS THAT
17 THEY'RE ADDRESSING WHEN, IN FACT, THE CITIZENS COMMISSION ON
18 JAIL HOUSE VIOLENCE TOOK AN OVERALL LOOK, A WIDER ANGLE SHOT
19 AT WHAT'S BEEN GOING ON IN THE COUNTY JAIL SYSTEM. MORE
20 EXTENSIVE THAN SPECIAL COUNSEL MERRICK BOBB AND THE OFFICE OF
21 INDEPENDENT REVIEW AND THE OMBUDSMAN COULD PROVIDE. AND YET
22 THERE IS A DISCONNECT BETWEEN THE PASS THROUGH OF INFORMATION.
23 IF YOU DON'T HAVE THEM SITTING TOGETHER IN THE SAME MEETING,
24 THERE'S ALWAYS THAT DISCONNECT. AND AS LONG AS THAT DISCONNECT
25 EXISTS, THEN THERE IS A PROBLEM WITH SOLVING THIS SITUATION



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1 AND BRINGING SOME KIND OF RELIEF TO THE JAIL HOUSE VIOLENCE
2 SITUATION. I WILL SAY I'M GLAD TO HEAR THE CAMERAS ARE
3 WORKING. I WONDER JUST OUT OF CURIOSITY WHAT WOULD HAVE BEEN
4 THE COST FOR THE CASES IF THEY HAD GONE TO COURT THAT THE
5 CAMERAS WERE ABLE TO PROVE WERE NOT.

6

7 **SUP. RIDLEY-THOMAS, CHAIRMAN:** YOUR TIME HAS EXPIRED.

8

9 **ARNOLD SACHS:** A SITUATION THAT RELATED TO A CONFRONTATION.

10

11 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU. MR. WALSH.

12

13 **JOHN WALSH:** THANK YOU. JOHN WALSH, BLOGGING AT
14 HOLLYWOODHIGHLANDS.ORG. WE HAVE A NEW SYSTEM NOW. YOU CAN JUST
15 GO TO HOLLYWOODHIGHLANDS.ORG, PRESS THIS BUTTON HERE AND YOU
16 GO RIGHT TO JWALSHCONFIDENTIAL AND FIND OUT DAILY BLOGS, DAILY
17 BLOGS FROM NOW ON. THIS IS VERY INTERESTING. THERE ARE 88
18 COUNTIES. HOW MANY OTHER COUNTIES HAVE THIS LEVEL OF
19 SURVEILLANCE? I THINK NONE. I DON'T THINK ANY COUNTY IN THE
20 UNITED STATES. I DON'T THINK ANY COUNTY IN THE WORLD HAS THIS
21 KIND OF SURVEILLANCE. WELL, WHY DO WE HAVE THIS INCREDIBLE
22 AMOUNT OF SURVEILLANCE? BECAUSE THERE HAVE BEEN ENORMOUS
23 AMOUNTS OF COMPLAINTS. NOW, I'M NOT A BIG FAN OF PRISONERS,
24 BUT WE HAVE HAD ENORMOUS AMOUNTS OF COMPLAINTS. SO THIS IS
25 COSTING US MILLIONS AND MILLIONS OF DOLLARS. WE'RE VERY-- WE



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1 WOULD LIKE TO KNOW, THIS IS JWALSHCONFIDENTIAL, WE WOULD LIKE
2 TO KNOW HERE IF YOU WANT TO KNOW EXACTLY WHAT'S HAPPENING, THE
3 BEST BLOG TO GO TO IS CELESTEFREMON, F-R-E-M-O-N, AND YOU WILL
4 GET AN ENORMOUS AMOUNT OF INFORMATION. NOW, YOU DON'T HAVE
5 SURVEILLANCE NOW IN THE DORMS. NOW, YOU'RE GOING TO HAVE A
6 HARD PROBLEM HERE BECAUSE AS WE KNOW, THAT'S WHERE ALL THE SEX
7 OCCURS. NOW, USUALLY IT IS A CRIME FOR TWO MEN TO HAVE SEX IN
8 JAIL. BUT NOW THAT WE HAVE PASSED GAY MARRIAGE, YOU'RE GOING
9 TO HAVE TO FIND OUT WHETHER THOSE TWO GUYS ARE MARRIED. OR THE
10 TWO LADIES ARE MARRIED BECAUSE I BELIEVE YOU CAN ASK A LAWYER
11 HERE, YOU CAN ASK COUNTY COUNSEL, BUT IF THEY'RE HAVING SEX IN
12 BED AND THEY HAVE BOTH BEEN ARRESTED, I THINK THAT'S LEGAL.
13 NOW THAT'S GOING TO CAUSE A PROBLEM BECAUSE THE OTHER
14 PRISONERS WHO AREN'T MARRIED AND HAVEN'T GAY PRISONERS, OR
15 INCIDENTALLY, A HETEROSEXUAL CAN MARRY A GAY PERSON, THERE'S
16 NOTHING THAT PREVENTS THAT UNDER THE LAW, SO YOU'VE GOT, OH
17 WHAT A TANGLED WEB WE WEAVE WHEN AT FIRST WE PRACTICE TO BE
18 POLITICALLY CORRECT. BUT JUST KEEP THOSE CAMERAS GOING. DO A
19 GOOD JOB. AND GO TO HOLLYWOODHIGHLANDS.ORG,
20 JWALSHCONFIDENTIAL, THANK YOU. TAKE BACK MY 33 SECONDS.

21

22 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. LET THE
23 RECORD REFLECT THAT THERE ARE 88 CITIES IN THE COUNTY OF LOS
24 ANGELES AND 58 COUNTIES IN THE STATE OF CALIFORNIA. THANK YOU
25 VERY MUCH, MR. WALSH. ALL RIGHT. THAT CLOSES THE PUBLIC



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1 COMMENT PORTION OF THE MATTERS BEFORE US WITH RESPECT TO S-1.
2 I HEAR NO QUESTIONS OR COMMENTS FROM MEMBERS OF THE BOARD, I'M
3 SORRY, S-2. SO WE'LL RECEIVE AND FILE THAT REPORT AND TURN OUR
4 ATTENTION NOW TO S-3. MR. DROOYAN, IF YOU WOULD COME FORWARD
5 FOR YOUR REPORT, IT WOULD BE MOST APPRECIATIVE. SO THIS WOULD
6 BE THE FIFTH REPORT TO THE BOARD ON BEHALF OF THE
7 IMPLEMENTATION PLAN PERTAINING TO THE CITIZENS COMMISSION ON
8 JAIL VIOLENCE. AND WE HAVE WITH US AGAIN THE IMPLEMENTATION
9 MONITOR, THE HONORABLE RICHARD DROOYAN. PROCEED, SIR.

10

11 **RICHARD E. DROOYAN:** THANK YOU, GOOD AFTERNOON. THIS IS MY
12 FIFTH REPORT. THIS REPORT WILL BE A LITTLE BIT BRIEFER THAN
13 SOME OF THE OTHERS. AND I'M NOT GOING TO REPEAT WHAT I'VE DONE
14 BEFORE AND GO THROUGH ALL THE STATUS OF ALL OF THE
15 RECOMMENDATIONS. THOSE ARE SUMMARIZED AT THE APPENDIX 2 TO MY
16 REPORT AND ALSO THE APPENDIX TO MY EXECUTIVE SUMMARY REPORT.
17 THIS IS A SUMMARY OF WHERE WE ARE TODAY AND STARTING WITH THE
18 SECOND REPORT BACK IN JANUARY. AND YOU CAN SEE THAT THE
19 DEPARTMENT HAS NOW IMPLEMENTED 31 OF THE RECOMMENDATIONS
20 COMPLETELY, 15 HAVE BEEN PARTIALLY IMPLEMENTED AND 14 ARE NOW
21 IN PROGRESS. AS SOON AS WE COMPLETE THE REVISION TO THE FOURTH
22 MANUAL, WHICH I EXPECT TO HAPPEN VERY SOON, THERE WILL BE
23 ANOTHER SEVEN OF THE RECOMMENDATIONS WILL HAVE BEEN
24 IMPLEMENTED. IN THIS LAST PERIOD, THE RECOMMENDATIONS THAT
25 WERE IMPLEMENTED RELATED TO THE ROTATION OF DEPUTIES AND THE



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1 TRACKING OF FORCE INVESTIGATIONS THERE WERE TWO SEPARATE
2 RECOMMENDATIONS FROM THE C.C.J.V., THE COMMISSION, BUT THEY
3 WERE BASICALLY VERY SIMILAR WITH RESPECT TO THE ROTATION OF
4 DEPUTIES IN ORDER TO PREVENT DESTRUCTIVE CLIQUES BEING FORMED
5 IN THE FUTURE. IN FEBRUARY OF 2012 THE DEPARTMENT DID ISSUE A
6 ROTATION POLICY THAT REQUIRED ALL DEPUTIES TO BE ROTATED WITH
7 THE EXCEPTION OF THOSE WHO WERE IN KEY POSITIONS. AND IT WAS
8 THAT EXCEPTION THAT HAD CAUSED SOME CONCERN TO THE JAIL
9 COMMISSION AND TO MYSELF, THAT THE EXCEPTION COULD ULTIMATELY
10 SWALLOW THE RULE. SO THE DEPARTMENT FORMED A WORKING GROUP TO
11 TRY TO COME UP WITH A POLICY WITH RESPECT TO THE ROTATION OF
12 THOSE DEPUTIES WHO WERE IN KEY POSITIONS. I MET WITH THAT
13 WORKING GROUP, WHICH CONSISTED OF THE EIGHT CAPTAINS, THE UNIT
14 COMMANDERS OF THE EIGHT FACILITIES. AND BASED UPON MY
15 DISCUSSIONS WITH THEM, I CONCLUDED THAT THE BEST APPROACH TO
16 DEALING WITH THESE RECOMMENDATIONS WAS TO HAVE ROTATIONS AT
17 EACH FACILITY THAT WERE IMPLEMENTED BY THE UNIT COMMANDERS
18 RATHER THAN TO HAVE A SINGLE DEPARTMENT-WIDE POLICY WITH
19 RESPECT TO THE ROTATION OF DEPUTIES. SO AS A RESULT, EACH OF
20 THE UNIT COMMANDERS WENT BACK AND DEVELOPED A ROTATION PLAN
21 FOR HIS OR HER FACILITY THAT ULTIMATELY RESULTED IN THE
22 ROTATION OF ALL OF THE DEPUTIES IN THAT FACILITY, INCLUDING
23 THOSE WHO WERE IN KEY POSITIONS. SOME OF THOSE DEPUTIES WHO
24 WERE IN KEY POSITIONS ARE ROTATED LESS OFTEN THAN THOSE
25 DEPUTIES WHO ARE BASICALLY ON THE LINE WHO HAVE REGULAR



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1 CONTACT WITH INMATES. BUT THE RESULT OF THE WORKING GROUP WAS
2 THAT WE HAVE NOW IMPLEMENTED AT EACH FACILITY A ROTATION PLAN
3 THAT COMPLIES WITH THE RECOMMENDATIONS OF THE JAIL COMMISSION.
4 THEY'RE EACH DIFFERENT, BUT THEY MEET THE REQUIREMENTS OF EACH
5 OF THE FACILITIES BASED UPON THE INMATE POPULATION AND THE
6 CONFIGURATION OF THE PARTICULAR FACILITY. AND THERE IS NOW A
7 DEPARTMENT-WIDE POLICY THAT REQUIRES EACH OF THOSE UNIT
8 COMMANDERS ON AN ANNUAL BASIS TO EVALUATE THEIR ROTATION
9 POLICIES AND TO MAKE CHANGES AS NECESSARY. AND THAT
10 IMPLEMENTED RECOMMENDATIONS 5.7 AND 6.8. THE DEPARTMENT HAS
11 NOT BEEN ABLE TO IMPLEMENT A PLAN TO ROTATE DEPUTIES AMONG
12 FACILITIES. I THINK YOU HEARD FROM ASSISTANT SHERIFF MCDONALD,
13 THEY TRIED A VOLUNTEER PROGRAM. IT DIDN'T WORK. THEY HAVEN'T
14 BEEN ABLE TO GET ENOUGH VOLUNTEERS TO MAKE A ROTATION PLAN
15 AMONG FACILITIES WORK. AND THE ONLY WAY TO SOLVE THAT PROBLEM
16 IS THROUGH A MEET AND CONFER AND UNION NEGOTIATIONS. THE
17 DEPARTMENT CAN'T SOLVE THAT PROBLEM ON ITS OWN. BUT IT WAS AN
18 IMPLEMENT PLAN TO ROTATE IN EACH OF THE FACILITIES AS
19 DEVELOPED BY THE UNIT COMMANDERS. I THINK THOSE
20 RECOMMENDATIONS IMPLEMENT -- EXCUSE ME, THOSE POLICIES
21 IMPLEMENT RECOMMENDATIONS 5.7 AND 6.8. THE OTHER THING THE
22 DEPARTMENT DID WAS IMPLEMENT RECOMMENDATION 7.2 WITH RESPECT
23 TO THE TRACKING OF FORCE INVESTIGATIONS. THE DEPARTMENT HAD A
24 DATABASE KNOWN AS _____ THAT HAD COMPREHENSIVE INFORMATION
25 ABOUT ALL OF THE FORCE INVESTIGATIONS, THE STATUS OF THE FORCE



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1 INVESTIGATIONS, WHEN THEY WERE INITIATED, WHO WAS DOING THE
2 FORCE INVESTIGATION, THE STATUS OF THE FORCE INVESTIGATION AND
3 WHEN IT HAD BEEN COMPLETED. I WENT THROUGH THAT [INAUDIBLE]
4 SYSTEM WITH THE SERGEANT WHO HAS RESPONSIBILITY FOR IT, AND WE
5 ULTIMATELY CONCLUDED THAT THE DEPARTMENT SHOULD BE USING THE
6 _____ SYSTEM TO TRACK FORCE INVESTIGATIONS. AND THAT WOULD
7 IMPLEMENT SECTION 7.2 OF THE COMMISSION'S RECOMMENDATIONS, AND
8 THE DEPARTMENT HAS ISSUED A POLICY REQUIRING THAT THE UNIT
9 COMMANDERS AND THE SUPERVISORS IN EACH UNIT TO USE THE _____
10 SYSTEM TO MAKE SURE THAT THERE'S TIMELY COMPLETION OF ALL
11 FORCE INVESTIGATIONS. THOSE ARE THE THREE RECOMMENDATIONS THAT
12 WERE IMPLEMENTED IN THE LAST PERIOD. TWO RECOMMENDATIONS HAVE
13 BEEN STARTED NOW. THEY WERE PREVIOUSLY IN THE NOT STARTED
14 CATEGORY AND THEY ARE NOW THE IN-PROGRESS CATEGORY. AND ONE IS
15 THE ADDITION OF MORE SUPERVISORS IN CUSTODY. I SPOKE TO THE
16 ASSISTANT SHERIFF FOR THE CUSTODY DIVISION, ASSISTANT SHERIFF
17 MCDONALD. SHE ADVISED ME THAT SHE WENT THROUGH AND DID A
18 FAIRLY QUICK REVIEW OF ALL OF THE FACILITIES. SHE BELIEVES
19 THAT THEY NEED MORE SUPERVISORS AND SHE HAS NOW SET A
20 TASKFORCE IN PLACE TO DO A COMPREHENSIVE ANALYSIS TO COME BACK
21 TO MYSELF AND TO THIS BOARD WITH A RECOMMENDATION FOR HOW MANY
22 ADDITIONAL SUPERVISORS THEY NEED IN CUSTODY. AND YOU'LL RECALL
23 THIS WAS ONE OF THE RECOMMENDATIONS THAT I WANTED TO WAIT
24 UNTIL WE HAD THE ASSISTANT SHERIFF OF CUSTODY IN PLACE BEFORE
25 WE STARTED THE IMPLEMENTATION OF THIS RECOMMENDATION. THIS



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1 WILL PROBABLY TAKE ANOTHER 30 TO 60 DAYS FOR HER TO COMPLETE
2 THAT REVIEW. AND THEN FROM THERE WE WILL BE MAKING
3 RECOMMENDATIONS ON HOW MANY ADDITIONAL SUPERVISORS ARE NEEDED
4 FOR CUSTODY. IN ADDITION, THE DEPARTMENT HAS NOW SUBMITTED TO
5 THE C.E.O.'S OFFICE A REQUEST FOR THE FUNDING TO COME UP WITH
6 A COMPREHENSIVE DATA TRACKING SYSTEM THAT WILL REALLY
7 IMPLEMENT RECOMMENDATION NUMBER 3.8 BY AN OVERHAUL OF THE
8 PERSONAL PERFORMANCE INDEX TRACKING SYSTEM, UPGRADING IT AND
9 MAKING IT INTO A MUCH MORE COMPREHENSIVE, ROBUST TRACKING
10 SYSTEM. IN ADDITION TO THE IMPLEMENTATION OF THOSE THREE
11 RECOMMENDATIONS AND STARTING THE IMPLEMENTATION OF TWO
12 ADDITIONAL RECOMMENDATIONS, THESE WERE THE ACTIVITIES THAT
13 WERE UNDERTAKEN DURING THE LAST PERIOD OF TIME SINCE I WAS
14 LAST BEFORE THIS BOARD. ONE OF THE MAIN THINGS THAT WE HAVE
15 BEEN WORKING ON IS THE COMPLETION OF THE REVISED USE-OF-FORCE
16 MANUAL. I SPENT A GREAT DEAL OF TIME WORKING ON THAT WITH THE
17 DEPARTMENT. IT IS VIRTUALLY DONE. IT IS NOW AWAITING FINAL
18 APPROVALS BY THE ASSISTANT SHERIFFS AND BY THE SHERIFF. I
19 EXPECT THAT TO HAPPEN VERY SOON. AND I THINK THE REVISED USE-
20 OF- FORCE MANUAL WILL BE MUCH MORE USER FRIENDLY, MUCH MORE
21 CLEARER. IT WILL SEPARATE OUT THE POLICIES, THE PROCEDURES,
22 THE WEAPONS. AND I THINK IT WILL BE A CLEAR STATEMENT OF WHAT
23 THE DEPARTMENT'S POLICIES ARE, WHAT THE PROCEDURES THAT NEED
24 TO BE FOLLOWED, WHEN THERE IS A FORCE INCIDENT AND HOW THAT
25 FORCE INCIDENT WILL BE INVESTIGATED. IN ADDITION, THE



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1 DEPARTMENT HAS SUBMITTED FUNDING REQUESTS TO THE C.E.O.'S
2 OFFICE FOR CUSTODY DIVISION TRAINING BUREAU, FOR COMPLIANCE
3 LIEUTENANTS IN EACH OF THE FACILITIES WITH THE EXCEPTION OF
4 NORTH AND SOUTH WHERE THEY WOULD HAVE ONE COMPLIANCE
5 LIEUTENANT FOR THOSE TWO IF FACILITIES AND AS I INDICATED THE
6 SUBMISSION OF THE FUNDING REQUEST FOR THE COMPREHENSIVE DATA
7 TRACKING SYSTEM. I HAD A MEETING WITH THE C.E.O.'S OFFICE
8 ALONG WITH MEMBERS OF THE SHERIFF'S DEPARTMENT TO DISCUSS EACH
9 OF THESE FUNDING REQUESTS. I HAVE GOTTEN AN INITIAL RESPONSE
10 FROM THE C.E.O.'S OFFICE WITH RESPECT TO THE CUSTODY DIVISION
11 TRAINING BUREAU. AND WE ARE IN THE PROCESS OF GOING BACK TO
12 THE C.E.O. WITH A REVISED RECOMMENDATION FOR THE CUSTODY
13 DIVISION TRAINING BUREAU. WE HAVE NOT HEARD BACK FROM THE
14 C.E.O.'S OFFICE WITH RESPECT TO THE COMPLIANCE LIEUTENANTS OR
15 THE COMPREHENSIVE DATA TRACKING SYSTEM. WE JUST MET WITH THEM
16 A COUPLE WEEKS AGO. ONE OF ONE OF THE MAIN THINGS WE WORKED ON
17 IN THIS LAST PERIOD WAS THE DEVELOPMENT OF THE INSPECTIONAL
18 SERVICES COMMAND. WHEN I SAY "WE" I MEAN MYSELF ALONG WITH THE
19 CONSULTANTS RETAINED BY THE BOARD, JOE BRAND AND JOE MCGRATH.
20 I THINK THAT THE DEPARTMENT HAS MADE A LOT OF PROGRESS TOWARDS
21 THE DEVELOPMENT OF AN INSPECTIONAL SERVICES COMMAND. AS I
22 PREVIOUSLY INDICATED, THIS IS A VERY COMPLEX PROJECT THAT IS
23 TAKING A FAIR AMOUNT OF TIME TO PUT TOGETHER. BUT WHAT THE
24 DEPARTMENT HAS NOW COME UP WITH IS A PHASED APPROACH TO THE
25 DEVELOPMENT OF THIS COMMAND. WE MET WITH THE DEPARTMENT THE



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1 CONSULTANTS AND I, WE GAVE OUR INPUT TO THE DEPARTMENT. I
2 EXPECT THE DEPARTMENT WILL COME BACK TO US WITH WHAT, IN
3 EFFECT, WILL BE A FOUR-PHASED APPROACH TO THE DEVELOPMENT OF
4 THIS COMMAND. AND THEY WILL START OFF WITH ONE TEAM OF
5 SHERIFFS, EXCUSE ME, SERGEANTS, WHO WILL BE RESPONSIBLE FOR
6 CONDUCTING AN INITIAL AUDIT AND DEVELOPING THE AUDIT PLAN AND
7 THAT EVERY FOUR MONTHS THERE WILL BE AN ADDITIONAL TEAM ADDED
8 UNTIL HOPEFULLY IN A YEAR AND A HALF OR SO THIS COMMAND WILL
9 BE SET UP. AND THE APPROACH THAT THEY'RE NOW TAKING, I THINK,
10 WILL ALLOW US TO GET AN INITIAL PHASE STARTED SOMETIME OVER
11 THE SUMMER, START CONDUCTING SOME AUDITS, HOPEFULLY BY THE
12 FALL. AND WITHIN A YEAR AND A HALF, MID 2014 I THINK THIS
13 COMMAND CAN BE ESTABLISHED AND DOING AUDITS FOR EACH OF THE
14 AREAS OF THE SHERIFF'S DEPARTMENT. I THINK WE MADE SOME REAL
15 PROGRESS THIS LAST MONTH ON THE DEVELOPMENT OF THIS COMMAND.
16 AND I AM HOPEFUL THAT IN MY NEXT REPORT WE'LL BE ABLE TO
17 PRESENT A PROPOSAL FROM THE DEPARTMENT. BUT IF NOT IN THE NEXT
18 REPORT, I THINK IT WILL BE COMPLETED IN WITHIN 60 DAYS. ALSO
19 DURING THIS LAST PERIOD OF TIME, THE CONSULTANTS AND I MET
20 WITH MEMBERS OF THE DEPARTMENT TO ASSESS THE RESOURCE NEEDS OF
21 THE INTERNAL AFFAIRS BUREAU AND THE INTERNAL CRIMINAL
22 INVESTIGATIONS BUREAU WE HAVE BEEN GOING BACK AND FORTH ASKING
23 FOR ADDITIONAL INFORMATION TO SUPPORT THE REQUESTS FROM THE
24 DEPARTMENT. I ANTICIPATE THAT SOMETIME WITHIN THE NEXT 30
25 DAYS, HOPEFULLY WITHIN THE NEXT TWO WEEKS WE WILL HAVE



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1 SUFFICIENT INFORMATION TO BE ABLE TO MAKE A PRESENTATION TO
2 THE C.E.O.'S OFFICE WITH RESPECT TO THE DEPARTMENT'S REQUEST
3 FOR I.A.B. AND I.C.I.B. RESOURCES. SO LOOKING FORWARD, I DO
4 ANTICIPATE WITHIN THE NEXT WEEK THE APPROVAL OF THE REVISED
5 USE OF FORCE MANUAL. AND WE WILL HOPEFULLY HAVE COPIES OF THAT
6 MANUAL FOR ALL OF THE MEMBERS OF THIS BOARD BY THE NEXT TIME
7 THAT I AM BEFORE YOU. THE COMPLETION OF THE I.A.B. AND
8 I.C.I.B. RESOURCE ANALYSIS AND SUBMISSION OF THAT TO THE
9 C.E.O., THE DEVELOPMENT OF THE INSPECTIONAL SERVICES COMMAND
10 WITH A GOAL TO GETTING IT TO THE C.E.O. EITHER AT THE END OF
11 THIS 30-DAY PERIOD OF TIME OR SOMETIME IN THE NEXT 30-DAY
12 PERIOD. WORK WITH THE ASSISTANT SHERIFF FOR THE CUSTODY
13 DIVISION TO ASSESS THE SUPERVISORY NEEDS. AND WORK WITH THE
14 DEPARTMENT AND THE C.E.O. WITH RESPECT TO THE DEPARTMENT'S
15 PENDING FUNDING REQUESTS. THAT COMPLETES MY REPORT. I'M HAPPY
16 TO TAKE ANY QUESTIONS.

17
18 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ARE THERE ANY QUESTIONS FOR THE
19 IMPLEMENTATION MONITOR AT THIS POINT? THERE ARE A COUPLE OF
20 REQUESTS THAT THE CHAIR WISHES TO POSE. THERE MAY BE A
21 RESPONSE FROM THE DEPARTMENT. I THINK THERE IS ADDITIONAL
22 INFORMATION THAT THE DEPARTMENT WANTED TO AFFORD THE BOARD
23 SPECIFICALLY IN RELATIONSHIP TO THE RECOMMENDATIONS FROM THE
24 IMPLEMENTATION MONITOR OR HIS ASSESSMENT. I THINK THAT THE
25 DEPARTMENT DOES HAVE A STATUS REPORT THAT IT WISHES TO OFFER,



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1 AS WELL. BUT PERHAPS THE FIRST ROUND FOR THE BOARD. AND WE
2 WILL BEGIN WITH SUPERVISOR MOLINA AND THEN I WANT TO GO TO
3 SUPERVISOR ANTONOVICH AND IF THERE ARE QUESTIONS FROM
4 SUPERVISOR YAROSLAVSKY, AND SUPERVISOR KNABE WILL PROCEED AND
5 I WILL CONCLUDE WITH QUESTIONS. SUPERVISOR MOLINA.

6

7 **SUP. MOLINA:** OKAY. I'M GOING TO ASK SOME CLARIFYING QUESTIONS
8 OF MR. DROOYAN'S REPORT BECAUSE I WANT TO UNDERSTAND THAT
9 CLEARLY. AGAIN WE WERE OVERLY OPTIMISTIC OF GETTING THE USE-
10 OF-FORCE MANUAL DONE BY THIS MONTH. SO NOW YOU'RE SAYING
11 HOPEFULLY BY THE YOUR NEXT REPORT WE WILL IT DONE AND WE WILL
12 HAVE A COPY OF IT. IN THAT PROCESS DO YOU NOW, I MEAN THE LAST
13 TIME YOU BELIEVED THAT YOU DIDN'T HAVE TO GO THROUGH
14 RETRAINING ONCE THAT NEW USE-OF-FORCE MANUAL CAME OUT, DO YOU
15 STILL BELIEVE THAT?

16

17 **RICHARD E. DROOYAN:** YES.

18

19 **SUP. MOLINA:** SO THERE'S NOT A NEED TO RETRAIN THE OFFICERS
20 UNDER THIS NEW FORCE MANUAL. WILL YOU BE AT LEAST GETTING THEM
21 TO SIGN OFF THAT THEY'VE RECEIVED IT AND HAVE A CLEAR
22 UNDERSTANDING OF THE ISSUE OF USE OF FORCE?

23

24 **RICHARD E. DROOYAN:** WELL, I'M NOT SURE THAT THAT'S NECESSARY
25 BECAUSE THE USE-OF-FORCE POLICIES, THE BASIC POLICIES HAVE NOT



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1 CHANGED SINCE JANUARY 1ST. AND EACH OF THE DEPUTIES. I THINK
2 WE'RE AT 98 PERCENT NOW, HAVE ACKNOWLEDGED UNDERSTANDING THE
3 FORCE POLICY, THE FORCE PREVENTION POLICIES AND THE
4 DEPARTMENT'S CORE VALUES. AND SO I'M NOT SURE THAT WE NEED TO
5 DO THAT AGAIN. THIS MANUAL DOES NOT CHANGE THE BASIC POLICIES,
6 IT MAKES IT EASIER FOR THEM TO FOLLOW AND EASIER FOR THEM TO
7 USE THE MANUAL. BUT I DON'T THINK WE NEED TO GO THROUGH
8 ANOTHER ROUND OF ASKING 98 PERCENT OF THE DEPUTIES TO
9 ACKNOWLEDGE THEIR UNDERSTANDING OF FORCE POLICY, THEIR
10 UNDERSTANDING OF THE FORCE- PREVENTION PRINCIPLES AND THE
11 DEPARTMENT'S CORE VALUES. THAT'S THE FORM THAT THEY SIGNED
12 WHEN THEY RECEIVED THE MANUAL BACK IN JANUARY.

13

14 **SUP. MOLINA:** ALL RIGHT. WELL THEN WE HAVE A -- WHAT'S NOT
15 CLEAR, THEN, THE PEOPLE THAT HAVE WITH ALL THE LAWSUITS THAT
16 ARE FILED AND THE ISSUES OF USE OF FORCE THAT WE END UP
17 GETTING, I GUESS THE BIGGEST ISSUE IS THAT I DON'T KNOW WHEN
18 IT'S IN POLICY OR OUT OF POLICY. IT'S THE SAME QUESTION I ASK
19 ALL THE TIME. SO I KNOW THERE'S A PROCESS AND THERE'S A REVIEW
20 AND EVERYTHING GOES TO THE I.C.I.B. AND THEN IT TAKES FOREVER
21 AND LANGUISHES THERE AND COMES BACK. AND I KNOW THE SHERIFF
22 AND I HAVE HAD AN OPPORTUNITY TO REVIEW A REPORT AND I DIDN'T
23 GET ANY -- STILL DIDN'T GET ANY CONCLUSION OR UNDERSTANDING.
24 BECAUSE USE OF FORCE IS NOT ONLY THE PERSON WHO IS CREATING
25 THE PROBLEM OR HAS THE USE OF FORCE. AND IT MAY NOT BE A



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1 PROBLEM BECAUSE THAT MAY BE THE ONLY AVENUE THAT THEY HAVE OR
2 THE ONLY MECHANISM TO GET THE COMMAND OR CONTROL OF THE
3 SITUATION, WE UNDERSTAND THAT. BUT ALL I WANT TO KNOW, ALL I
4 WANT TO KNOW IS THAT WAS IT WITHIN POLICY OR NOT? AND IF IT'S
5 NOT WITHIN POLICY, THEN YOU HAVE A DIFFERENT SET OF
6 RESPONSIBILITIES. THAT IS, MANAGERS HAVE A RESPONSIBILITY TO
7 GET THAT INDIVIDUAL TO UNDERSTAND HOW HE OR SHE SHOULD HAVE
8 HANDLED THE SITUATION, THEY HAVE TO HAVE SOME UNDERSTANDING OR
9 WE HAVE TO HAVE SOME UNDERSTANDING THAT THIS ISN'T SOMEBODY
10 WHO JUST BLOWS HIS TOP EVERY SO OFTEN AND JUST USES OUR
11 PRISONERS OR JUST ANYBODY AS SOMEBODY TO BAT AROUND. I DON'T
12 KNOW THAT. IN THE CASES THAT I HAVE SEEN -- AND TO ME AS A
13 LAYPERSON, CERTAINLY NO ONE WITH LAW ENFORCEMENT BACKGROUND,
14 THEY LOOK VERY SEVERE. BUT I'M NOT IN THAT SITUATION. HOW
15 WOULD I KNOW WHAT THE ACTING OUT WAS OR THE SITUATION THAT
16 CREATED THAT KIND OF ENVIRONMENT? BUT I DO KNOW THAT AT THE
17 END OF THE DAY, I DO HAVE A RESPONSIBILITY TO PROVIDE A LEGAL
18 RESPONSIBILITY FOR THAT OFFICER. AND I JUST WANT THAT OFFICER
19 TO BE ABLE FOR SOMEBODY TO TELL ME, USUALLY HIS MANAGER OR
20 SUPERVISOR, THIS WAS WITHIN POLICY. AND HERE'S THE REASON WHY
21 IT WAS IN POLICY. OR THIS WAS NOT WITHIN POLICY AND WE'RE
22 GOING TO TAKE THE FOLLOWING ACTIONS. BECAUSE I THINK IT'S AS
23 SEVERE WHEN SOMEONE IS ACTING OUT OF POLICY TO HAVE MANAGERS
24 WHO DON'T RECOGNIZE IT, DON'T SEE IT OR PRETEND NOT TO SEE IT
25 OR THOSE THAT SEE IT AND DO NOTHING ABOUT IT. THEY'RE EQUALLY



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1 AS RESPONSIBLE AS WHOEVER CARRIED OUT THE USE OF FORCE. SO I
2 WOULD LIKE YOU TO HELP ME GET A BETTER HANDLE ON THAT. I'VE
3 SEEN THE USE-OF-FORCE REVIEWS THAT I DON'T THINK MAKE A
4 CONCLUSION. YOU CLAIM THAT THEY DID. THE ONE THAT LEE BACA
5 SHARED WITH ME DIDN'T MAKE A CONCLUSION. AT LEAST IS IT IN
6 POLICY OR NOT IN POLICY? WE DISCUSSED AND DEBATED BACK AND
7 FORTH WHETHER IT WAS WITH WARRANTED OR NOT. WE HAVE A
8 DIFFERENT POINT OF VIEW. BUT IT'S NOT FOR ME TO HAVE A
9 DIFFERENT POINT OF VIEW. EITHER IT IS OR IT ISN'T. AND EVEN
10 WHEN IT'S MIDDLE, THEN THERE ARE CERTAIN CIRCUMSTANCES LED TO
11 SOME USE OF FORCE. THE FACT THAT THEY KICKED HIM IN THE HEAD
12 12 TIMES MAY NOT HAVE BEEN THE CORRECT USE OF FORCE. I DON'T
13 KNOW THAT. BUT I THINK THAT'S THE ISSUE THAT WE NEED TO HAVE A
14 BETTER UNDERSTANDING BECAUSE AT THE END OF THE DAY IF I'M
15 PROVIDING A DEFENSE FOR THESE DEPUTIES, WHICH I HAVE A LEGAL
16 RESPONSIBILITY AND A DUTY TO IF WE WANT THEM TO BE LAW
17 ENFORCEMENT DEPUTIES, I JUST WANT TO UNDERSTAND THAT THEY'RE
18 FOLLOWING OUR RULES AS MUCH AS POSSIBLE AND KNOW THAT THEY
19 AREN'T DEALING WITH THE KIND OF FOLKS THAT ARE EASY TO HANDLE.
20 BUT SOME OF THE STUFF THAT I HAVE SEEN IS -- CONCERNS ME AND
21 SOME OF THE LAWSUITS THAT WE HAVE PAID OUT CONCERNS ME. SO IF
22 YOU COULD PUT SOMETHING TOGETHER THAT TELLS ME HOW THIS USE-
23 OF-FORCE MECHANISM IS GOING TO WORK, THROUGH ITS REVIEW,
24 THROUGH ITS PROCESS, THE IMMEDIATE REVIEW AS WELL AS THE LONG
25 TERM REVIEW, SO IF YOU COULD GIVE US SOME IDEA OF ALL OF THE



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1 COMMITTEES THAT HAVE BEEN CREATED, THERE'S DIFFERENT COMMAND
2 REVIEWS THAT GO ON. BUT AT THE END OF THE DAY, I DON'T SEE IT
3 UNTIL WE GET THE LAWSUIT FROM OUR LAWYERS THAT TELLS US WE'RE
4 RECOMMENDING 300,000 DOLLAR SETTLEMENT. AND IT'S LIKE, YOU
5 KNOW, IT HAPPENED FOUR YEARS AGO AND I DON'T HAVE ANY OF THIS
6 INFORMATION OR I READ ABOUT IT IN THE PAPER WHICH DOESN'T MAKE
7 ME VERY HAPPY, EITHER. IF YOU COULD, THAT WOULD BE HELPFUL.
8 MAYBE YOU COULD DO IT FOR THE NEXT MEETING THAT WOULD BE
9 HELPFUL. AND AGAIN INSTEAD OF TAKING THE CASE, WHAT IS THE
10 PROCESS IT GOES THROUGH? I GUESS MY INTEREST HERE IS TO KNOW
11 THAT MANAGERS ARE TAKING OWNERSHIP OF THIS ISSUE, WHICH I
12 THINK IS AN IMPORTANT PART OF AT LEAST FOR ME TO KNOW THAT
13 EVEN IF THE MANAGER RECOGNIZES IT WASN'T THE APPROPRIATE USE
14 OF FORCE AT THE SAME TIME INSTEAD OF SENDING IT THROUGH A
15 SERIES OF INVESTIGATIONS THAT ARE GOING TO TAKE ALL DAY, IF HE
16 MIGHT MAKE A DETERMINATION THAT I NEED TO RETRAIN THIS OFFICER
17 OR I'VE GOT TO SPEAK TO THIS OFFICER ABOUT HOW TO HANDLE
18 THINGS IN THE FUTURE, SO ON. AND IF IT'S SOMEBODY THAT -- WELL
19 THAT GOES TO THE WHOLE TRACKING ISSUE, IF IT'S SOMEBODY THAT
20 KEEPS DOING IT ALL THE TIME. BUT THE OTHER THING LAST TIME YOU
21 WERE TALKING ABOUT SITUATIONAL USE FORCE, YOU SAID THAT YOU
22 HAD MADE THAT RECOMMENDATION AND NOW YOU'RE STEPPING AWAY FROM
23 THAT ONE. IS THAT CORRECT?
24



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1 **RICHARD E. DROOYAN:** TALKING ABOUT THE SITUATIONAL USE-OF-FORCE
2 CHART?

3

4 **SUP. MOLINA:** YOU SAID "REASONABLE STANDARD VERSUS SITUATIONAL
5 USE OF FORCE." YOUR REPORT SAID THAT USE OF FORCE WAS DEDUCTED
6 FROM THE REVISED MANUAL.

7

8 **RICHARD E. DROOYAN:** RIGHT. THE SITUATIONAL USE-OF-FORCE CHART
9 IS NOT GOING TO BE IN THE REVISED MANUAL.

10

11 **SUP. MOLINA:** IT IS NOT GOING TO?

12

13 **RICHARD E. DROOYAN:** CORRECT. IF THE DEPARTMENT IS GOING TO USE
14 IT, THEY CAN USE IT AS A TRAINING MECHANISM, BUT THE
15 CONSULTANTS AND I UNANIMOUSLY ARE OF THE OPINION THAT IT
16 SHOULDN'T BE IN THE POLICY MANUAL. IT DIDN'T REPRESENT POLICY.
17 IF IT WAS GOING TO BE USED -- AND THERE'S SOME DEBATE WHETHER
18 IT SHOULD BE USED, IT SHOULD BE USED IN THE TRAINING BUREAU IN
19 THE TRAINING OF DEPUTIES IN THE OF USE OF FORCE BUT IT
20 SHOULDN'T BE IN THE POLICY MANUAL BECAUSE IT'S NOT A POLICY OR
21 A PROCEDURE.

22

23 **SUP. MOLINA:** IS THAT ALSO TRUE OF DE-ESCALATION? IT'S NOT IN
24 THE USE-OF-FORCE POLICY?

25



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1 **RICHARD E. DROOYAN:** NO, DE-ESCALATION IS THE FIRST POLICY IN
2 BOTH THE CUSTODY MANUAL AND IN THE --

3

4 **SUP. MOLINA:** I GUESS I DON'T KNOW WHAT SITUATIONAL USE OF
5 FORCE IS. WHAT IS IT?

6

7 **RICHARD E. DROOYAN:** IT'S A CHART THAT HAS BASICALLY FOUR
8 DIFFERENT SCENARIOS DEPENDING UPON THE BEHAVIOR OF EITHER THE
9 INMATE OR THE SUSPECT. AND, IN EFFECT, IT SAYS IF THE INMATE
10 IS IN THIS BOX HERE, YOU CAN USE THIS LEVEL OF FORCE. IF THE
11 INMATE IS OVER HERE ON THIS BOX, YOU CAN USE A DIFFERENT LEVEL
12 OF FORCE. AND THERE ARE FOUR DIFFERENT BOXES. AND SO IT
13 ATTEMPTS TO RELATE THE USE OF FORCE TO THE BEHAVIOR OF THE
14 INMATE.

15

16 **SUP. MOLINA:** HOW DID THAT COME INTO THE DEBATE AND DISCUSSION
17 OF THIS? WAS IT SOMETHING THEY HAD IN PLACE?

18

19 **RICHARD E. DROOYAN:** YES. IT'S SOMETHING THEY HAD IN PLACE.

20

21 **SUP. MOLINA:** AND YOU DON'T THINK IT SHOULD BE IN THERE AT ALL
22 NOW?

23

24 **RICHARD E. DROOYAN:** MY PERSONAL VIEW IS THAT JUST TAKE A
25 CUSTODY SITUATION AND THIS APPLIES TO PATROL, BUT YOU'RE



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1 DEALING WITH VERY DYNAMIC SITUATIONS. AND AN INMATE WHO CAN BE
2 PASSIVELY RESISTANT ONE MOMENT CAN BE ACTIVELY AGGRESSIVE IN
3 ANOTHER MOMENT. AND TO TRY TO PUT THE INMATE'S BEHAVIOR IN A
4 PARTICULAR BOX AND TRY TO FIGURE OUT WHAT USE OF FORCE YOU CAN
5 USE, I JUST DON'T THINK THAT'S PRACTICAL OR FEASIBLE. MY OWN
6 VIEW IS THAT YOU TAKE THE OBJECTIVELY REASONABLE STANDARD,
7 WHICH IS THE CONSTITUTIONAL STANDARD THAT A DEPUTY SHOULD USE
8 SUCH FORCE THAT IS REASONABLY NECESSARY, USE THE KIND OF FORCE
9 THAT AN OBJECTIVELY REASONABLE PERSON WOULD USE UNDER THE
10 CIRCUMSTANCES, BE ABLE TO JUSTIFY THE USE OF FORCE AND IF THAT
11 SHOULD BE THE BASIC STANDARD. COMBINED WITH THE FORCE-
12 PREVENTION PRINCIPLES THAT MANDATE YOU DEESCALATE WHENEVER
13 POSSIBLE. YOU USE THE LEAST AMOUNT OF FORCE WHENEVER POSSIBLE,
14 YOU AVOID USING FORCE WHENEVER POSSIBLE. THOSE ARE CLEAR-CUT
15 STANDARDS. I JUST FIND THE -- I'M NOT A TRAINED LAW
16 ENFORCEMENT OFFICER. BUT I'VE HAD A LOT OF CONVERSATIONS WITH
17 LAW ENFORCEMENT OFFICERS. I'VE HAD A LOT OF CONVERSATIONS WITH
18 L.A.P.D. OFFICERS AND I JUST FIND A BOX TO BE CONFUSING AND
19 TOO DIFFICULT. IF THEY WANT TO USE IT AS A TRAINING MECHANISM,
20 THAT'S A DECISION THE DEPARTMENT CAN MAKE, BUT I THINK IT
21 DOESN'T BELONG IN THE FORCE MANUAL ITSELF. AND THE DEPARTMENT
22 HAS AGREED WITH ME ON THAT.

23

24 **SUP. MOLINA:** OKAY. FAIR ENOUGH. AND I THINK AGAIN I THINK THE
25 ISSUE OF COMMON SENSE OR WHATEVER IT IS, OF COURSE WE KNOW



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1 THAT MEANS SOMETHING DIFFERENT TO EVERY DIFFERENT PERSON.
2 HOPEFULLY WE'LL GET WITHIN A FRAMEWORK BECAUSE THAT'S THE
3 ISSUE OF EVALUATING USE OF FORCE. HOPEFULLY YOU HAVE A
4 COMMANDER OR SOME SUPERVISOR SAY IT WAS APPROPRIATE FOR THE
5 FOLLOWING REASONS. RIGHT NOW SAYING APPROPRIATE USE OF FORCE,
6 THAT DOESN'T MEAN IT WAS APPROPRIATE UNDER WHAT STANDARD,
7 RIGHT? SO I GUESS IT WOULD BE HELPFUL AS YOU'D WALK US THROUGH
8 SOME OF THAT TO GET A BETTER UNDERSTANDING. WE ARE JUST LIKE A
9 JURY THAT WHEN A CASE IS PRESENTED TO US, WE THINK THAT IT
10 SHOULD BE AN APPROPRIATE USE OF FORCE. I DON'T THINK ANYONE ON
11 THE JURY THINKS THAT NOBODY SHOULD BE PENALIZED OR SHOULD BE
12 IN THAT SITUATION. BUT OBVIOUSLY THERE IS A COMMON SENSE
13 FACTOR. AND IN SOME OF THESE CASES, CERTAINLY I UNDERSTAND AND
14 THE ONE THAT THE SHERIFF AND I REVIEWED, COMMON SENSE WENT OUT
15 THE DOOR FROM THE DAY THE MAN WALKED IN WITH A CELL PHONE, IT
16 WAS ALL OF A SUDDEN HE WAS TO BE VICTIMIZED. YOU HAVE A VERY,
17 VERY DIFFERENT POINT OF VIEW. AND I THINK THAT'S WHAT WE'RE
18 TRYING TO GET A BETTER UNDERSTANDING OF. BECAUSE THAT'S A CASE
19 YOU WILL NOT BE ABLE TO PRESENT TO A JURY BECAUSE WE'RE JUST
20 GOING TO PAY A BIG HUGE AMOUNT. SO IT'S A MATTER WHAT IS THE
21 SETTLEMENT DOLLARS. I DON'T WANT TO BE DOING THAT. I WOULD
22 RATHER THAT WE HAVE THE ABILITY- I'M NOT SURE IF WE'LL EVER
23 HAVE THE ABILITY TO GO BEFORE A JURY, I'M NOT USING THAT AS
24 THE GAUGE, BUT I WANT TO BE ABLE TO SAY THAT IT WAS AGAIN
25 WITHIN OUR POLICY, WE HAD AN OFFICER UNDER THE CIRCUMSTANCES



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1 WHO FOLLOWED OUR POLICY. AND I THINK THAT'S WHAT WE WANT IS TO
2 HAVE THAT SENSE OF COMFORT.

3

4 **RICHARD E. DROOYAN:** LET ME SAY A COUPLE THINGS. I WILL BE
5 HAPPY TO PUT OUT A REPORT THAT WILL DESCRIBE THE INVESTIGATIVE
6 AND DISCIPLINARY SYSTEM THAT WILL LAY OUT EACH OF THE STEPS
7 AND HOPEFULLY MAKE IT CLEAR WITH SOME ATTACHED CHARTS AND
8 THINGS LIKE THAT THAT WILL SHOW THE PROCESS. I THINK ONE OF
9 THE THINGS THAT WE TRIED TO DO IN THIS FORCE MANUAL AND THIS
10 IS SOMETHING THAT THE CONSULTANTS FELT VERY STRONGLY ABOUT AND
11 I CERTAINLY AGREED WHICH WAS TO MAKE IT CLEAR WHAT THE
12 POLICIES ARE. HAVE A SEPARATE THAT LAYS OUT THE BASIC POLICIES
13 THAT GOVERN USE OF FORCE BY THE DEPARTMENT. ONE OF THE
14 PROBLEMS THAT I HAD WITH THE FORCE MANUAL IS THAT POLICIES
15 WERE SORT OF BURIED IN THE MANUAL ALONG WITH PROCEDURES AND
16 OTHER SECTIONS ON WEAPONS. SO THE REVISED FORCE MANUAL VERY
17 CLEARLY UP FRONT IS GOING TO SET FORTH ALL THE POLICIES. THOSE
18 ARE THE POLICIES BY WHICH A DEPUTY'S CONDUCT IS JUDGED. AND
19 WITH RESPECT TO THE USE OF FORCE. SO I THINK IT WILL BE
20 HOPEFULLY MUCH CLEARER TO YOU AND OTHERS AS TO WHAT THE
21 STANDARDS ARE BY WHICH THE DEPUTIES ARE BEING JUDGED.

22

23 **SUP. MOLINA:** THAT WOULD BE HELPFUL TO ME. IN THE THING YOU
24 WERE TALKING ABOUT INSPECTIONAL SERVICE COMMAND, WHAT DOES IT
25 DO?



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1

2 **RICHARD E. DROOYAN:** THAT'S GOING TO BE BASICALLY THE INTERNAL
3 WATCHDOG FOR THE DEPARTMENT, DO THE INTERNAL AUDITS AND
4 INSPECTIONS TO MAKE SURE THAT THE DEPARTMENT IS COMPLYING WITH
5 THE POLICIES AND PROCEDURES, THAT THEY'VE IMPLEMENTED THE
6 VARIOUS RECOMMENDATIONS. I MEAN THIS IS REALLY THE DEPARTMENT
7 MANAGEMENT'S WATCHDOG TO ADVISE THEM THAT THERE IS COMPLIANCE
8 THROUGHOUT THE DEPARTMENT.

9

10 **SUP. MOLINA:** AND THAT'S FOR THEIR USE, MANAGEMENT'S USE?

11

12 **RICHARD E. DROOYAN:** IT'S ESSENTIALLY A MANAGEMENT TOOL. AND
13 THEN TO GET REPORTS FROM THAT COMMAND, BRING IN THE UNIT
14 COMMANDERS AND DIVISION COMMANDERS AND SAY: HERE'S WHAT OUR
15 INTERNAL AUDITORS HAVE SAID. WHAT IS YOUR RESPONSE? HOW ARE
16 YOU GOING TO FIX THE PROBLEM?

17

18 **SUP. MOLINA:** THAT'S GOOD. AND THE LAST TIME, YOU IN THE WHOLE
19 CULTURE AREA, YOU TALKED ABOUT THE ACTS OF DISHONESTY AND YOU
20 HAD MADE RECOMMENDATIONS AND YOU DIDN'T FEEL THAT AT THE END
21 OF THE DAY THAT THEY HAD IMPLEMENTED OR REALLY REFLECTED YOUR
22 RECOMMENDATION.

23



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1 **RICHARD E. DROOYAN:** I'M NOT QUITE SURE WHAT YOU'RE REFERRING
2 TO. THERE WAS A RECOMMENDATION THAT THE DEPARTMENT ENHANCE THE
3 PENALTIES FOR USE OF FORCE.

4

5 **SUP. MOLINA:** NO FOR THE DISHONESTY ASPECT, THE ZERO TOLERANCE
6 FOR DISHONESTY.

7

8 **RICHARD E. DROOYAN:** CORRECT. AND THE DEPARTMENT DID INCREASE
9 THOSE PENALTIES. AND THEN WE HAD A DISCUSSION ABOUT WHETHER OR
10 NOT THERE SHOULD BE EDUCATION-BASED DISCIPLINE FOR DEPUTIES
11 WHO ENGAGE IN ACTS OF DISHONESTY AND ALSO ENGAGE IN ACTS OF
12 EXCESSIVE FORCE. I WAS FAIRLY STRONGLY OF THE OPINION THAT
13 THERE SHOULD NOT BE EDUCATION-BASED DISCIPLINE, THAT THOSE
14 DEPUTIES THAT ENGAGE IN ACTS OF DISHONESTY OR EXCESSIVE FORCE
15 SHOULD BE PUNISHED BY SUSPENSIONS, AND ULTIMATELY THE
16 SHERIFF'S DEPARTMENT AGREED WITH ME AND THEY ACCEPTED MY
17 RECOMMENDATION WITH RESPECT TO --

18

19 **SUP. MOLINA:** THEY DID.

20

21 **RICHARD E. DROOYAN:** THE DISCIPLINE, YES.

22

23 **SUP. MOLINA:** AND THEN THE LAST TIME ALSO UNDER THE WHOLE
24 CULTURAL TAB YOU HAD WRITTEN ABOUT CLIQUES AND SAID THAT THE
25 DEPARTMENT WAS GOING TO UNDERTAKE TO REALLY START, I DON'T



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1 WANT TO SAY INVESTIGATION BUT DISCOURAGE THE DEPARTMENT OF
2 MANY OF THESE CLIQUES. MAYBE YOU COULD GIVE US A SIDE REPORT
3 OF WHAT CLIQUES THEY WERE AND WHERE WE ARE WITH THAT? I THINK
4 THAT'S A BIG PART OR AT LEAST IT'S SOMETHING THAT'S
5 INTIMIDATING I THINK IN MANY WAYS BECAUSE WE DON'T KNOW IF
6 THERE'S AN UNDERGROUND KIND OF OPERATION GOING ON THERE WITH
7 THESE CLIQUES.

8

9 **RICHARD E. DROOYAN:** I WILL TALK TO THE SHERIFF'S DEPARTMENT
10 AND REPORT BACK TO YOU.

11

12 **SUP. MOLINA:** VERY GOOD, THANK YOU.

13

14 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU, SUPERVISOR MOLINA.
15 SUPERVISOR ANTONOVICH?

16

17 **SUP. ANTONOVICH:** THE IMPLEMENTATION 4.2, 1, 2 IS FOR THE
18 SHERIFF TO CREATE AN INTERNAL AUDIT AND INSPECTION DIVISION.
19 YOUR REPORT CURRENTLY INDICATES THAT YOU'RE CURRENTLY
20 REVIEWING THOSE DEPARTMENTS' COMPREHENSIVE INSPECTIONAL
21 SERVICES COMMAND PROPOSAL WHICH CONSISTS OF THE IMPLEMENTATION
22 PLAN PROPOSED AUDIT AND AN INSPECTION PLAN AND THE DUTIES AND
23 STAFFING OF THAT DIVISION. YOUR REPORT ALSO SUGGESTS THE
24 CREATION OF THE DIVISION IN STAGES WITH THE INITIAL FOCUS ON
25 THE MOST IMPORTANT ISSUES. SO THE QUESTION WOULD BE: WHAT ARE



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1 YOUR THOUGHTS ABOUT RECEIVING INPUT FROM THE INSPECTOR GENERAL
2 IN THIS CREATION OF THE DIVISION GIVEN THAT THE OFFICE OF THE
3 INSPECTOR GENERAL WILL LIKELY BE ASKED TO REVIEW THE INTERNAL
4 AUDITS AND CONDUCT ADDITIONAL INDEPENDENT AUDITS?

5

6 **RICHARD E. DROOYAN:** I THINK IT'S A GOOD IDEA. I KNOW OVER IN
7 THE L.A.P.D. THAT THE INSPECTOR GENERAL DOES HAVE INPUT WITH
8 RESPECT TO THE AUDITS THAT ARE CONDUCTED BY THE INTERNAL
9 INSPECTION DIVISION AT L.A.P.D., SO I THINK IT'S A GOOD IDEA.
10 I THINK IF THERE IS AN INSPECTOR GENERAL APPOINTED BY THIS
11 BOARD BY JULY 1ST, THAT WILL BE -- THERE WILL BE PLENTY OF
12 TIME FOR THAT PERSON TO HAVE SIGNIFICANT INPUT INTO THE
13 DEVELOPMENT OF THIS COMMAND. AT BEST BY JULY 1ST WE'LL BE
14 STARTING TO IMPLEMENT PHASE ONE OF THE INSPECTIONAL SERVICES
15 COMMAND AND THERE ARE GOING TO BE FOUR PHASES WITH FOUR
16 SEPARATE AUDIT TEAMS. SO I THINK IF THERE IS AN INSPECTOR
17 GENERAL IN PLACE BY AROUND JULY 1ST, THERE WILL BE AMPLE
18 OPPORTUNITY FOR THAT PERSON TO HAVE SOME INPUT INTO THE AUDIT
19 PLANS, I AGREE WITH YOU.

20

21 **SUP. ANTONOVICH:** AND ON YOUR RECOMMENDATION 7.8 WHICH IS
22 RELATED TO 3.10, YOU'RE SEEKING A RISK MANAGER FOR EACH JAIL
23 TO TRACK AND MONITOR USE OF FORCE INVESTIGATIONS. YOUR CURRENT
24 REPORT INDICATES THAT A SHERIFF HAS SUBMITTED A FUNDING
25 REQUEST TO THE C.E.O. FOR SEVEN LIEUTENANTS FOR THIS FUNCTION.



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1 HOWEVER IN THE LAST REPORT TO THE BOARD, YOU INDICATED THAT
2 THE TWO CONSULTANTS HAD RAISED QUESTIONS ABOUT THE NEED FOR
3 USING FOREIGN PERSONNEL FOR THIS FUNCTION. SO COULD YOU SHARE
4 HOW THIS ISSUE WAS RESOLVED AND WHETHER THE CONSULTANTS AGREE
5 WITH THE STAFFING REQUESTS SUBMITTED TO THE C.E.O.?

6

7 **RICHARD E. DROOYAN:** I HAD FURTHER CONVERSATIONS WITH THE
8 DEPARTMENT ABOUT WHETHER THIS JOB COULD BE DONE BY A NON-SWORN
9 PERSONNEL. AND THE DEPARTMENT FELT FAIRLY STRONGLY THAT THEY
10 REALLY NEEDED, AT LEAST INITIALLY, TO HAVE SWORN PERSONNEL IN
11 ORDER TO ESTABLISH REALLY THE CREDIBILITY OF THIS POSITION AND
12 TO BE ABLE TO HAVE AUTHORITY OVER THE DEPUTIES. THIS POSITION
13 AS NOW ENVISIONED BY THE DEPARTMENT AND THEY ARE CALLING IT A
14 COMPLIANCE LIEUTENANT WOULD ESSENTIALLY DO THREE THINGS. ONE,
15 IT WOULD MONITOR AND TRACK FORCE INVESTIGATIONS SO THAT IF
16 THERE ARE PROBLEMS IN THE COMPLETION OF THOSE INVESTIGATIONS,
17 THIS LIEUTENANT WOULD BE RESPONSIBLE FOR MAKING SURE THAT THE
18 SERGEANTS WHO ARE CONDUCTING THIS INVESTIGATION ARE DOING IT
19 TIMELY. SECOND THING THIS LIEUTENANT WOULD DO WOULD BE TO
20 TRACK AND ANALYZE INMATE GRIEVANCES. I THINK THAT THERE ARE
21 TRENDS, AREAS OF CONCERN, THIS LIEUTENANT WOULD BE THE PERSON
22 RESPONSIBLE FOR BRINGING THIS TO THE ATTENTION OF THE UNIT
23 COMMANDER AND IMPLEMENTING A PLAN TO DO SOMETHING ABOUT IT.
24 AND THE THIRD THING IS THIS LIEUTENANT WOULD ALSO CONDUCT THE
25 ADMINISTRATIVE INVESTIGATIONS OF THE CATEGORY 1 FORCE



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1 INCIDENT, SO LEAST SERIOUS FORCE INCIDENT. ONE OF THE
2 RECOMMENDATIONS FROM THE COMMISSION WAS THAT THOSE
3 ADMINISTRATIVE INVESTIGATIONS SHOULD NOT BE CONDUCTED BY
4 DEPUTY SUPERVISORS. BY HAVING AN INDEPENDENT COMPLIANCE
5 LIEUTENANT, THE DEPARTMENT WOULD BE IMPLEMENTING THAT
6 RECOMMENDATION, AS WELL. SO ULTIMATELY WHAT THE DEPARTMENT
7 FELT WAS THAT AT LEAST INITIALLY WE'D BE ABLE TO MONITOR AND
8 REALLY PUSH THE COMPLETION OF FORCE INVESTIGATIONS, IT WOULD
9 BE BETTER HAVE A SWORN PERSON. TO DO ADMINISTRATIVE
10 INVESTIGATIONS YOU DID NEED A SWORN PERSONNEL TO DO THAT
11 BECAUSE OF THE THIRD THING WAS THE -- I THINK I BELIEVE THE
12 ANALYSIS OF INMATE GRIEVANCES COULD PROBABLY BE DONE BY SWORN
13 OR NON-SWORN, THE DEPARTMENT'S PREFERENCE WAS TO HAVE A SWORN
14 PERSONNEL IN THAT POSITION. I THINK THE CONSULTANTS DON'T
15 DISAGREE WITH THAT. THE CONSULTANTS' CONCERN IN THIS AREA WAS
16 IF YOU HAVE SWORN PERSONNEL, THE SWORN PERSONNEL START
17 ROTATING, THEN YOU LOSE SOME DEGREE OF CONTINUITY. IF YOU HAVE
18 A NON-SWORN PERSONNEL LET'S SAY IN MEN'S CENTRAL JAIL CHARGED
19 WITH MONITORING USE-OF-FORCE INVESTIGATIONS OR MONITORING
20 INMATE GRIEVANCES, THAT PERSON IS GOING TO BE THERE AND THAT
21 PERSON IS NOT GOING TO CHANGE. BUT ULTIMATELY I THINK THIS WAS
22 ONE WHERE WE REALLY DEFERRED TO THE JUDGMENT OF THE DEPARTMENT
23 ON HOW THEY WANTED TO STAFF THIS. AND AS I SAID, I DO THINK
24 THEY CAME UP WITH AN INTERESTING IDEA OF ADDING THE



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1 RESPONSIBILITY FOR THE ADMINISTRATIVE INVESTIGATIONS TO THIS
2 PERSON THAT DOES REQUIRE A SWORN PERSON.

3

4 **SUP. ANTONOVICH:** THANK YOU.

5

6 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH, SUPERVISOR
7 ANTONOVICH. THREE QUESTIONS THAT I WANTED TO RAISE, ONE TO THE
8 C.E.O., ONE TO THE IMPLEMENTATION MONITOR AND ONE TO THE
9 SHERIFF. FIRST TO THE C.E.O. PERTAINING TO A NUMBER OF THE
10 RECOMMENDATIONS, THEY REQUIRE ADDITIONAL FUNDING IN ORDER FOR
11 THEM TO BE IMPLEMENTED. AT SOME POINT WE'LL NEED A CLEARER
12 TIMETABLE FOR YOUR OFFICE TO BRING TO THE BOARD ITS ANALYSIS
13 OF THE RECOMMENDATIONS THAT THE SHERIFF AND THE IMPLEMENTATION
14 MONITOR IS SUGGESTING WILL BE REQUIRED FOR US TO MAKE REFORM
15 REAL. AND PERHAPS YOU CAN GIVE A VERBAL AT THIS POINT, MR.
16 FUJIOKA, TO SPEAK TO THE OTHER QUESTIONS.

17

18 **C.E.O. FUJIOKA:** WE'RE CURRENTLY IN THE PROCESS OF WORKING WITH
19 THE DEPARTMENT; IN FACT, WE'VE HAD CONVERSATIONS WITH THE NEW
20 ASSISTANT SHERIFF ON SOME OF THE POSITIONS BOTH TO UNDERSTAND
21 THE STAFFING LEVEL, THE APPROPRIATE CLASSIFICATION AND THE
22 ASSOCIATED WORKLOAD. AND SO IT'S A PROCESS WITH ALL DUE
23 RESPECT TO THE RECOMMENDATIONS THAT WE THINK WE NEED TO HAVE A
24 DIRECT INVOLVEMENT AND DIRECT REVIEW OF THE POSITION SO WE CAN
25 UNDERSTAND NOT ONLY THE LEVEL BUT WHY THE POSITION IS BEING



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1 REQUESTED FOR THAT PARTICULAR FUNCTION. WE ARE TRYING TO BE AS
2 THOROUGH AS POSSIBLE.

3

4 **SUP. RIDLEY-THOMAS, CHAIRMAN:** YES, BUT THE QUESTION IS: THE
5 THOROUGHNESS IS APPROPRIATE. WHEN WILL WE SEE A PRELIMINARY OR
6 FINAL REPORT WITH RESPECT TO THE RECOMMENDATIONS AND THOSE
7 REQUESTS FOR FUNDING?

8

9 **C.E.O. FUJIOKA:** WELL, FOR THE FIRST GROUP THAT'S BEEN
10 SUBMITTED TO US, I WOULD IMAGINE WITHIN THE NEXT 30 DAYS WE'D
11 HAVE A FORMAL REQUEST OF THE BOARD FOR APPROVAL. BUT SOME OF
12 THESE REQUESTS ARE COMING IN ON A FLOW BASIS. YOU HEARD
13 EARLIER THAT OUR MONITORS-

14

15 **SUP. RIDLEY-THOMAS, CHAIRMAN:** AND THE BOARD HAS NOT INSTRUCTED
16 THE C.E.O. TO OBVIOUSLY COMPLY WITH EVERY REQUEST THAT'S BEEN
17 MADE. THERE SHOULD BE NO READING INTO THE QUESTION THAT I'M
18 MAKING TO GRANT THE REQUEST OR TO EMBRACE THE RECOMMENDATION
19 WHETHER IT COMES FROM THE IMPLEMENTATION MONITOR OR THE
20 SHERIFF. BUT I THINK A THOROUGH REVIEW HAS TO BE MADE, A
21 DETERMINATION AS TO WHETHER OR NOT THE C.E.O.'S OFFICE AGREES
22 WITH IT AND ULTIMATELY THE BOARD HAS TO MAKE THE
23 DETERMINATION. AND THAT'S ESSENTIALLY WHAT WE SHOULD SEE
24 COMING AND THAT WOULD DEFINE THE LEVEL OF EXPECTATIONS THAT



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1 EVERYONE SHOULD HAVE ON THE BOARD, THE C.E.O. AS WELL AS THE
2 RESPECTIVE ENTITIES MAKING THE RECOMMENDATIONS.

3

4 **C.E.O. FUJIOKA:** THE OTHER IMPORTANT STEP IS AS WE GO THROUGH
5 THE PROCESS, WE'RE SHARING OUR FINDINGS WITH YOUR STAFF AND IN
6 TURN THE STAFF WILL SHARE IT WITH THE SUPERVISORS OR I CAN DO
7 IT DIRECTLY. AND YOU ALSO HEARD THAT WITH RESPECT TO THE
8 SUPERVISORS, INFORMATION IS COMING IN NOW. SO IT WILL BE ON A
9 FLOW BASIS.

10

11 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. WE HAVE MONTHLY
12 REPORTS FROM THE IMPLEMENTATION MONITOR, RESPONSES FROM THE
13 SHERIFF'S DEPARTMENT. AT OUR NEXT REPORT OUT OF THE SIXTH
14 REPORT, THEN MR. FUJIOKA, IT WOULD SEEM TO ME THAT 30-DAY
15 PERIOD THAT YOU'VE JUST DESCRIBED IN TERMS OF BEGINNING TO
16 MOVE FORWARD WITH A CLEARER PATH WITH RESPECT TO THE FUNDING
17 RECOMMENDATIONS THAT ARE BEING MADE, LET THEM SCHEDULE THAT TO
18 BE A PART OF THE REPORTS THAT WE GET BACK FROM THE
19 IMPLEMENTATION MONITOR, THE FEEDBACK FROM THE SHERIFF, AND
20 THEN FINALLY A C.E.O.'S REPORT ON THE FUNDING. SO A MONTH FROM
21 NOW, THOSE THREE THINGS.

22

23 **C.E.O. FUJIOKA:** YES, SIR.

24



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU. MR. DROOYAN,
2 RECOMMENDATION 3.9 STATES THAT INMATE GRIEVANCES SHOULD BE
3 TRACKED IN P.P.I. BY THE NAMES OF THE DEPARTMENT'S PERSONNEL.
4 CURRENTLY USING FAST IN THE INTERIM UNTIL P.P.I. COMES ONLINE
5 IN SEPTEMBER, CORRECT?

6

7 **RICHARD E. DROOYAN:** THE DEPARTMENT INTENDS TO DO AN UPGRADE OF
8 P.P.I. THAT WILL ENABLE THEM TO TRACK INMATE GRIEVANCES BY
9 DEPUTY'S NAMES BY THIS SEPTEMBER. THIS IS SEPARATE AND APART
10 FROM THEIR REQUEST FOR FUNDS TO DO A COMPREHENSIVE OVERHAUL OF
11 P.P.I. THEY ARE UPGRADING IT. AND THEY HAVE A TARGET DATE OF
12 SEPTEMBER TO BE ABLE TO TRACK INMATE GRIEVANCES BY DEPUTY
13 NAMES IN P.P.I.

14

15 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ANY TRENDS REGARDING THE INMATE
16 GRIEVANCES NOTICED TO DATE WITH RESPECT TO THE STATUS OF THE
17 NEW IMPLEMENTATION OF P.P.I.? I KNOW THAT FAST IS STILL WHAT
18 YOU'RE USING BUT ANY TRENDING THAT YOU CAN IDENTIFY AT THIS
19 POINT?

20

21 **RICHARD E. DROOYAN:** NO. ONE OF THE THINGS THAT I WILL BE DOING
22 IN THE NEXT 30 DAYS IS MEETING WITH THE DEPARTMENT. AND I ALSO
23 WAS GOING TO SEEK INPUT FROM THE A.C.L.U. WITH RESPECT TO HOW
24 TO IMPROVE THE INMATE GRIEVANCE PROCESS RECOMMENDATION NUMBER
25 7.14. AND THE DEPARTMENT DOES HAVE SOME PLANS. THEY'VE SHARED



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1 THEM WITH ME. I THINK THEY'RE A STEP FORWARD. BUT I WANT TO
2 GET THE INPUT FROM THE A.C.L.U. WITH RESPECT TO THE GRIEVANCE
3 PROCESS. I HAVEN'T SEEN ANY TRENDS TO GIVE YOU A DIRECT ANSWER
4 TO YOUR QUESTION.

5

6 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THAT'S FINE. LET ME
7 THEN TURN TO THE DEPARTMENT AND ASK AS IT RELATES TO YOUR
8 MONITORING TO DATE, ANY TRENDS THAT ARE BEING MADE EVIDENT,
9 ANY DEPUTIES IN PARTICULAR SHOWING UP WITH FREQUENCY? WE'RE
10 NOT ASKING FOR YOU TO DISCLOSE THE NAMES IN THIS CONTEXT, BUT
11 THE POINT IS TO GIVE US SENSE OF WHETHER OR NOT IT'S MOVING IN
12 A DIRECTION THAT SPELLS MORE ACCOUNTABILITY, ULTIMATELY
13 PREVENTION AND ERADICATION OF THE PROBLEM.

14

15 **TERRI MCDONALD:** SO I'VE ASKED FOR A REPORT OF TRENDS OF
16 GRIEVANCES. I'D BE HAPPY TO REPORT ON WHAT'S GIVEN TO ME BY
17 THE NEXT MEETING WHERE WE COULD TALK ABOUT TRENDS. WE HAVE
18 BEEN REVIEWING THROUGH THE P.P.I. USE OF FORCE. NOTHING
19 SUBSTANTIAL IN ANY INDIVIDUAL EMPLOYEE. BUT I'D BE GLAD TO
20 TALK ABOUT GRIEVANCE TRENDS AT THE NEXT MEETING.

21

22 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THAT WOULD BE HELPFUL. AND THE
23 SYSTEMS UPGRADE, IT SEEMS TO ME THAT PART OF THE REFORM AGENDA
24 THAT WE NEED TO LOCK IN ON IS TECHNOLOGICAL INNOVATION THAT
25 DOES HELP US TO GET OUR ARMS AROUND THESE ISSUES WITH MORE



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1 CONFIDENCE. THE FACT OF THE MATTER IS ONE OF THE DISCLOSURES
2 ABOUT THE SYSTEMS OF ACCOUNTABILITY FROM A TECHNOLOGICAL POINT
3 OF VIEW DIDN'T QUITE INSPIRE VERY MUCH CONFIDENCE. AND THE
4 RESPONSE FROM THOSE WHO WERE ON POINT IN THIS AREA WAS LARGELY
5 IT WAS A FUNCTION OF RESOURCES BUT ALSO WAS A FUNCTION OF
6 TRAINING ORIENTATION AND EXPERTISE IN THE AREA. IN OTHER
7 WORDS, PERSONNEL HAD IN NO SMALL MEASURE EVOLVED FROM THE
8 POINT OF BEING LAW ENFORCEMENT OFFICERS WHO HAD AN APTITUDE
9 FOR THE KIND OF WORK THAT WOULD BE TECHNOLOGICAL IN NATURE AND
10 DOCUMENTATION AND TRACKING THE DATA, BUILDING SYSTEMS. BUT I
11 THINK THE INSIGHT TO BE APPRECIATED IS THAT IF YOU REALLY WANT
12 TO GET THIS RIGHT AND IF WE ARE GOING TO HAVE A SYSTEM THAT IS
13 SECOND TO NONE, IT DOES, THEN, NEED TO HAVE THE PERSONNEL,
14 THAT IS TO SAY THOSE WHO WERE DESIGNING AND DRIVING IT WHO ARE
15 EXPERTLY COMPETENT IN THE AREA BENEFITING FROM THE INSIGHTS,
16 PERHAPS, OF THOSE WHO ARE FORMER DEPUTIES. AND NOT TO SUGGEST
17 THAT THEY ARE ONE DIMENSIONAL. IT'S JUST THE QUESTION OF THE
18 KIND OF DEPTH OF EXPERTISE YOU NEED TO GET THIS RIGHT WITHOUT
19 RUNNING UP THE TAB WITHOUT REASON. IT IS MORE CONFIDENCE
20 BUILDING TO KNOW THAT WE HAVE A SYSTEM THAT IS 21ST CENTURY
21 READY RATHER THAN SOMETHING OF ANOTHER ERA. I THINK THIS IS A
22 POINT THAT NEEDS TO COME FORWARD FROM THE C.E.O. IN TERMS OF
23 WHATEVER COST CONSIDERATIONS. IT IS AKIN TO CAMERAS. IF WE ARE
24 SERIOUS ABOUT PREVENTION, IT THEN MEANS WE HAVE TO TRACK AND
25 IT MEANS THAT IT HAS TO BE A LOT OF EYES ON THE RANGE OF



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1 ISSUES AND THAT PROTECTS DEPUTIES AS WELL AS INMATES. IN A
2 PATROL CONTEXT, FOR EXAMPLE, THIS TECHNOLOGY IN TERMS OF
3 TRACKING THOSE WHO MAY BE FREQUENT VIOLATORS BECOMES RATHER
4 IMPORTANT. SO I WOULD HOPE IN OUR NEXT MEETING WE CAN MOVE
5 TOWARD THAT. SHERIFF BACA, SHERIFF MCDONALD, YOU MAY HAVE
6 COMMENTS YOU WANT TO MAKE REGARDING MR. DROOYAN'S PRESENTATION
7 AND THEN I HAVE ANOTHER QUESTION FOR THE SHERIFF'S DEPARTMENT
8 AS IT PERTAINS TO RECOMMENDATION 3.7 INVOLVING THE USE-OF-
9 FORCE POLICY. AND IT REALLY ESSENTIALLY TRIES TO SAY THAT IT
10 SHOULD ACCOUNT FOR SPECIAL NEEDS POPULATIONS IN THE JAILS. THE
11 FIRST QUESTION IS: HOW ARE DEPUTIES TRAINED ON DEALING WITH
12 INMATES WHO HAVE SPECIAL NEEDS? SECOND QUESTION IS: ARE SUCH
13 INCIDENTS OF USE OF FORCE AGAINST THIS POPULATION HIGHER OR
14 LOWER AS COMPARED TO THE POPULATION AT LARGE?

15

16 **TERRI MCDONALD:** SIR, I'LL TAKE THE SECOND QUESTION FIRST.
17 STATISTICALLY IN ANY CUSTODIAL ENVIRONMENT, YOUR USE OF FORCE
18 IS GENERALLY HIGHER ON YOUR MENTALLY ILL POPULATION. HAVING
19 SAID THAT, THE FORCE IS GENERALLY GUIDING FORCE, DIRECTIVE
20 FORCE VERSUS MORE IMPACTFUL FORCE. SO, YES, IT'S HIGHER IN THE
21 MENTALLY ILL POPULATION. THERE IS TRAINING THAT THE SHERIFF'S
22 DEPARTMENT PROVIDES BOTH IN THE ACADEMY AND UPON ARRIVAL TO
23 CUSTODY ON HANDLING MENTALLY ILL OFFENDERS AS WELL AS DE-
24 ESCALATION. BUT THIS IS ONE OF THE PRIMARY AREAS THAT'S
25 DRIVING OUR REQUEST FOR A CUSTODY TRAINING BUREAU WHERE WE CAN



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1 REPEATEDLY TRAIN PEOPLE ON DE-ESCALATION TECHNIQUES AND IT
2 WILL BE ONE OF THE PRIMARY AND FIRST CLASSES WE BEGIN TO
3 DEVELOP AS WE GET THAT IN THE BUREAU.

4

5 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THANK YOU FOR THAT,
6 SHERIFF. DO YOU HAVE ADDITIONAL COMMENTS YOU'D LIKE TO GIVE
7 WITH RESPECT TO THE COMMISSION REPORT AT THIS POINT OR STATUS?
8 OR ARE WE OKAY FOR NOW? YOUR PLEASURE.

9

10 **SHERIFF LEE BACA:** I THINK WE'RE FINE, MR. CHAIRMAN. I'D LIKE
11 TO COMPLIMENT MR. DROOYAN AND MY CONVERSATIONS WITH BOARD
12 MEMBERS, AS WELL. THE DESIRE ON ALL OUR PARTS IS TO CREATE THE
13 BEST SYSTEM POSSIBILITY AND ONE THAT HAS A ROBUST DIVERSITY
14 WITHIN IT SO THAT WE DON'T SAY WE CAN'T DO ONE THING VERSUS
15 ANOTHER. SO I THANK YOU.

16

17 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. MEMBERS OF
18 THE BOARD, IF THERE IS NO QUESTIONS FOR ANY MEMBER OF THE
19 STAFF, FROM THE C.E.O. TO OUR CONSULTANT, MR. DROOYAN, OR TO
20 THE SHERIFF OR ASSISTANT SHERIFF AT THIS POINT? SUPERVISOR
21 KNABE, PLEASE?

22

23 **SUP. KNABE:** JUST AS IT RELATES TO MORE CUSTODY ASSISTANCE IN
24 THE JAILS, WHERE ARE WE ON THAT PARTICULAR RECOMMENDATION?

25



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1 **RICHARD E. DROOYAN:** THE DEPARTMENT IS IN THE PROCESS OF
2 FREEZING POSITIONS TO ACHIEVE THE 65/35. AND THAT'S GOING TO
3 TAKE, MY UNDERSTANDING SOME PERIOD OF TIME. ONCE THEY ACHIEVE
4 THE 65/35, THEN THEY ARE GOING TO DO AN EVALUATION OF THE
5 REMAINING BASICALLY POSITIONS IN CUSTODY TO DETERMINE WHAT
6 KIND OF RATIO THEY CAN GO TO. BUT MY UNDERSTANDING IS THEY
7 STARTED TO FREEZE POSITIONS, DEPUTY SHERIFF'S POSITIONS, THAT
8 WILL THEN BE FILLED WITH CUSTODY ASSISTANTS AS A FIRST STEP
9 TOWARDS ACHIEVING THE 65/35 RATIO.

10

11 **SUP. KNABE:** THANK YOU.

12

13 **TERRI MCDONALD:** MR. CHAIR, IF I MAY ADD ONE THING?

14

15 **SUP. RIDLEY-THOMAS, CHAIRMAN:** PLEASE.

16

17 **TERRI MCDONALD:** IN OUR 30-DAY REPORT ON THE JAIL VIOLENCE
18 COMMISSION, ON SECTION 7.14, WE MADE A COMMENT THAT WE HAD
19 INTERACTED WITH THE U.C.L.A. OR THE A.C.L.U. ON THE GRIEVANCE
20 SYSTEM. AND I DON'T WANT IT TO BE IMPLIED THAT THE A.C.L.U.
21 SAID THAT EVERYTHING'S PERFECT. WE CONTINUE TO WORK WITH THEM,
22 BUT THEY'VE RAISED CONCERN THAT WE IMPLIED THAT THEY WERE
23 FULLY IN AGREEMENT WITH HOW WE WERE MANAGING GRIEVANCES. I
24 WOULD SAY THAT WE CONTINUE TO WORK TO IMPROVE THE PROCESS. SO
25 I APOLOGIZE FOR ANY CONFUSION THAT MAY HAVE CREATED.



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1

2 **SUP. RIDLEY-THOMAS, CHAIRMAN:** LET THE RECORD REFLECT THAT THAT
3 HAS BEEN CLARIFIED. AND WE APPRECIATE THAT AND WILL CONTINUE
4 TO WORK TOWARD IMPROVEMENT FROM BOTH THE A.C.L.U. U.C.L.A.
5 THANK YOU. SPOKEN LIKE A TRUE TROJAN. ALL RIGHT. HERE WE GO.
6 ANYTHING MORE OTHER THAN THE COMMENTS THAT YOU MAY WISH TO
7 SHARE WITH US? MEMBERS OF THE PUBLIC ON S-3. ARNOLD SACHS,
8 ERIC PREVEN, JOSEPH TEIXEIRA AND TERRY SIGMUND ON S-3. MR.
9 PREVEN? MR. PREVEN? THE CLOCK IS TICKING.

10

11 **ERIC PREVEN:** THAT'S A NICE STRATEGY, SIR. ERIC PREVEN HERE,
12 THE COUNTY RESIDENT FROM DISTRICT 3.

13

14 **SUP. RIDLEY-THOMAS, CHAIRMAN:** MR. SACHS?

15

16 **ERIC PREVEN:** WHAT A WAY TO SHORTEN A MAN'S TIME. TO HAVE THE
17 SHERIFF CONDUCT A MEETING WITH THE C.E.O. RIGHT ON TOP OF
18 THIS.

19

20 **SUP. RIDLEY-THOMAS, CHAIRMAN:** NO, NO, NO, MR. PREVEN, PROCEED.
21 YOU HAVE THREE MINUTES.

22

23 **ERIC PREVEN:** I'M GOING TO SPEAK AND I APPRECIATE YOUR LOADING
24 MY TANK FULL OF THE APPROPRIATE COMBUSTIBLES.

25



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** YOU HAVE THREE MINUTES.

2

3 **ERIC PREVEN:** NO I HAVE 2:56. LET'S BE FAIR.

4

5 **SUP. RIDLEY-THOMAS, CHAIRMAN:** GIVE HIM THREE MINUTES.

6

7 **ERIC PREVEN:** LET'S BE FAIR TO THE MAN. THAT'S MORE THAN
8 ENOUGH. THANK YOU. GLORIA MOLINA MADE A VERY REASONABLE POINT,
9 I THOUGHT THAT WAS TRYING TO GET A HANDLE ON WHAT'S IN POLICY,
10 WHAT'S OUT OF POLICY. THE TIMELINE ON THE USE-OF-FORCE MANUAL
11 IS NOT ESPECIALLY PLEASING TO THIS MEMBER OF THE PUBLIC
12 BECAUSE IT SEEMED TO ME WHEN WE HAD THE GIANT PRO BONO
13 CITIZENS COMMISSION ON JAIL VIOLENCE UNDERWAY WITH NUMEROUS
14 ATTORNEYS WHO WERE SKILLED AT WRITING AND ORGANIZING AND
15 MAKING ALL OF THESE INTERESTING REPORTS, IT SEEMED THAT WOULD
16 HAVE BEEN THE TIME TO GENERATE THE FIRST DRAFT OF THE MANUAL
17 THAT THEN THE PUBLIC, THE A.C.L.U. THE OTHERS COULD FEED IN
18 THEIR COMMENTS AND THEN WE COULD HAVE HAD A REVISION IN A
19 TIMELY MANNER. I FIND IT'S VERY LATE ON THAT. MR. DROOYAN, WHO
20 IS OBVIOUSLY THE BOARD'S LAWYER, AND I BELIEVE IT HAS
21 ATTORNEY/CLIENT PRIVILEGE TO THE BOARD, CORRECT ME IF I'M
22 WRONG.

23

24 **SUP. RIDLEY-THOMAS, CHAIRMAN:** YOU ARE INCORRECT.

25



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1 **ERIC PREVEN:** THAT'S EXCELLENT. I'VE ASKED TO SEE HIS
2 AGREEMENT. I'VE ASKED TO SEE WHAT HIS COMPENSATION WAS.
3 BECAUSE HE WAS PRO BONO FOR THE C.C.J.V. AND NOW I BELIEVE
4 THAT HE'S NO LONGER PRO BONO AND HE'S WORKING WITH A COUPLE OF
5 GENTLEMEN WHO HE REFERS TO AS "THE CONSULTANTS" AND THOSE TWO
6 GUYS ARE JOE BRAND AND JOE MCGRATH, WHO ARE USUAL SUSPECTS WHO
7 WORK IN LAW ENFORCEMENT. BUT THERE'S A BIG PROBLEM IF THEY ARE
8 WORKING ON ALL OF THESE ISSUES REPORTING TO MR. DROOYAN WHO'S
9 THEN REPORTING TO YOU. BUT HE SAYS THINGS LIKE , FOR EXAMPLE,
10 THE GUIDELINES ON DISCIPLINE WERE PUBLISHED ON FEBRUARY 17TH,
11 2013. AND THEN HE REPEATS THAT THEY WERE PUBLISHED ON MARCH
12 12TH, 2013 AND WHEN WE ASK TO SEE THEM, THEY DON'T COME
13 FORWARD. SO THEN HE ADMITS TODAY THAT THEY'RE BEING REVISED.
14 SO WE'RE IN A CONSTANT STATE OF REVISION AND THAT IS
15 WORRISOME. BECAUSE MS. MOLINA JUST WANTS TO UNDERSTAND, AND
16 IT'S APPROPRIATE, WHAT IS IN, WHAT IS OUT OF POLICY, WHAT ARE
17 WE COOKING UP? THE INSPECTIONAL COMMAND SERVICES, WHICH NOW
18 I'VE UNDERSTOOD A LITTLE BIT MORE EACH WEEK WE GET A LITTLE
19 TASTE AS PEOPLE GO WHAT IS THAT EXACTLY? HERE'S WHAT IT IS
20 EXACTLY. IT'S AN INTERNAL AUDIT GROUP. SO THE SHERIFF'S GOING
21 TO HAVE A GROUP OF HIS GUYS TAKE A LOOK AT HIS GUYS. NOW, YOU
22 MAY SAY, COME ON, MR. PREVEN, THAT'S LAW ENFORCEMENT, THAT'S
23 THE WAY IT WORKS. WELL HERE IS THE THING: THE WAY IT HAS
24 WORKED HERE IN LOS ANGELES COUNTY FOR 18 YEARS SINCE MERRICK
25 BOBB HAS BEEN MAKING THESE REPORTS AND MR. GENNACO AND OTHERS



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1 IS THAT THAT SYSTEM HAS FAILED US. NOW WE HAVE AN O.I.G. I'VE
2 LEARNED A LITTLE BIT ABOUT O.I.G.S COMING FORWARD. WE DON'T
3 HAVE ONE YET, DON'T GET ME WRONG. IF HE GETS HERE BY JULY 1,
4 HE MAY HAVE A CHANCE TO WEIGH IN, I.E. TAKE ANOTHER COUPLE
5 MONTHS ON A VARIETY OF ISSUES THAT HAVE CONTINUED AND CONTINUE
6 AND CONTINUED. SO I'M NOT PLEASED ABOUT THAT. I'M ALSO VERY
7 WORRIED WHEN I HEAR TERRI MCDONALD WHO IS A PROFESSIONAL
8 WORKING AT THE C.D.C.R. WORKING AT THE STATE FACILITY BECAUSE
9 THE NEWS THIS WEEK WAS THAT GOVERNOR BROWN BASICALLY PLEADED
10 TO HANG ON.

11

12 **SUP. RIDLEY-THOMAS, CHAIRMAN:** YOUR TIME HAS EXPIRED.

13

14 **ERIC PREVEN:** DID WE SHORTEN THIS TIME?

15

16 **SUP. RIDLEY-THOMAS, CHAIRMAN:** NO, WE DIDN'T. THAT WAS THREE
17 MINUTES. YOU HAD MORE THAN THREE MINUTES.

18

19 **ERIC PREVEN:** I HAVE TO LEARN TO SHORTEN MY REMARKS.

20

21 **SUP. RIDLEY-THOMAS, CHAIRMAN:** WELL THAT WOULD BE WELCOME.
22 THANK YOU. THREE THINGS YOU MIGHT WISH TO KNOW, ONE --

23

24 **ERIC PREVEN:** YES, SIR.

25



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THE "HE" THAT YOU REFERRED TO
2 WITH RESPECT TO THE PROSPECTIVE INSPECTOR GENERAL MAY NOT BE A
3 "HE" ULTIMATELY. TWO, WHEN YOU REFER TO MR. DROOYAN BEING OUR
4 LAWYER, THAT IS INCORRECT. HE IS A CONSULTANT WITH RESPECT TO
5 THE IMPLEMENTATION OF THE RECOMMENDATIONS MADE BY IF CITIZENS
6 COMMISSION ON JAIL VIOLENCE. 3, THE CONSULTANTS DO NOT WORK
7 FOR MR. DROOYAN. SO THOSE ARE THREE POINTS OF CORRECTION THAT
8 WE AFFORD YOU IN THE SPIRIT OF ADVANCING THE DEMOCRATIC
9 PROCESS. THANK YOU. MR. SACHS?

10

11 **ERIC PREVEN:** THANK YOU FOR THE CLARIFICATIONS.

12

13 **ARNOLD SACHS:** THANK YOU, SUPERVISOR RIDLEY-THOMAS. REALLY, MY
14 CONCERNS HERE AND IT BOILS DOWN TO VERY SIMPLE MATH. WHEN IS
15 THE PRODUCT DONE? WHEN IS THE PRODUCT GOING TO BE FINISHED?
16 WHEN WILL THERE BE A PLAN THAT IS 90 PERCENT COMPLETE. I'M NOT
17 CONSIDERING IT WILL EVER BE 100 PERCENT COMPLETE BECAUSE THAT
18 JUST WOULDN'T HAPPEN. I LOOK AS A GUIDE -- AND AGAIN YOU COULD
19 SAY HE'S GOING OFF COURSE, BUT THAT'S OKAY WITH ME, WITH METRO
20 AND ITS TAP CARD IMPLEMENTATION BROUGHT TO THE BOARD TO START
21 2008 BUT THE BEGINNING PROCESS WAS IN THE LATE '90S. WE ARE 15
22 YEARS INTO A TAP CARD PROGRAM FOR METRO AND THERE'S STILL
23 GATES UNLOCKED.

24

25 **SUP. RIDLEY-THOMAS, CHAIRMAN:** MR. SACHS?



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1

2 **ARNOLD SACHS:** YES, SIR.

3

4 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THIS IS S-3. NOW YOUR COMMENTS
5 ABOUT METRO CAN BE OFFERED ON PUBLIC COMMENT. BUT YOU NEED TO
6 BE GERMANE. AT THIS POINT YOU ARE NOT.

7

8 **ARNOLD SACHS:** YES, SIR. I AM SAYING AS AN EXAMPLE. THAT'S A
9 15-YEAR PROGRAM. THIS IS A PROGRAM, JAIL HOUSE VIOLENCE THAT
10 HAS BEEN GOING ON. I WOULD VENTURE TO GUESS AND I CAN'T EVEN
11 GUESS HOW MANY CASES BETWEEN THE JAILS AND THE SHERIFF AND THE
12 SHERIFF WHO DOES THE PATROLLING FOR METRO WHO HAVE BEEN
13 INVOLVED AND SETTLED IN A COURTROOM REGARDING USE OF FORCE
14 THAT HAVE BEEN GOING ON LONGER THAN 15 YEARS. SO IS THERE A
15 FINISH LINE TO GET TO 90 PERCENT? SIMPLE QUESTION.

16

17 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT, NOTED.

18

19 **ARNOLD SACHS:** YOU HAVE HAD A JAIL COMMISSION THAT HAS MET,
20 DONE INTERVIEWS, RELEASED A REPORT AND I UNDERSTAND TO A
21 CERTAIN DEGREE THAT SOME THINGS WOULD TAKE TIME. BUT COME TOWN
22 TO A POINT WHERE DO YOU HAVE A FINISH LINE? SOME OF YOU WILL
23 BE TERMED-OUT? WILL THIS PROGRAM BE IN EFFECT BEFORE YOU LEAVE
24 SO THAT YOU'LL BE ELIGIBLE FOR SUPERVISION WHEN YOU'RE IN
25 JAIL.



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1

2 **SUP. RIDLEY-THOMAS, CHAIRMAN:** MR. SACHS WE'VE REACHED THE
3 FINISH LINE. NEXT SPEAKER, PLEASE.

4

5 **TERRY SIGMUND:** AS MUCH AS I AGREE WITH WHAT MOLINA SAID ABOUT
6 HOLDING RESPONSIBLE THE DEPUTY, SHE IS NOT HERE NOW EITHER IS
7 KNABE-- THAT HOLDING THE DEPUTY THAT'S WATCHING THE ABUSE AS
8 RESPONSIBLE AS THE ONE THAT DID THE ABUSE OF THE FORCE, IT'S
9 EASIER SAID THAN DONE. FIRST OF ALL THERE NEED TO BE
10 DISTINCTIONS. WHAT IS THE RANKING OF THE OFFICER WHO WATCHED?
11 IS IT A JUNIOR OR A SENIOR TO THE PERSON WHO IS DOING THE
12 PERPETRATING OF THE CRIME? ALSO IF YOU REMEMBER MR. CHRIS
13 DORNER WHO ENDED UP GOING ON A KILLING SPREE BECAUSE HE
14 REPORTED CRIMES AND THEN WAS FIRED, OF COURSE THAT IS STICKS
15 WITH PEOPLE. NATURALLY WHO WANTS TO REPORT THINGS THAT SOME
16 OFFICER FELLOW DID WHEN THEY'RE NOT BEING PROTECTED? SO TO
17 HOLD THEM ON SAME STANDARDS IS REALLY EASY TO DO WHEN YOU'RE
18 NOT IN THE POSITION AS AN OFFICER REPORTING OF CRIMES BY OTHER
19 OFFICERS. I DON'T THINK YOU HAVE IN PLACE WHAT IT TAKES FOR
20 THAT TO TAKE PLACE. AND IT DOES NEED TO TAKE PLACE. ALSO THIS
21 CHRIS DORNER GUY, HE ENDED UP KILLING PEOPLE AND HE'S
22 CONSIDERED ON THE STREET LIKE HE'S SOME KIND OF, I DON'T KNOW,
23 BORN SUPREMACY HERO. I DON'T WATCH TV, I'M NOT SURE WHAT
24 THAT'S ALL ABOUT, BUT IT SEEMS TO ME THAT THE PEOPLE ON THE
25 STREET THEY DON'T NECESSARILY WANT COP KILLERS BUT THEY'RE



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1 DYING FOR PEOPLE TO EXPOSE CORRUPTION. ALSO I READ AN ARTICLE
2 WHERE OTHER OFFICERS WERE OFF THE RECORD CONFIRMING THAT SUCH
3 CULLYING TAKES PLACE. SO THEY DON'T WANT TO BE KNOWN BY NAME.
4 WHY NOT IF IT'S SO SAFE TO REPORT? ALSO YOU GOT THE WHOLE
5 DISCIPLINE THING SO BACKWARDS. YOU GET OFFICERS TRAINING
6 INSTEAD OF FIRING THEM? IT'S A TERRIBLY WRONG MESSAGE. THERE
7 ARE SO MANY JOBLESS PEOPLE. YOU DON'T HAVE TO RETRAIN THE
8 VIOLENT OFFICERS OVER AND OVER. THE WAY I WAS RAISED WHEN
9 SOMETHING IS DYSFUNCTIONAL, YOU DEMOLISH IT ON THE GROUND,
10 START FROM THE GROUND AND YOU DON'T USE DYSFUNCTIONAL PIECES,
11 DEFICIENT PIECES OVER AND OVER. YOU MUST FORGET THAT,
12 ESPECIALLY THERE'S A LEGAL LIABILITY ALSO. AND THEN IF YOU
13 HAVE THIS PRACTICING AND EXPERIMENTING OF YOUR CONDUCT, WHO IS
14 SUFFERING FROM IT? IT'S THE MELANIN-RICH, THE BROWN PEOPLE
15 BECAUSE THEY ARE MAINLY IN JAIL. I DON'T KNOW WHAT YOU'RE
16 DANCING TO THAT FOR, BUT HIS RACE ARE MAINLY IN JAIL, MARK
17 RIDLEY-THOMAS', THEY'RE IN JAIL AND YOU'RE PRACTICING YOUR
18 CONDUCT AND YOUR TRAINING ON THE HEADS OF PEOPLE WHO ALREADY,
19 A LOT OF THEM SHOULDN'T BE THERE AS LONG AS THEY ARE. SO THE
20 MELANIN-RICH PEOPLE DON'T REALLY WANT TO BE YOUR HUMAN
21 EXPERIMENT TOOLS. THEY ARE PEOPLE TOO. IMAGINE. AND WHY NOT
22 PUT A MOLE INTO THE DEPARTMENT? PUT IN A SECRET SHOPPER'S
23 DEPUTY. PUT IN SOMEBODY WHO REALLY SEES WHAT'S GOING ON FROM
24 THE INSIDE AND TELLS YOU A REPORT HE CAN GO OUT OF IT AND
25 HE'LL NEVER HAVE ANY CONSEQUENCE OF PEOPLE LOOK AT HIM LIKE



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1 "OH, WE'RE GOING TO GET YOU." AND THEN A LOT OF THE TALKS ARE
2 EXPRESSED -- YEAH, NEVER MIND I SAID THAT. AND ALSO WHAT I
3 FIND VERY INTERESTING FORM IS IF YOU WERE TO PUT THE GUY WHO
4 ABUSED A PRISONER INTO THE CELL WITH A PRISONER HANDCUFFED, HE
5 WILL HAVE A VERY AMAZINGLY EFFICIENT RETRAINING OF HOW HE
6 NEEDS TO BEHAVE.

7

8 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THAT CLOSED THE
9 PUBLIC HEARING ON THE ITEM. THAT IS S-3 AND WE WILL NOTE AND
10 FILE THAT REPORT FOR OUR CONSIDERATION ONE MONTH FROM NOW WHEN
11 WE WILL HEAR THE CITIZEN'S COMMISSION ON JAIL VIOLENCE'S SIXTH
12 PUBLIC REPORT. NOW, THAT IS ON THE IMPLEMENTATION OF THE
13 RECOMMENDATIONS. MADAM EXECUTIVE OFFICER? WE HAVE PUBLIC
14 COMMENT, SEVERAL PERSONS WISH TO BE HEARD. MICHAEL CAMERON,
15 ARNOLD SACHS, IRENE PANG, ERIC PREVEN, DEBORAH POLEE, DENISE
16 PAZ, PRINCE THOMAS, JOHN WALSH, PETER ELIASBURG, TERRY
17 SIGMUND.

18

19 **ERIC PREVEN:** IT'S ERIC PREVEN AND ILL BE VERY BRIEF, SIR. I
20 WILL NOT TAKE THE WHOLE TIME.

21

22 **SUP. RIDLEY-THOMAS, CHAIRMAN:** WHOO!

23

24 **ERIC PREVEN:** THANK YOU. I'M PLEASED YOU'RE PLEASED. BUT THE
25 QUESTION OF WHETHER OR NOT RICHARD DROOYAN IS A GOOD MAN IS



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1 NOT IN QUESTION. HE CLEARLY IS A GOOD MAN. BUT HIS JOB HAS
2 BEEN WORKING IN THIS GROUP OF LAW ENFORCEMENT OFFICIALS FOR A
3 VERY LONG TIME. YOU REVEAL THAT HE IS NOT ATTORNEY-CLIENT
4 PRIVILEGED TO THE BOARD? THAT'S INTERESTING. HE MAY BE TO THE
5 SHERIFF, I DON'T KNOW. THE REASON WHY I ASKED BECAUSE SITTING
6 IN THE OFFICE OF INSPECTOR GENERAL NOW TEMPORARILY.

7

8 **SUP. RIDLEY-THOMAS, CHAIRMAN:** CORRECTION, MR. PREVEN.

9

10 **ERIC PREVEN:** AS YOU POINT OUT AS THE IMPLEMENTATION MONITOR.

11

12 **SUP. RIDLEY-THOMAS, CHAIRMAN:** DON'T SEEK TO OVERTALK ME.

13

14 **ERIC PREVEN:** BUT YOU INTERRUPTED ME DURING MY TESTIMONY.

15

16 **SUP. RIDLEY-THOMAS, CHAIRMAN:** I WOULDN'T DARE DO SUCH A THING.
17 MR. PREVEN, YOU SOUGHT TO SAY THAT I SAID SOMETHING THAT WAS
18 NOT SAID.

19

20 **ERIC PREVEN:** IS SHE GOING TO STOP THE CLOCK?

21

22 **SUP. RIDLEY-THOMAS, CHAIRMAN:** DON'T WORRY ABOUT IT, YOU'LL BE
23 FINE. THIS IS THE ISSUE. I SAID THAT HE WAS NOT FUNCTIONING IN
24 THE CAPACITY OF OUR LAWYERS. HE IS A CONSULTANT RETAINED TO
25 PROVIDE HIS TECHNICAL EXPERTISE WITH RESPECT TO THE



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1 IMPLEMENTATION OF THE RECOMMENDATIONS. THAT'S A VERY DIFFERENT
2 FUNCTION. GIVE MR. PREVEN 30 SECONDS BACK.

3

4 **ERIC PREVEN:** A MINUTE, YEAH, OKAY. LET'S BE CLEAR. WE ALL KNOW
5 EXACTLY WHO RICHARD DROOYAN IS SO IT'S NOT CONFUSING. I DID
6 NOT SAY HE WAS AT THE OFFICE OF INSPECTOR GENERAL. I SAID HE'S
7 HOLDING THE PLACE WHICH IS HOW IT WAS SET UP. THE
8 IMPLEMENTATION MONITOR IS HOLDING THAT PLACE UNTIL WE GET AN
9 OFFICE OF INSPECTOR GENERAL GOING. THAT SAID THERE IS A LOT OF
10 DOUBT AND QUESTION. AND AS YOU KNOW MANY OF YOUR CONSTITUENTS
11 WONDERED DO WE REALLY NEED ANOTHER OFFICE OF INSPECTOR GENERAL
12 IF THEY ARE GOING TO BE ANALYZING TRENDS AND DATA BECAUSE
13 THAT'S NOT INVESTIGATING AND NOT WHAT MIRIAM KRINSKY SAT IN
14 MR. FUJIOKA'S CHAIR TOLD ME "GOLDEN-KEY ACCESS" AT ALL. IN
15 FACT IT'S SOMETHING VERY DIFFERENT. GOING BACK TO THE ISSUE
16 _____ THAT'S BEEN IN MY PAW, IF WE'RE GOING TO PUBLISH A
17 REPORT ON JANUARY 1, TRAIN EVERY SINGLE DEPUTY ON IT AND THEN
18 MAKE THEM SIGN A THING SAYING THAT THEY UNDERSTAND IT AND THEN
19 REVISE IT. MAKE IT MUCH BETTER, MUCH DIFFERENT, CHANGE THE
20 LANGUAGE SUBSTANTIALLY AND THEN SAY OPEN ALL THE PRINCIPLES
21 AND CORE VALUES ARE THE SAME? I'M SORRY. I MEAN YOU JUST NEED
22 AN EIGHTH GRADE EDUCATION TO KNOW THAT THAT IS SOMETHING THAT
23 RHYMES WITH TALL SHIP. IT'S NOT GOING TO WORK. WE NEED TO TURN
24 THE LIGHTS ON, GUYS, YOU KNOW IT. YOU'RE LAUGHING BECAUSE YOU
25 THINK IT'S FUNNY. IT'S NOT THAT FUNNY BUT IT IS AMUSING. AND I



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1 DO BELIEVE THAT THIS BOARD HAS THE POWER TO TIGHTEN DOWN ON
2 THE SHERIFF. QUESTION: HOW MANY MILLIONS? 61 MILLION DOLLARS
3 FOR 390 POSITIONS IS WHAT THE SHERIFF WOULD LIKE TO TAKE CARE
4 OF THESE ISSUES. I THINK IT'S TOO MUCH AND I THINK IT'S WAY
5 TOO MUCH AND IT WAS IN HIS BUDGET SO YOU COULD LOOK IT UP.
6 THANK YOU FOR YOUR TIME AND GOOD LUCK.

7

8 **SUP. RIDLEY-THOMAS, CHAIRMAN:** NEXT SPEAKER, PLEASE.

9

10 **ARNOLD SACHS:** YES, THANK YOU. GOOD AFTERNOON AGAIN, ARNOLD
11 SACHS. I'M SORRY I WASN'T HERE, WELL, I WAS, BUT YOU MISSED A
12 VERY GOOD MEETING THIS MORNING, THE URBAN MARKETPLACE. THEY
13 WERE DISCUSSING THE -- WHAT WILL OCCUR WITH THE ELIMINATION OF
14 REDEVELOPMENT AGENCY. I REALLY MEANT TO ASK, I DIDN'T GET A
15 CHANCE TO QUESTION ANYTHING IN THAT MEETING. I HAD A GREAT
16 BREAKFAST, THOUGH. THIS MOTION THAT WAS MADE BY SUPERVISOR
17 ANTONOVICH FROM JANUARY 15TH, THIS WAS REGARDING THE CLEAN
18 WATER, CLEAN BEACHES ACT, AND IN THIS MOTION HE MENTIONS 742.1
19 MILLION DOLLARS IN ONE-TIME REVENUE HAS BEEN DISTRIBUTED AS A
20 RESULT OF THE DISSOLUTION OF REDEVELOPMENT. SO LET'S JUST USE
21 THAT NUMBER AS A BASE. AND SINCE THIS IS 2013, LET'S GO BACK
22 SIX YEARS OR SO TO 2008 AND SAY EACH YEAR 600 MILLION DOLLARS
23 WOULD HAVE BEEN DISTRIBUTED FROM REDEVELOPMENT FUNDS THROUGH
24 THE COUNTY. SO NOT COUNTING THIS PAST YEAR, THAT'S 3 BILLION
25 DOLLARS DISTRIBUTED AND REDEVELOPMENT FUNDS. CAN THE COUNTY



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1 BOARD OF SUPERVISORS, WITH ALL THE RESOURCES, POINT TO 600
2 MILLION DOLLARS IN AFFORDABLE HOUSING THAT'S BEEN CREATED OUT
3 OF THE 3 BILLION DOLLARS THAT HAD BEEN DISTRIBUTED IN THE LAST
4 SIX YEARS? JUST AS AN EXAMPLE. 3 BILLION DOLLARS, 600 MILLION
5 DOLLARS A YEAR. AND YOU HAVE, WHAT? ON, TIMES UP. THANK YOU.

6

7 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU.

8

9 **IRENE PANG:** I'M IRENE PANG. I REQUEST ALL OF YOU SUPPORT IN
10 FOLLOW THE LAW OF THE UNITED STATES TO STOP THE REVELATION
11 _____ OTHERS PROPERTY. OTHERWISE THOSE THAT TEND TO DESTROY
12 OTHERS PROPERTY _____ REVELATION AGAINST UNITED STATES
13 CONSTITUTION. SAY AGAIN. SOME OF THE DIFFERENT LEVEL OF THE
14 GOVERNMENT DO EXCELLENT WORK TO PROTECT THE ECONOMY AND THE
15 SAFETY OF THE UNITED STATES AND THE CITIZEN AND THE RESIDENTS.
16 MY FAMILY MEMBERS AND MY FRIENDS AND I LOOK FORWARD THE
17 LEADERSHIP IN THE DIFFERENT LEVEL OF THE GOVERNMENT OF THE
18 UNITED STATES TO DO THE BETTER SUPPORT THEIR COUNTRY AND THEIR
19 COUNTY. I SENSITIVE TO THE SITUATION IN THE FUTURE OF THE
20 UNITED STATES AND THE NATION BE TRAINED INTERNATIONAL. SO I
21 REQUEST WALKING I.D. BE PLACED FOR THEIR LAWS IN THE SECURE
22 FIELD. DO ALSO DO THE DIFFERENT WORK, IN THE DIFFERENT PERIOD
23 AND THE CERNER INSTITUTE BY THE INJURY IN D.C. I PREFER OF YOU
24 THIS SUPPORT. BY THE WAY, IN THE PERIOD OF TIME I ATTEND TO
25 THE INTERVIEW, AND I HAD IN BEFORE AND ALL OF THE MATTERS AND



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1 THE _____ IS KILLING MY IMAGE IN THE PAST YEAR. THOSE THEM

2 THE MATTER AND THE _____ AGAINST MY CHARACTER.

3

4 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU.

5

6 **IRENE PANG:** AND MY ATTITUDE.

7

8 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU AGAIN, MISS PANG.

9

10 **IRENE PANG:** AGAIN I ASK THE GOVERNMENT WHO ARE THEY AND PUNISH
11 THEM?

12

13 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL RIGHT. THANK YOU, MISS PANG.
14 MR. WALSH?

15

16 **JOHN WALSH:** JOHN WALSH, BLOGGING AT HOLLYWOODHIGHLANDS.ORG. WE
17 HAVE A NEW SETUP HERE. ALL YOU HAVE TO DO IS PRESS RIGHT HERE
18 AND AS YOU SEE, YOU WILL GO IN TO THE JWALSHCONFIDENTIAL
19 BLOGGING DAILY, BLOGGING DAILY. THANK YOU. IN FACT, ANYBODY
20 BUT GARCETTI FOR MAYOR. HE HASN'T SHOWN -- YOU KNOW, YOU HAVE
21 AN EXCELLENT ATTENDANCE RECORD. GARCETTI HASN'T SHOWN UP THE
22 ENTIRE MONTH OF MARCH AND HE HASN'T SHOWN UP FOR 11 OF THE
23 LAST 13 MEETINGS. I'M INTERESTED IN AGE A.H.F. SEEMS TO MAKE
24 YOU LOOK LIKE FOOLS. AND I'M ASKING YOU TO STAND UP TO A.H.F.
25 OKAY? THEY NOW HAVE A PUBLICITY STUNT WHERE THEY ARE GIVING



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1 OUT FREE SHOTS. NOW, THERE'S A DANGER TO TAKING A SHOT. IF YOU
2 GIVE 1,000 SHOTS, PEOPLE HAVE BAD REACTIONS. YOU SHOULD BE
3 GOING TO THE MEDIA AND FINDING OUT WHEN THEY GIVE 1,000 SHOTS
4 OUT, ARE THEY NECESSARY? OR IS THIS SOME CRAZY STUNT WHERE
5 MICHAEL WEINSTEIN IS TRYING TO TAKE OVER THE HEALTH BENEFITS,
6 TRYING TO TAKE OVER THE ENTIRE HEALTH SYSTEM HERE. SO I WANT
7 TO KNOW FROM MR. FIELDING WHAT BENEFIT? IS THERE A BENEFIT TO
8 TAKING THIS MENINGITIS? AND YOU HAVE BEEN JUST LETTING HIM
9 WALK ALL OVER YOU. AND REMEMBER THIS IS NOT AN ISSUE OF AIDS
10 HEALTH CARE. LET'S GET SOMETHING STRAIGHT. MENINGITIS IS NOT A
11 VENEREAL DISEASE. AND HE SHOULD NOT BE SPENDING ANY DAMN MONEY
12 ON AN ISSUE THAT DOESN'T HAVE TO DO WITH AIDS HEALTHCARE. COME
13 TO OUR WEBSITE, HOLLYWOODHIGHLANDS.ORG. YOU SEE YOU GO RIGHT
14 TO IT. THANK YOU.

15

16 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU FOR YOUR TESTIMONY.
17 MA'AM? THE FLOOR IS YOURS.

18

19 **DENISE PAZ:** HI, MY NAME IS DENISE PAZ AND FOSTER KIDS ARE
20 CONTINUED IN TO THROWN INTO DANGER. JANUARY 23, 2013 _____
21 ADOPTIVE PARENT TORTURE HER TWO ADOPTED CHILDREN. INGRID
22 BREWER HAS BEEN CHARGED WITH EIGHT FELONY AND COUNTS INCLUDING
23 TORTURE. D.C.F.S. SHOULD ALSO BE ACCOUNTABLE FOR NEGLIGENCE
24 AND CONTRIBUTING TO THE ABUSE FOR ALLOWING AND APPROVING
25 ADOPTION HOME STUDY WHEN THIS UNSTABLE WOMAN HAVE NO 730



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1 EVALUATION AND HAD MULTI-PRIOR CALLS TO THE HOTLINE IN THE
2 PAST. THE BOARD OF BEHAVIOR SCIENCE SHOULD BE ADVISED THAT
3 THIS APARTMENT, D.C.F.S. ARE MAKING DECISIONS WHEN THEY ARE
4 JUST CASEWORKERS AND DON'T POSSESS NO DEGREES. WHOEVER
5 APPROVED THIS HOME, YOU LACK COMPASSION AND A HEART. SO HOW
6 COULD YOU POSSIBLY HELP THE CHILD? THIS DEPARTMENT IS SUPPOSED
7 TO BE PROFESSIONAL GROUP AND THEIR MISCONDUCT, TERRIBLE
8 JUDGMENT AND SPEAKING FOR THE ENTIRE GROUP. I CAN'T BELIEVE
9 THESE ANIMALS WORK FOR THE GOVERNMENT AGENCIES. HONORABLE
10 SUPERVISORS, YOU SHOULD BE OFFENDED AND ASHAMED. D.C.F.S.
11 SUPPOSED TO HAVE A HIGHER STANDARD MORAL CHARACTER THAN COMMON
12 CITIZENS. YET I TRUTHFULLY SEEN DOPE HEADS WITH MORE MORAL
13 CHARACTERS THAN CASEWORKERS HAVE SHOWN. VIOLATING FEDERAL
14 PARENTAL RIGHTS, D.C.F.S. BREAKS THEIR OWN CONFERENCE TO GET
15 MONEY WHICH IS UNCONSTITUTIONAL. UNLICENSED CHILDREN SERVICES
16 WORKERS IT IS FRAUD WHEN THEY CALL THEMSELVES SOCIAL WORKERS.
17 THIS IS A BIG LIE. THEY HAVE TO FOOL EVERYONE THAT WHAT THEY
18 DO IS LEGAL. THEY ARE ILLEGALLY KIDNAPPING CHILDREN WITH FALSE
19 ALLEGATIONS WHEN FORCING YOU TO SIGN THEIR B.S. CONTRACT WHICH
20 IS A VIOLATION OF OUR FEDERAL CIVIL PARENTAL RIGHTS WHEN THEY
21 REQUEST YOUR CHILDREN. THE NEW TREND IS ALARMING. THE RATES OF
22 FOSTER CHILDREN GIVEN PSYCHIATRIC MEDICATION, FOSTER CHILDREN
23 NEVER ENCOUNTER AN ANTIPSYCHOTIC DRUG UNTILL BECOME WARD OF
24 THE COUNTY. SOME CHILDREN --

25



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1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** MS. PAZ, YOUR TIME HAS EXPIRED.
2 WE THANK YOU FOR YOUR TESTIMONY.

3

4 **DENISE PAZ:** ALL RIGHT. I'LL SEE YOU NEXT TUESDAY.

5

6 **SUP. RIDLEY-THOMAS, CHAIRMAN:** NEXT TUESDAY, ALL RIGHT. THANK
7 YOU. MA'AM, YOU'RE THE LAST SPEAKER?

8

9 **TERRY SIGMUND:** IT'S BEEN ALMOST TWO MONTHS THAT I HAVE SEEN MY
10 CHILDREN LAST. THE JUDGE, WHO COULD NOT EVEN STAND ME,
11 RETURNED MY CHILDREN TO ME BUT D.C.F.S. APPEALED IT AND NOW DO
12 NOT EVEN LET ME SEE MY FAMILY ALTOGETHER. AT FIRST THEY
13 CLAIMED IT WAS STAFFING ISSUES. MIND YOU, THEY HAVE AN OVER A
14 BILLION DOLLAR BUDGET A YEAR AND YET NO MONEY TO GET MY FAMILY
15 AND ME MY COURT ORDERED VISITATIONS. NOW THE JUDGE ORDERED
16 VISITATION IN A NEUTRAL PLACE BUT EVERYONE FAILED TO TELL ME
17 THAT THAT WOULD COST ME 800 DOLLARS A MONTH. HOW AM I SUPPOSED
18 TO AS A SINGLE MOTHER COME UP WITH 800 DOLLARS A MONTH TO SEE
19 MY CHILDREN WHEN I HAVE A SON LIVE WITH ME BECAUSE I'M ONLY A
20 DANGER TO THE CHILDREN THAT ARE ADOPTABLE THAT JEOPARDIZE
21 D.C.F.S. THAT BILLS TO GET FEDERAL FUNDING, MY 15-YEAR-OLD I
22 CAN KEEP. BUT THE D.C.F.S. THE 1.8 BILLION DOLLAR BUDGET
23 CANNOT OFFER MY VISITATION. DO YOU NOT REALIZE HOW STUPID YOU
24 ACTUALLY SOUND? DIVIDE YOUR BUDGET AND THE 30,000 KIDS IN
25 FOSTER CARE, THAT WOULD BE OVER 500,000 DOLLARS SPENT PER



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1 CHILD. BUT SPEND ANY ON MY FAMILY FOR VISITATION? ZERO. SO
2 YOUR IDEA OF CAPITALISM AS A PARENT TO SEE THE KIDS THEY HAVE
3 TO HAVE MONEY. AND IF THEY CAN'T AFFORD IT, WHICH A LOT OF
4 BROWN PEOPLE CANNOT, THEY LOSE CUSTODY ALTOGETHER. THAT'S NOT
5 CAPITALISM. THAT'S SOMETHING LIKE SWINISM, WHAT'S THE
6 DEFINITION OF SWINISM? LIKE THE SUPREME COURT SAID ABOUT
7 PORNOGRAPHY, I CAN'T DEFINE IT BUT IF YOU SEE IT, YOU KNOW IT.
8 THEY ARE TRYING TO TERMINATE VISITATION BETWEEN THE BROTHERS,
9 TOO, BY THE WAY. MY SON WHO IS 15 IS NOT SUPPOSED TO SEE HIS
10 BROTHERS, HE'S A DANGER TO THEM. WE'RE NOT A DANGER TO
11 ANYBODY. WE'RE NOT A DANGER TO EACH OTHER, WE'RE A DANGER TO
12 YOU BECAUSE WE EXPOSURE YOUR CRIMINAL AND ILLEGAL ACTIVITY.
13 THE POOR PARENTS IN L.A. COUNTY, THEY HAVE NO RIGHTS. WHEN YOU
14 HAVE MONEY, YOU CAN AFFORD A PRIVATE ATTORNEY WHICH I
15 INITIALLY DID AND I WON. NOW I HAVE A COURT-APPOINTED ATTORNEY
16 AND I CAN'T EVEN SEE MY CHILDREN. MONEY SPEAKS. BUT NOT A GOOD
17 MESSAGE.

18

19 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THAT CLOSES THE HEARING. THE
20 PUBLIC HEARING FOR TODAY. PUBLIC COMMENT. WE TAKE NOTE OF THE
21 FACT THAT THERE ARE TWO REMAINING ADJOURNING MOTIONS.
22 SUPERVISOR ANTONOVICH?

23

24 **SUP. ANTONOVICH:** MR. FERRARO'S DAUGHTER--THAT RICHARD FERRARO
25 PASSED AWAY TODAY. HE WAS AN EDUCATOR AT FRANKLIN HIGH SCHOOL



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1 AND ALSO A PROFESSOR AT THE UNIVERSITY OF SOUTHERN CALIFORNIA
2 AND PEPPERDINE UNIVERSITY. HE SERVED AS A MEMBER OF THE LOS
3 ANGELES UNIFIED BOARD OF EDUCATION FOR 14 YEARS AND WAS ACTIVE
4 IN THE COMMUNITY AND LEAVES HIS WIFE IRNA AND HIS DAUGHTER
5 ROBIN ROBINSON.

6

7 **SUP. RIDLEY-THOMAS, CHAIRMAN:** THANK YOU VERY MUCH. ALL MEMBERS
8 AT THE REQUEST OF SUPERVISOR KNABE. AND THEN MAY I ASK THAT WE
9 ADJOURN IN MEMORY OF CAROLYN HENLEY JOHNSON, LONGTIME RESIDENT
10 OF THE COUNTY OF LOS ANGELES. SHE PASSED THIS PAST SATURDAY
11 EVENING AS A RESULT OF A FAIRLY LONG STRUGGLE WITH A TERMINAL
12 ILLNESS. THE FAMILY WILL MISS HER DEEPLY AS WELL AS THE WHOLE
13 NETWORK OF FRIENDS, RELATIVES WHO ARE PART OF OUR COUNTY
14 FAMILY. ALL RIGHT.

15

16 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, ONE OTHER ONE THAT CAME IN
17 THIS AFTERNOON IS PAT SUMMERALL. THE N.F.L. FOOTBALL PLAYER
18 AND BROADCASTER, N.F.L. GAMES ON C.B.S. PASSED AWAY TODAY.

19

20 **SUP. RIDLEY-THOMAS, CHAIRMAN:** ALL MEMBERS ON PAT SUMMERALL.
21 ALL RIGHT. MADAM EXECUTIVE OFFICER.

22

23 **LORAYNE LINGAT:** YOU MAY WISH TO ADJOURN AT THIS TIME?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. RIDLEY-THOMAS, CHAIRMAN:** MEMBERS, THE DESK IS CLEAR.

2 THEREFORE WE NOW STAND ADJOURNED. WE THANK YOU.

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**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 I, JENNIFER A. HINES, Certified Shorthand Reporter Number
2 6029/RPR/CRR qualified in and for the State of California, do
3 hereby certify:

4 That the transcripts of proceedings recorded by the Los
5 Angeles County Board of Supervisors April 16, 2013,
6 were thereafter transcribed into typewriting under my
7 direction and supervision;

8 That the transcript of recorded proceedings as archived
9 in the office of the reporter and which have been provided to
10 the Los Angeles County Board of Supervisors as certified by
11 me.

12 I further certify that I am neither counsel for, nor
13 related to any party to the said action; nor
14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this 22
16 day of April 2013, for the County records to be used only for
17 authentication purposes of duly certified transcripts
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

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